

**2015 – 2016**

# **Tennessee Higher Education Fact Book**



**Tennessee Higher Education Commission**

Pursuant to Tennessee Code Annotated § 49-7-210, the Tennessee Higher Education Commission shall produce each year a Fact Book to address the topics of access, efficiency, productivity, and quality in public higher education. The Fact Book does so by including the following performance categories and illustrative indicators:

- (1)** Student preparation, such as admission rates, freshman class profiles, and learning support placement and success rates, by subject area;
- (2)** Student participation, such as college-going rates, overall enrollment, and enrollment by critical student subpopulations;
- (3)** Student progression, such as end-of-term enrollment counts, freshman-to-sophomore retention rates, the number of students passing credit hour benchmarks under the higher education funding formula and lottery scholarship renewal rates;
- (4)** Student success and completion, such as student transfer activity and subsequent academic performance, graduation rates, time to degree, credentials awarded, and credentials awarded per one hundred (100) full-time equivalent enrolled students;
- (5)** Workforce participation, such as labor market supply and demand, employer satisfaction survey results, job placement rates, and licensure passage rates;
- (6)** Academic trends, such as student engagement survey results, changes to the academic program inventory, low-producing academic programs, the number and percentage of accredited programs, and the percentage of lower division instructional courses taught by full-time faculty, part-time faculty, and graduate assistants;
- (7)** Financing trends, such as state appropriation levels and net tuition revenues, state and total subsidies per student, and degree costs; and
- (8)** Affordability trends, such as in-state and out-of-state tuition rates, net costs of attendance, and need-based and merit-based student financial aid.

## **Acknowledgments**

The Tennessee Higher Education Commission gratefully acknowledges the institutions and agencies that provide the data necessary to compile the *Tennessee Higher Education Fact Book*. This and other THEC publications would be impossible without the timely submission of data by the following data providers:

- the Tennessee Board of Regents and its institutions;
- the University of Tennessee and its institutions;
- the Tennessee Independent Colleges and Universities Association;
- the THEC Division of Postsecondary School Authorization; and
- the Tennessee Student Assistance Corporation.

## **Privacy Notice**

Throughout this report, THEC complies with Family Educational Rights and Privacy Act (FERPA) requirements to protect students' personally identifiable information. Therefore, when tables are presented, individual cells containing five or fewer observations are suppressed. The suppressed information is included in table totals.

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## **History**

The Tennessee Higher Education Commission was created in 1967 by the Tennessee General Assembly to coordinate and foster unity within higher education. The Commission coordinates two systems of public higher education: the University of Tennessee institutions, governed by the University of Tennessee Board of Trustees, and the state universities, community colleges, and colleges of applied technology, governed by the Tennessee Board of Regents. There are currently nine public universities, 13 community colleges, and 27 colleges of applied technology in Tennessee that serve over 240,000 students collectively. Tennessee's independent institutions (non-profit and for-profit) bring statewide enrollment for fall 2015 to more than 380,000 students.

The Commission is composed of nine lay members appointed by the Governor for six-year terms who represent the state's congressional districts, three Constitutional Officers who are ex-officio voting members (Comptroller of the Treasury, State Treasurer, and Secretary of State), two ex-officio student members who serve two year terms, and the Executive Director of the State Board of Education, who is an ex-officio non-voting member.

## **Current Context**

In January 2010, the General Assembly passed the Complete College Tennessee Act (CCTA), a comprehensive reform agenda seeking to transform public higher education through changes in academic, fiscal and administrative policies at the state and institutional levels. While the higher education landscape has been shaped by the CCTA, higher education is evolving to adopt Governor Bill Haslam's statewide reform agenda, collectively known as the "Drive to 55."

Calendar year 2015 ushered in a new long-range plan, the 2015 – 2025 Master Plan for Tennessee Postsecondary Education, which sets the stage for continued transformational change in Tennessee higher education. This plan seeks to: (1) make dramatic increases in degree production and efficiency; (2) within available resources (state operating appropriations plus tuition); (3) without diminishing educational quality; (4) thereby improving community, county, and statewide postsecondary attainment; (5) to support improvements in workforce capacity and quality as well as economic and community (i.e., workplace) development.

## 2015 – 2016 Tennessee Higher Education Commission Members

Evan Cope, Chair, Murfreesboro - 4th Congressional District

Keith Wilson, Vice Chair, Kingsport - 1st Congressional District

David Kustoff, Vice Chair, Germantown, 8th Congressional District

A C Wharton, Jr., Secretary, Memphis - 9th Congressional District

Tre Hargett, Secretary of State

Justin P. Wilson, State Comptroller

David H. Lillard, Jr., State Treasurer

Mintha Roach, Knoxville - 2nd Congressional District

Jon Kinsey, Chattanooga - 3rd Congressional District

Pam Koban, Nashville - 5th Congressional District

Pam Martin, Mt. Juliet - 6th Congressional District

Bill Lee, Franklin - 7th Congressional District

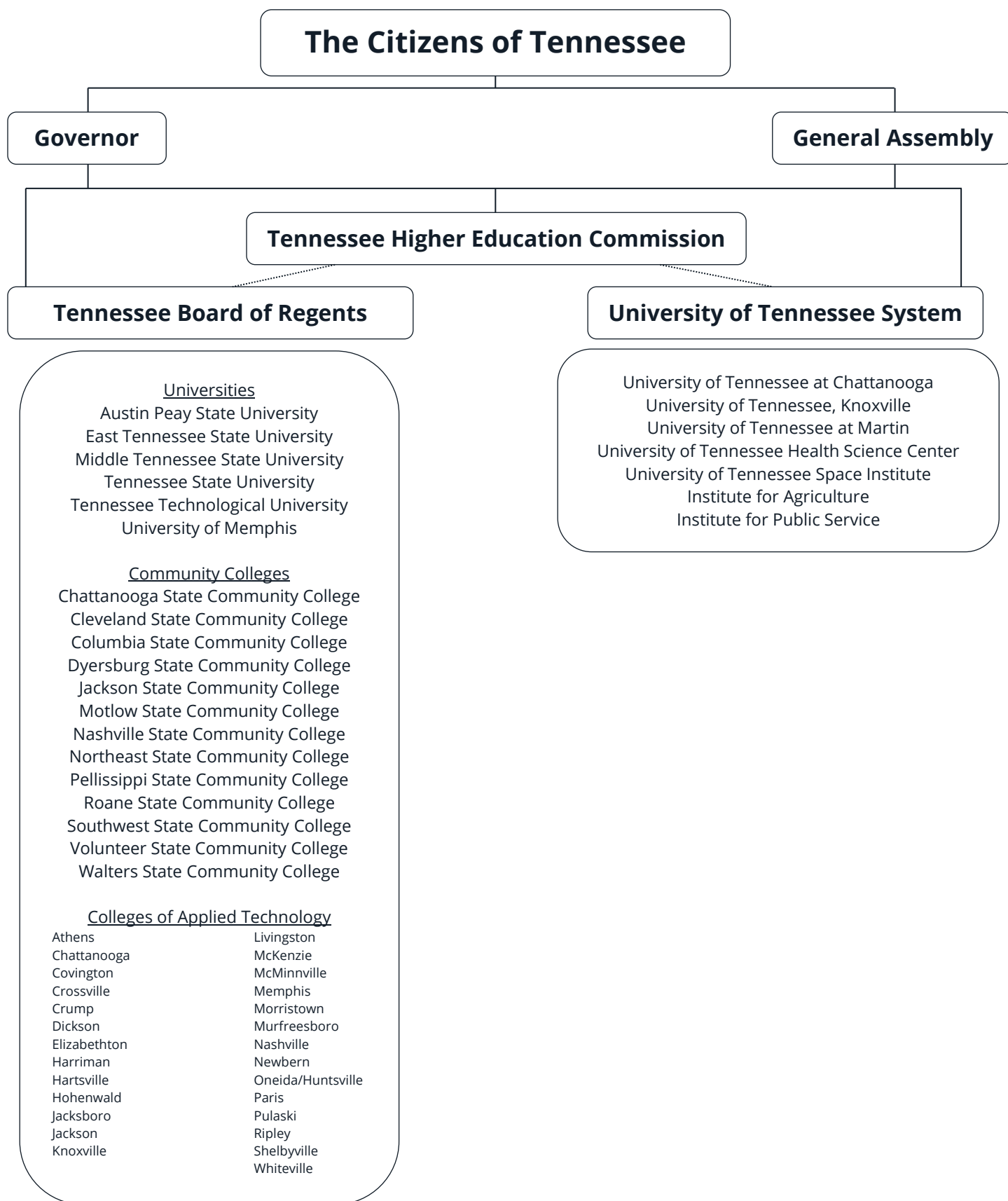
Dr. Sara Heyburn, non-voting ex-officio, Executive Director, State Board of Education

Alex Martin, voting ex-officio, Tennessee Technological University

Siri Kadire, non-voting ex-officio, University of Tennessee Health Science Center



# Tennessee Public Higher Education Governance/Coordination Structure



# Tennessee Independent Colleges and Universities Association

## Member Institutions

TICUA Office  
[www.ticua.org](http://www.ticua.org)  
 615-242-6400  
 Nashville

Aquinas College  
[www.aquinascollege.edu](http://www.aquinascollege.edu)  
 Nashville

Baptist College of Health Sciences  
[www.bchs.edu](http://www.bchs.edu)  
 Memphis

Belmont University  
[www.belmont.edu](http://www.belmont.edu)  
 Nashville

Bethel University  
[www.bethelu.edu](http://www.bethelu.edu)  
 McKenzie

Bryan College  
[www.bryan.edu](http://www.bryan.edu)  
 Dayton

Carson-Newman University  
[www.cn.edu](http://www.cn.edu)  
 Jefferson City

Christian Brothers University  
[www.cbu.edu](http://www.cbu.edu)  
 Memphis

Cumberland University  
[www.cumberland.edu](http://www.cumberland.edu)  
 Lebanon

Fisk University  
[www.fisk.edu](http://www.fisk.edu)  
 Nashville

Freed-Hardeman University  
[www.fhu.edu](http://www.fhu.edu)  
 Henderson

Johnson University  
[www.johnsonu.edu](http://www.johnsonu.edu)  
 Jackson

King University  
[www.king.edu](http://www.king.edu)  
 Bristol

Lane College  
[www.lanecollege.edu](http://www.lanecollege.edu)  
 Jackson

Lee University  
[www.leeuniversity.edu](http://www.leeuniversity.edu)  
 Cleveland

LeMoyne-Owen College  
[www.loc.edu](http://www.loc.edu)  
 Memphis

Lincoln Memorial University  
[www.lmunet.edu](http://www.lmunet.edu)  
 Harrogate

Lipscomb University  
[www.lipscomb.edu](http://www.lipscomb.edu)  
 Nashville

Martin Methodist College  
[www.martinmethodist.edu](http://www.martinmethodist.edu)  
 Pulaski

Maryville College  
[www.maryvillecollege.edu](http://www.maryvillecollege.edu)  
 Maryville

Meharry Medical College  
[www.mmc.edu](http://www.mmc.edu)  
 Nashville

Memphis College of Art  
[www.mca.edu](http://www.mca.edu)  
 Memphis

Middle Tennessee School of Anesthesia  
[www.mtsa.edu](http://www.mtsa.edu)  
 Madison

Milligan College  
[www.milligan.edu](http://www.milligan.edu)  
 Milligan College

Rhodes College  
[www.rhodes.edu](http://www.rhodes.edu)  
 Memphis

Sewanee: The University of the South  
[www.sewanee.edu](http://www.sewanee.edu)  
 Sewanee

Southern Adventist University  
[www.southern.edu](http://www.southern.edu)  
 Collegedale

Southern College of Optometry  
[www.sco.edu](http://www.sco.edu)  
 Memphis

Tennessee Wesleyan College  
[www.twcnet.edu](http://www.twcnet.edu)  
 Athens

Trevecca Nazarene University  
[www.trevecca.edu](http://www.trevecca.edu)  
 Nashville

Tusculum College  
[www.tusculum.edu](http://www.tusculum.edu)  
 Greeneville

Union University  
[www.uu.edu](http://www.uu.edu)  
 Jackson

Vanderbilt University  
[www.vanderbilt.edu](http://www.vanderbilt.edu)  
 Nashville

Watkins College of Art,  
 Design, and Film  
[www.watkins.edu](http://www.watkins.edu)  
 Nashville

Welch College  
[www.welch.edu](http://www.welch.edu)  
 Nashville

# Section I

A large circular graphic in the center of the page. It features a light blue background with a white border. Inside the circle, there are three white stars of varying sizes, arranged in a triangular pattern. The text "Tennessee Public Institution Profiles" is overlaid on this graphic in a bold, dark blue font.

## Tennessee Public Institution Profiles

# Austin Peay State University

601 College Street, Clarksville, TN 37044

931-221-7011 | www.apsu.edu

## Institution Profile

### President:

Dr. Alisa White

### Carnegie Classification:

Master's Colleges and Universities: Larger Programs

### Size and Setting:

Four-year, Medium, Primarily Nonresidential

### Colleges and Schools:

- College of Arts and Letters
- College of Behavioral and Health Sciences
- School of Nursing
- College of Business
- Martha Dickerson Eriksson College of Education
- College of Graduate Studies
- College of Science and Mathematics
- School of Technology and Public Management

### Award Levels:

- Associate degrees
- Bachelor's degrees
- Master's degrees
- Education Specialist degrees

### Student Headcount

#### (Fall 2015):

- 10,120 total
  - ◊ 9,199 Undergraduate
  - ◊ 921 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 2,988

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,692

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,085 total
  - ◊ 1,469 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$7,801

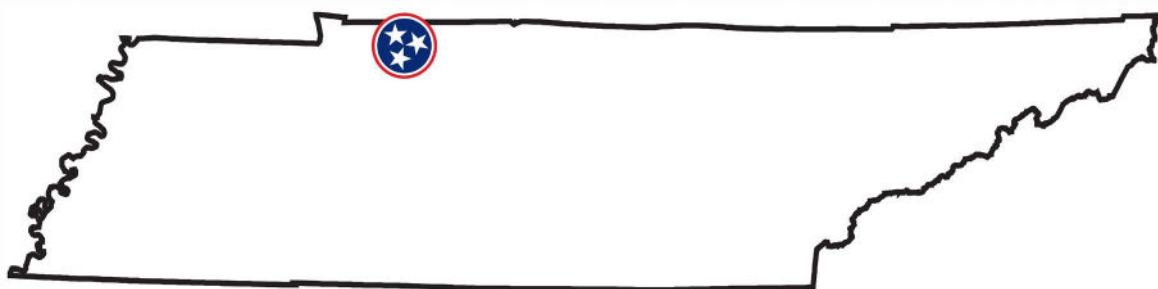
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 1,724

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# East Tennessee State University

1276 Gilbreath Drive, Johnson City, TN 37604

423-439-1000 | www.etsu.edu

## Institution Profile

### President:

Dr. Brian Noland

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Nonresidential

### Colleges and Schools:

- Clemmer College of Education
- College of Arts and Sciences
- College of Business and Technology
- College of Clinical and Rehabilitative Health Sciences
- College of Nursing
- College of Public Health
- Gatton College of Pharmacy
- Honors College
- Quillen College of Medicine
- School of Continuing Studies and Academic Outreach
- School of Graduate Studies

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 14,424 total
  - ◊ 11,468 Undergraduate
  - ◊ 2,956 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2015):

- 2,393

### Pell-Eligible Enrollment (Fall 2015):

- 5,561

### Number of Degrees Awarded (Summer 2014 to Spring 2015):

- 3,130 total
  - ◊ 2,229 Bachelor's

### Resident Undergraduate Tuition and Fees (2015-2016):

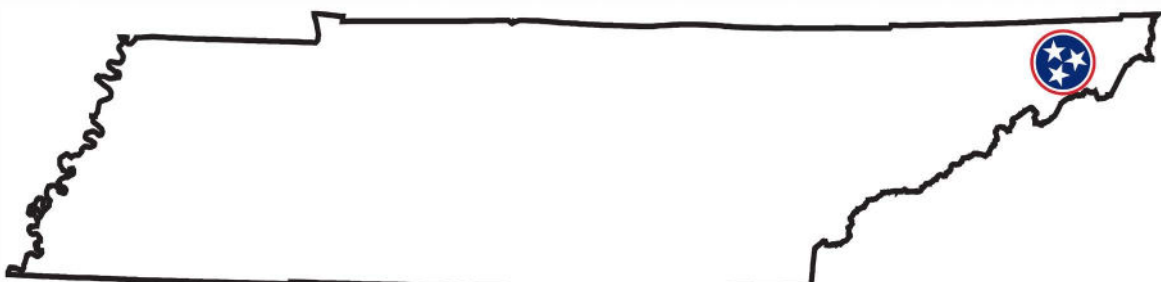
- \$8,332

### Recipients of Traditional HOPE awards (2014-2015):

- 2,651

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Middle Tennessee State University

1301 East Main Street, Murfreesboro, TN 37132

615-898-2300 | [www.mtsu.edu](http://www.mtsu.edu)

---

## Institution Profile

### President:

Dr. Sidney A. McPhee

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Nonresidential

### Colleges and Schools:

- Basic and Applied Sciences
- Behavioral and Health Sciences
- Education
- Graduate Studies
- Jennings A. Jones College of Business
- Liberal Arts
- Media and Entertainment
- University College
- University Honors

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 22,662 total
  - ◇ 20,273 Undergraduate
  - ◇ 2,389 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 4,518

### Pell-Eligible Enrollment

#### (Fall 2015):

- 10,372

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 4,950 total
  - ◇ 4,051 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$8,404

### Recipients of Traditional

#### HOPE awards (2014-2015):

- 4,637

### Student-to-Faculty Ratio (Fall 2014):

- 19:1



# Tennessee State University

3500 John A. Merritt Boulevard, Nashville, TN 37209

615-963-5000 | www.tnstate.edu

---

## Institution Profile

### President:

Dr. Glenda Baskin Glover

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Medium, Primarily Residential

### Colleges and Schools:

- College of Agriculture, Human, and Natural Sciences
- College of Business
- College of Education
- College of Engineering
- College of Health Sciences
- College of Liberal Arts
- College of Public Service
- Graduate Studies and Research

### Award Levels:

- Associate degrees
- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 9,179 total
  - ◊ 7,270 Undergraduate
  - ◊ 1,909 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,869

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,001

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,508 total
  - ◊ 872 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$7,417

### Recipients of Traditional

#### HOPE awards (2014-2015):

- 418

### Student-to-Faculty Ratio (Fall 2014):

- 19:1



# Tennessee Technological University

1 William L Jones Drive, Cookeville, TN 38505

931-372-3101 | www.tntech.edu

---

## Institution Profile

### President:

Dr. Philip Oldham

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Agriculture and Human Ecology
- College of Arts and Sciences
- College of Business
- College of Education
- College of Engineering
- College of Graduate Studies
- College of Interdisciplinary Studies
- Whitson-Hester School of Nursing

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 10,952 total
  - ◇ 9,846 Undergraduate
  - ◇ 1,106 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,271

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,441

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,217 total
  - ◇ 1,857 Bachelor's

### Resident Undergraduate Tuition and Fees

#### (2015-2016):

- \$8,353

### Recipients of Traditional HOPE awards (2014-2015):

- 3,230

### Student-to-Faculty Ratio (Fall 2014):

- 20:1





# University of Memphis

3720 Alumni Avenue, Memphis, TN 38152

901-678-2000 | [www.memphis.edu](http://www.memphis.edu)

## Institution Profile

### President:

Dr. M. David Rudd

### Carnegie Classification:

Doctoral Universities: Higher Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Arts and Sciences
- Fogelman College of Business and Economics
- College of Communication and Fine Arts
- College of Education
- Herff College of Engineering
- University College
- Loewenberg College of Nursing
- Kemmons Wilson School of Hospitality and Resort Management
- Cecil C. Humphreys School of Law
- Graduate School
- School of Communication Sciences and Disorders
- School of Health Studies
- School of Public Health

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 20,699 total
  - ◊ 16,716 Undergraduate
  - ◊ 3,983 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 4,132

### Pell-Eligible Enrollment

#### (Fall 2015):

- 8,861

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 4,187 total
  - ◊ 2,898 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$9,269

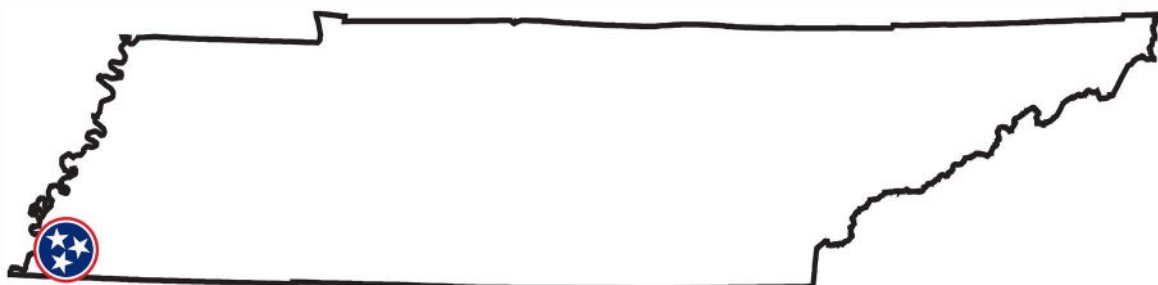
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 3,227

### Student-to-Faculty Ratio (Fall 2014):

- 14:1



# The University of Tennessee at Chattanooga

615 McCallie Avenue, Chattanooga, TN 37403

423-425-4111 | www.utc.edu

## Institution Profile

### Chancellor:

Dr. Steven R. Angle

### Carnegie Classification:

Master's Colleges and Universities: Larger Programs

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Arts and Sciences
- College of Business
- College of Engineering and Computer Science
- College of Health, Education and Professional Studies
- College of Medicine – Chattanooga unit
- Honors College
- Graduate School

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 11,344 total
  - ◊ 10,034 Undergraduate
  - ◊ 1,310 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,349

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,313

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,352
  - ◊ 1,825 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$8,356

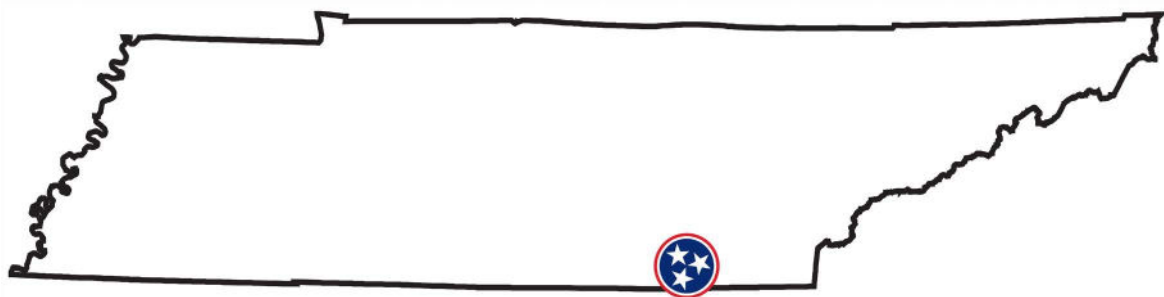
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 3,720

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# The University of Tennessee, Knoxville

1300 Volunteer Boulevard, Knoxville, Tennessee 37996

865-974-1000 | [www.utk.edu](http://www.utk.edu)

---

## Institution Profile

### Chancellor:

Dr. Jimmy G. Cheek

### Carnegie Classification:

Doctoral Universities: Highest Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Agricultural Sciences and Natural Resources
- College of Architecture and Design
- College of Arts and Sciences
- Haslam College of Business
- College of Communication and Information
- College of Education, Health, and Human Sciences
- College of Engineering
- College of Law
- College of Nursing
- College of Social Work
- College of Veterinary Medicine
- Graduate School

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 30,702 total
  - ◊ 21,969 Undergraduate
  - ◊ 8,733 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,724

### Pell-Eligible Enrollment

#### (Fall 2015):

- 8,636

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 7,538 total
  - ◊ 4,523 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$12,436

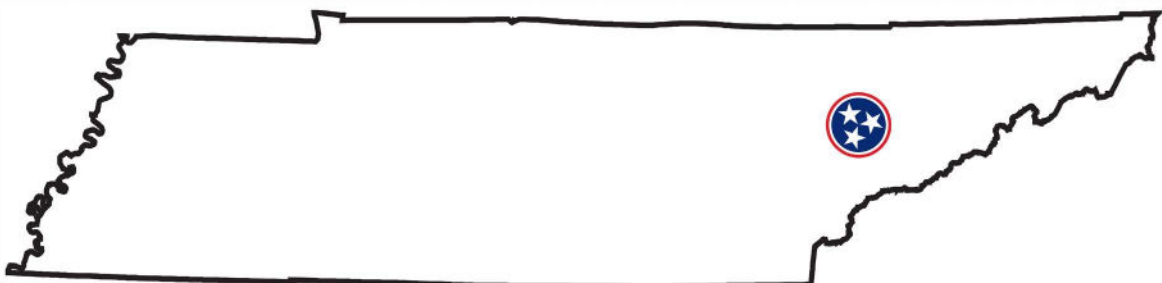
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 7,656

### Student-to-Faculty Ratio (Fall 2014):

- 17:1



# The University of Tennessee at Martin

554 University Street, Martin, TN 38237

731-881-7000 | [www.utm.edu](http://www.utm.edu)

---

## Institution Profile

### Interim Chancellor:

Dr. Robert Smith

### Carnegie Classification:

Master's Colleges and Universities: Medium Programs

### Size and Setting:

Four-year, Medium, Primarily Residential

### Colleges and Schools:

- College of Agriculture and Applied Sciences
- College of Business and Global Affairs
- College of Education, Health, and Behavioral Sciences
- College of Engineering and Natural Sciences
- College of Humanities and Fine Arts

### Award Levels:

- Bachelor's degrees
- Master's degrees

### Student Headcount

#### (Fall 2015):

- 6,791 total
  - ◊ 6,399 Undergraduate
  - ◊ 392 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,145

### Pell-Eligible Enrollment

#### (Fall 2015):

- 3,308

### Number of Degrees Awarded (Summer 2014 to Spring 2015):

- 1,318 total
  - ◊ 1,199 Bachelor's

### Resident Undergraduate Tuition and Fees

#### (2015-2016):

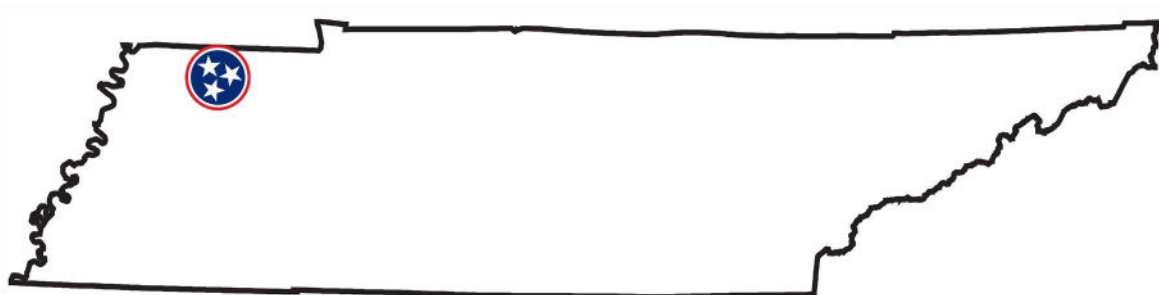
- \$8,326

### Recipients of Traditional HOPE awards (2014-2015):

- 1,608

### Student-to-Faculty Ratio (Fall 2014):

- 17:1



# Tennessee's Community Colleges

## Degrees at Tennessee Community Colleges

- Associate of Arts
- Associate of Fine Arts
- Associate of Science
- Associate of Applied Science
- Associate of Science in Teaching
- Less than 1 year and 1-2 year certificates:
  - ◊ Technical, Embedded, General Education

Tennessee's Community Colleges is a system of 13 colleges with more than 65 teaching locations across Tennessee and more than 480 academic programs. Offering associate degrees and certificates that can be completed in two years or less, community colleges may provide graduates with fast entry into well-paying careers or a solid foundation to transfer to a four-year university.

Community colleges are open access, accepting all who apply, and provide the necessary flexibility for students to balance school, work, and family responsibilities as they pursue their educations. Evening and weekend classes, online courses, and block scheduling are all available through community colleges. Community colleges also provide high school students a head start on their education through dual enrollment, dual credit, early college, and middle college programs.

Tennessee's Community Colleges also offer more than 350 workforce development programs, partnering with Tennessee employers to create programs that meet specific employer needs. From short-term training courses to state-of-the-art programs, each of Tennessee's Community Colleges works with local, state, and regional employers to develop innovative strategies to meet their workforce development requirements.

# Chattanooga State Community College

4501 Amnicola Highway, Chattanooga, TN 37406

423-697-4400 | [www.chattanoogaastate.edu](http://www.chattanoogaastate.edu)

---

## Institution Profile

### President:

Dr. Flora Tydings

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/Career and Technical-High Traditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business
- Engineering and Information Technologies
- Humanities and Fine Arts
- Mathematics and Sciences
- Nursing and Allied Health
- Social and Behavioral Sciences

### Student Headcount

#### (Fall 2015):

- 9,436

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 3,112

### Pell-Eligible Enrollment

#### (Fall 2015):

- 3,844

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,264 total
  - ◊ 935 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,153

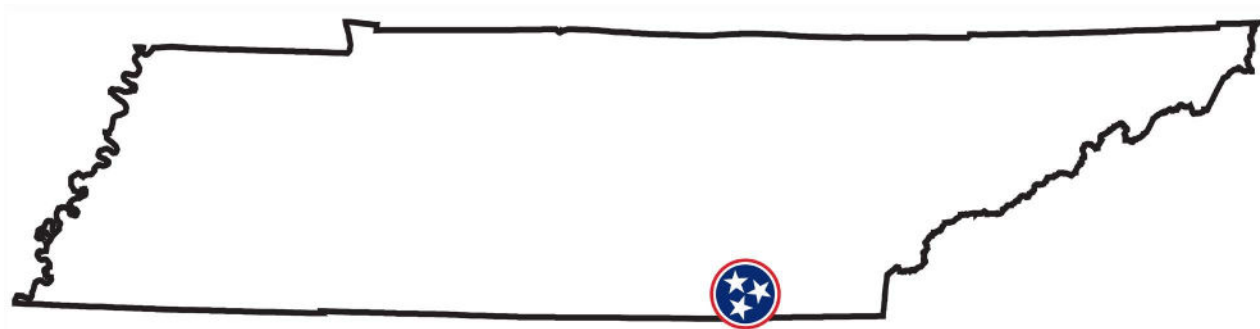
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 674

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Cleveland State Community College

3535 Adkisson Drive, Cleveland, TN 37320

423-472-7141 | [www.clevelandstatecc.edu](http://www.clevelandstatecc.edu)

---

## Institution Profile

### President:

Dr. Bill Seymour

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Humanities and Social Sciences
- Math and Science
- Business and Technology
- Health, Wellness, and Nursing

### Student Headcount

#### (Fall 2015):

- 3,530

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 948

### Pell-Eligible Enrollment

#### (Fall 2015):

- 1,474

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 913 total
  - ◊ 369 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,127

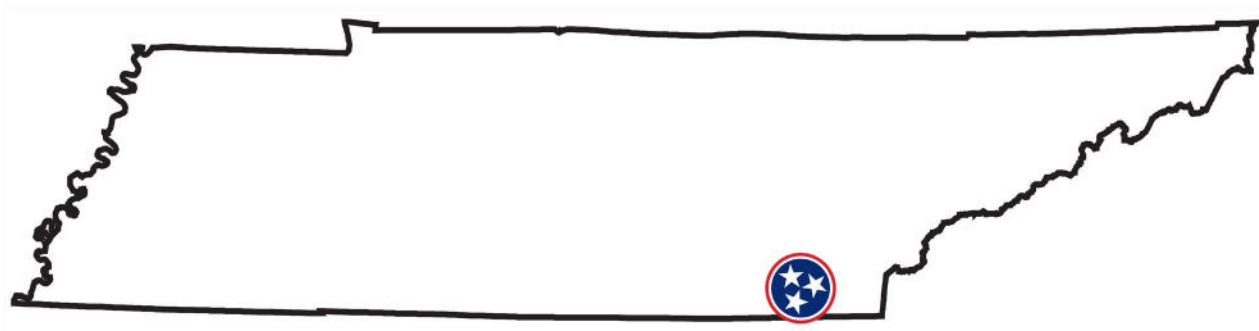
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 433

### Student-to-Faculty Ratio (Fall 2014):

- 21:1



# Columbia State Community College

1665 Hampshire Pike, Columbia, TN 38401

931-540-2722 | [www.columbiastate.edu](http://www.columbiastate.edu)

## Institution Profile

### President:

Dr. Janet F. Smith

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Health Sciences
- Humanities and Social Sciences
- Science, Technology, and Mathematics

### Student Headcount

#### (Fall 2015):

- 5,415

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,227

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,258

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 976 total
  - ◊ 687 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,099

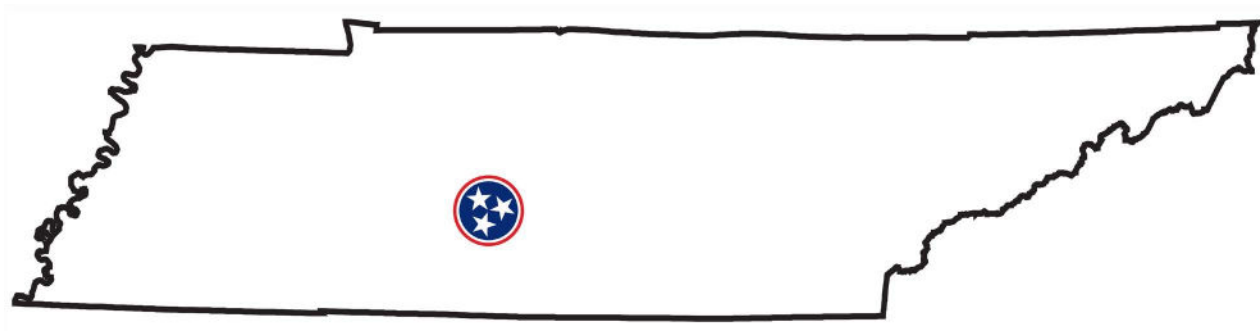
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 705

### Student-to-Faculty Ratio (Fall 2014):

- 19:1





# Dyersburg State Community College

1510 Lake Road, Dyersburg, TN 38024

731-286-3200 | www.dsccl.edu

## Institution Profile

### President:

Dr. Karen A. Bowyer

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Small

### Divisions:

- Arts and Sciences
- Business, Technology, and Allied Health
- Nursing

### Student Headcount

#### (Fall 2015):

- 2,873

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 688

### Pell-Eligible Enrollment

#### (Fall 2015):

- 1,182

### Number of Degrees Awarded (Summer 2014 to Spring 2015):

- 491 total

◇ 308 Associate

### Resident Undergraduate Tuition and Fees

#### (2015-2016):

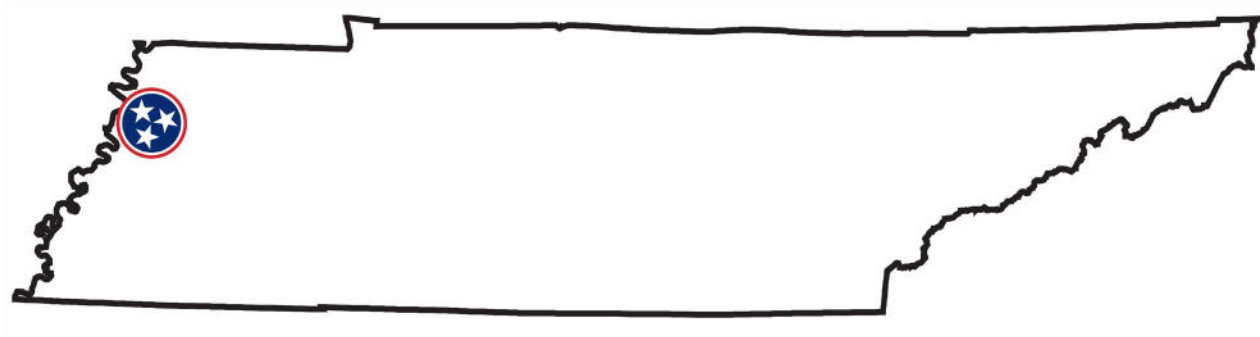
- \$4,127

### Recipients of Traditional HOPE awards (2014-2015):

- 216

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Jackson State Community College

2046 North Parkway, Jackson, TN 38301

731-424-3520 | www.jsc.edu

## Institution Profile

### President:

Dr. Bruce Blanding

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Allied Health
- Business and Industry
- Communication and Humanities
- Computer Information Systems
- Math and Natural Sciences
- Nursing
- Social and Behavioral Sciences

### Student Headcount

#### (Fall 2015):

- 4,837

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 895

### Pell-Eligible Enrollment

#### (Fall 2015):

- 1,969

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 781 total
  - ◊ 468 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

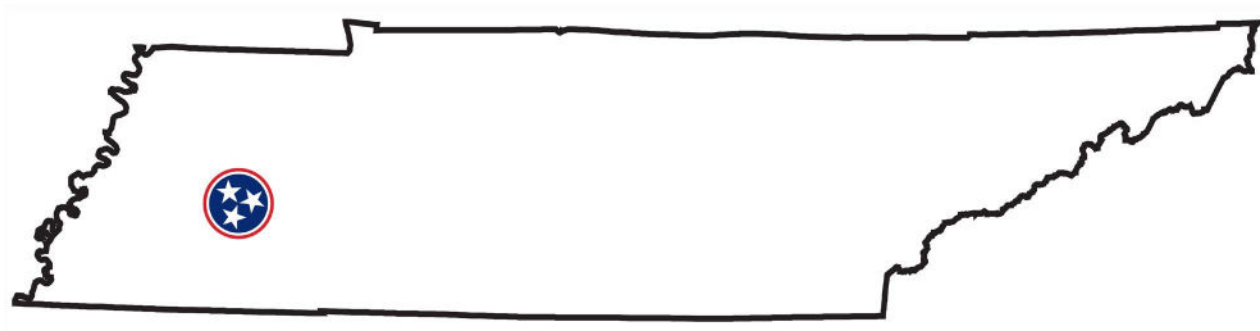
- \$4,113

### Recipients of Traditional HOPE awards (2014-2015):

- 458

### Student-to-Faculty Ratio (Fall 2014):

- 23:1



# Motlow State Community College

P.O. Box 8500, Lynchburg, TN 37352

931-393-1500 | www.mscc.edu

## Institution Profile

### President:

Dr. Anthony G. Kinkel

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Business and Technology
- Education
- Humanities
- Languages
- Mathematics
- Natural Science
- Nursing/Allied Health
- Social Sciences

### Student Headcount

#### (Fall 2015):

- 5,294

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 918

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,063

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 708 total

◇ 597 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,129

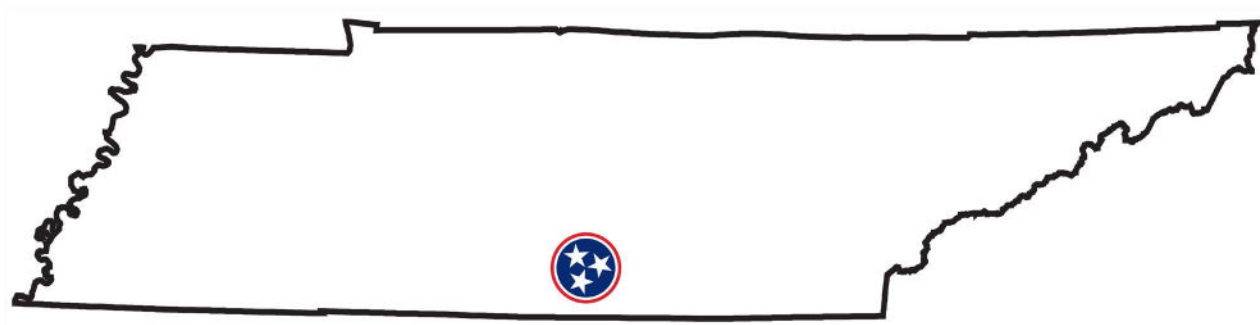
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 682

### Student-to-Faculty Ratio (Fall 2014):

- 21:1



# Nashville State Community College

120 White Bridge Road, Nashville, TN 37209

615-353-3333 | www.nsccl.edu

## Institution Profile

### President:

Dr. George Van Allen

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business and Applied Arts
- Computer and Engineering Technologies
- English, Humanities, Arts, and Languages
- Math and Natural Sciences
- Nursing
- Social and Life Sciences

### Student Headcount

#### (Fall 2015):

- 10,701

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 4,623

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,774

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,573 total
  - ◊ 669 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,053

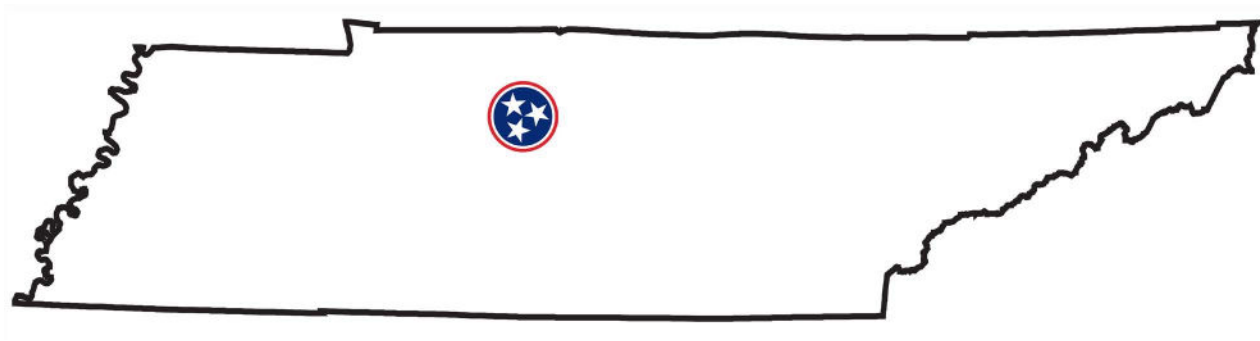
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 365

### Student-to-Faculty Ratio (Fall 2014):

- 19:1



# Northeast State Community College

2425 TN-75, Blountville, TN 37617

423-323-3191 | [www.northeaststate.edu](http://www.northeaststate.edu)

---

## Institution Profile

### President:

Dr. Janice H. Gilliam

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Advanced Technologies
- Behavioral and Social Sciences
- Business Technologies
- Health-Related Professions
- Humanities
- Mathematics
- Nursing
- Science

### Student Headcount

#### (Fall 2015):

- 6,086

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,945

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,829

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,109 total

◇ 828 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,115

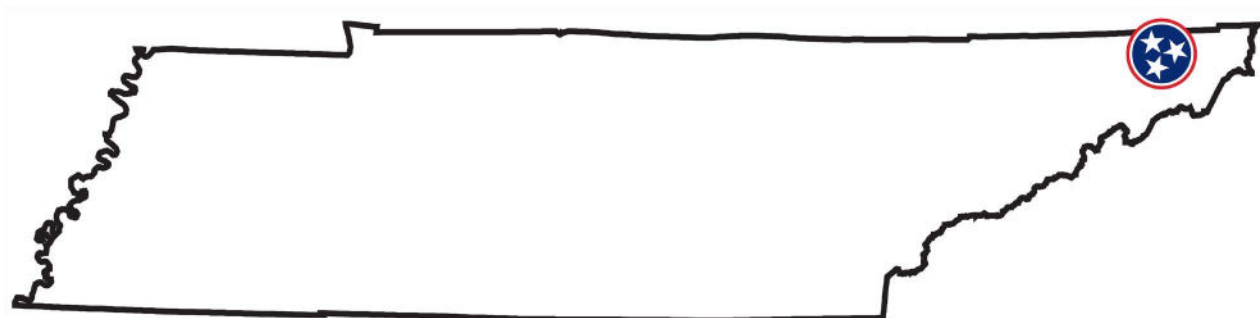
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 684

### Student-to-Faculty Ratio (Fall 2014):

- 21:1



# Pellissippi State Community College

10915 Hardin Valley Road, Knoxville, TN 37932

865-694-6400 | www.pstcc.edu

## Institution Profile

### President:

Dr. L. Anthony Wise, Jr.

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business and Computer Technology
- English
- Engineering and Media Technologies
- Liberal Arts
- Mathematics
- Natural and Behavioral Sciences
- Nursing

### Student Headcount

#### (Fall 2015):

- 10,416

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 2,602

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,173

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,652 total
  - ◊ 1,366 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,167

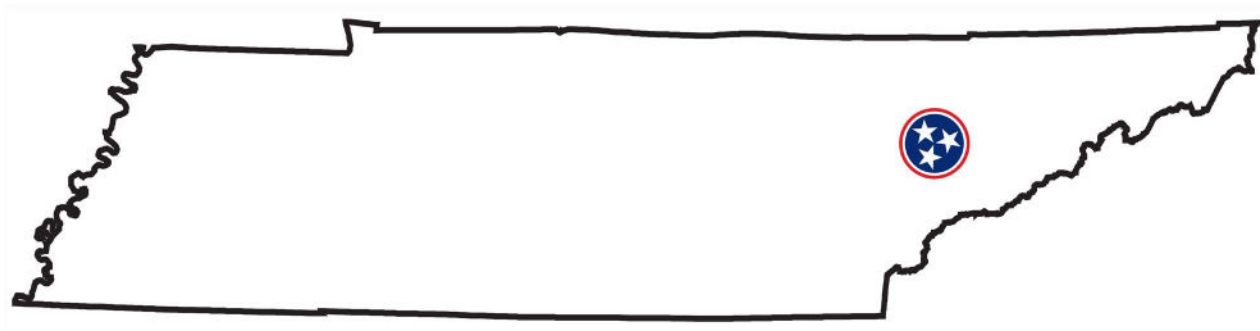
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 1,263

### Student-to-Faculty Ratio (Fall 2014):

- 20:1



# Roane State Community College

276 Patton Lane, Harriman, TN 37748

865-354-3000 | [www.roanestate.edu](http://www.roanestate.edu)

---

## Institution Profile

### President:

Dr. Chris Whaley

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Allied Health Sciences
- Humanities
- Mathematics and Sciences
- Nursing
- Social Science, Business and Education

### Student Headcount

#### (Fall 2015):

- 6,012

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,601

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,732

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 978 total
  - ◊ 817 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,131

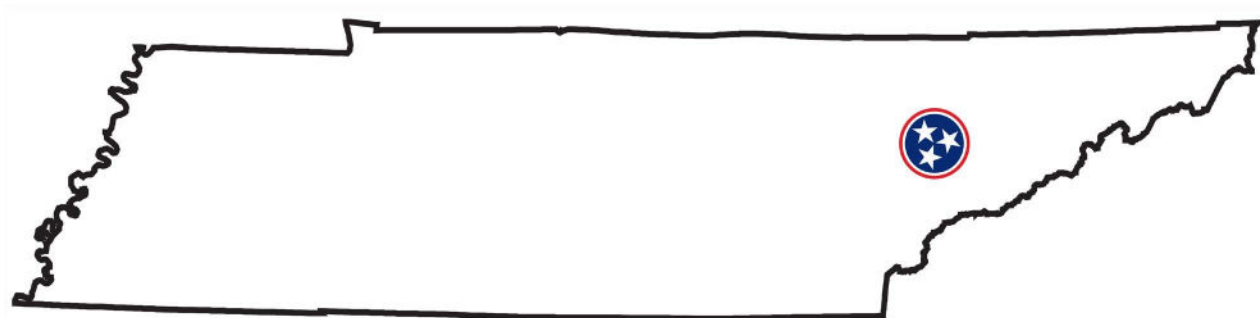
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 810

### Student-to-Faculty Ratio (Fall 2014):

- 16:1



# Southwest Tennessee Community College

5983 Macon Cove, Memphis, TN 38134

901-333-5000 | [www.southwest.tn.edu](http://www.southwest.tn.edu)

## Institution Profile

### President:

Dr. Tracy D. Hall

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/  
Career and Technical-Mixed Traditional/  
Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Arts and Sciences
- Career Studies
- Allied Health Sciences
- Regents Online Campus Collaborative
- Extended Programs

### Student Headcount

#### (Fall 2015):

- 9,244

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 3,128

### Pell-Eligible Enrollment

#### (Fall 2015):

- 5,021

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,119 total
- ◊ 741 Associate

### Resident Undergraduate Tuition and Fees

#### (2015-2016):

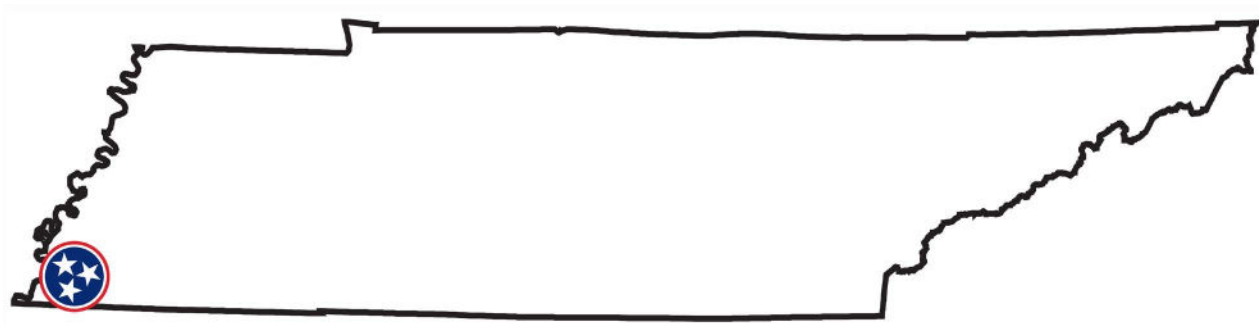
- \$4,143

### Recipients of Traditional HOPE awards (2014-2015):

- 346

### Student-to-Faculty Ratio (Fall 2014):

- 20:1





# Volunteer State Community College

1480 Nashville Pike, Gallatin, TN 37066

615-452-8600 | [www.volstate.edu](http://www.volstate.edu)

---

## Institution Profile

### President:

Dr. Jerry Faulkner

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/Career & Technical-Mixed Traditional/Nontraditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Health Sciences
- Humanities
- Business and Technology
- Social Science and Education
- Mathematics and Science

### Student Headcount

#### (Fall 2015):

- 8,075

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,939

### Pell-Eligible Enrollment

#### (Fall 2015):

- 3,301

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,289 total
  - ◊ 885 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,105

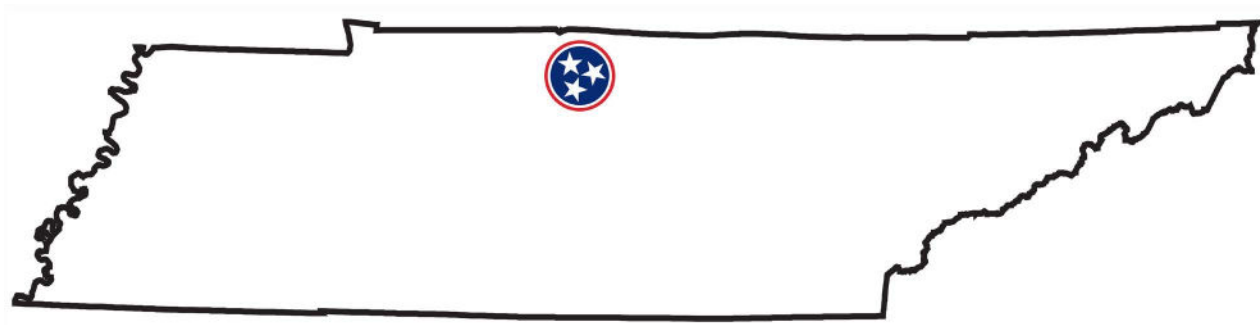
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 980

### Student-to-Faculty Ratio (Fall 2014):

- 21:1



# Walters State Community College

500 South Davy Crockett Parkway, Morristown, TN 37813  
423-585-2600 | www.ws.edu

---

## Institution Profile

### President:

Dr. Wade B. McCamey

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Behavioral / Social Sciences
- Business
- Health Programs
- Humanities
- Mathematics
- Natural Sciences
- Public Safety
- Technical Education

### Student Headcount

#### (Fall 2015):

- 5,971

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,126

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,685

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,788 total
  - ◊ 812 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

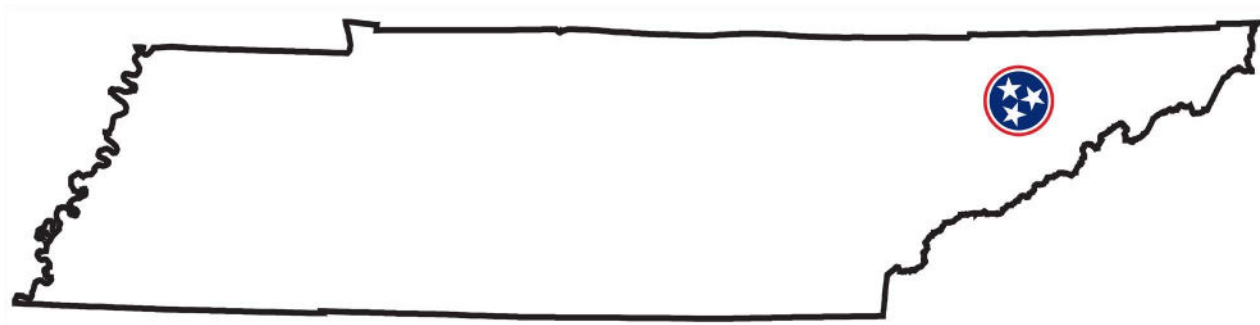
- \$4,116

### Recipients of Traditional HOPE awards (2014-2015):

- 942

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Tennessee Colleges of Applied Technology

The 27 Tennessee Colleges of Applied Technology are premier providers of state-of-the-art technical training and workforce development strategies.

The network of TCATs is strategically located across the state to ensure that businesses and industries throughout Tennessee have access to a skilled and qualified workforce. The TCATs offer more than 50 occupational programs to help students train for a career or retrain for advancement opportunities, and help businesses build a skilled workforce. They contribute to the economic and community development of the regions served.

The TCAT certificate and diploma programs are developed in collaboration with community, business, and industry leaders to address specified areas of need. The programs are designed to prepare graduates for state licensure when required for practice. Some TCAT academic credits may transfer to the community colleges.

*Source: Tennessee Board of Regents*



# Tennessee Transfer Pathways

Tennessee Transfer Pathways (TTPs) are advising tools designed to help community college students plan to transfer to a Tennessee public university or select regionally accredited, non-profit, Tennessee private colleges and universities to complete their baccalaureate degree. The TTPs also constitute an agreement between community colleges and four-year colleges/universities confirming that community college courses meet major preparation requirements.

## *How Do the Pathways Work?*

A student who completes all the courses listed on a particular Transfer Pathway will earn an A.A. or A.S. degree at the community college. When the student transfers to a Tennessee public or private college/university, the transcript will certify that the pathway has been followed. The student is guaranteed that all the community college courses taken will be accepted at the college/university and the courses will count toward completion of the particular major. If a community college student transfers to another Tennessee community college, he or she is guaranteed that all courses transfer.

*Source: Tennessee Board of Regents*

## TN eCampus

Through TN eCampus, individuals considering a college education or options for accelerating degree completion can now get a comprehensive view of online programs and courses offered by TBR institutions, regardless of where or how they were developed. In total, there are 500+ online degree program options and certificates and 400+ online courses!

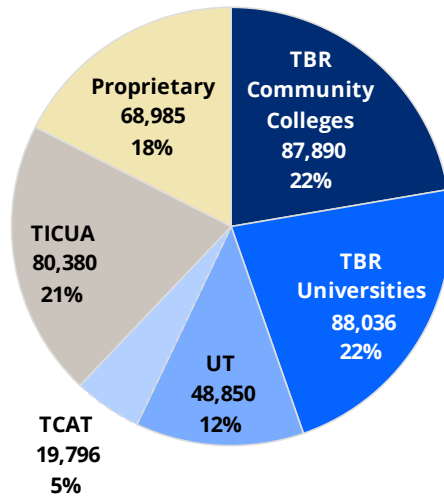
These online programs and courses are equivalent to those offered at physical campus locations. No differentiation is made between online and on-ground delivery on transcripts or diplomas. All participating institutions are regionally accredited by the Southern Association of Colleges and Schools (SACS), while many programs have additional discipline-specific national accreditation status.

*Source: Tennessee Board of Regents*

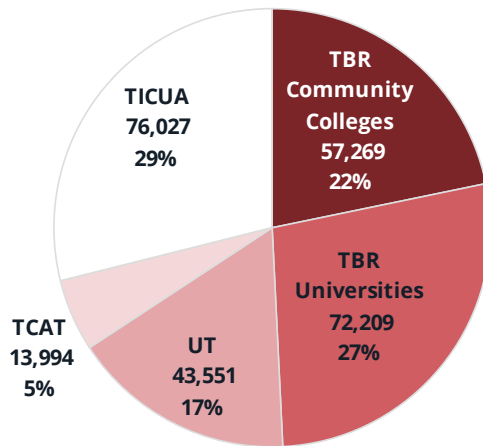
# Section II



**Figure 2.1  
Headcount by Sector  
Fall 2015**



**Figure 2.2  
FTE by Sector  
Fall 2015**

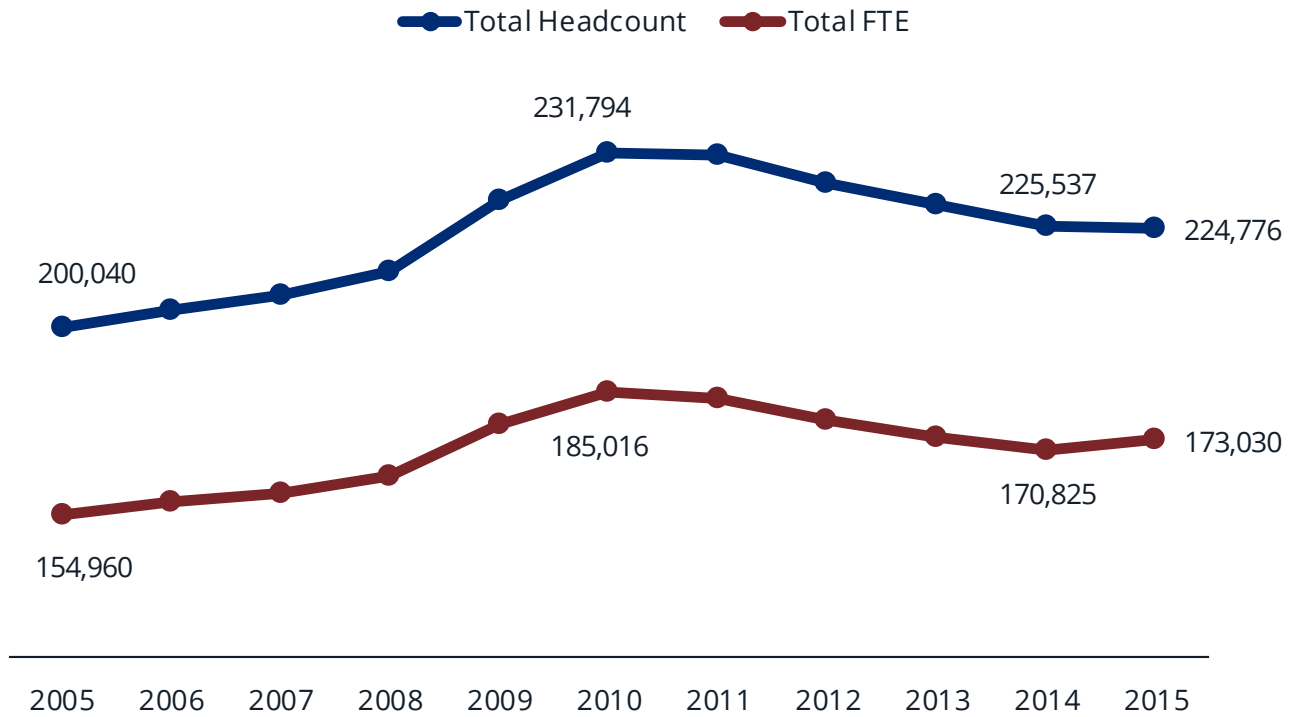


Source: THEC Student Information System (THEC SIS), THEC Postsecondary School Authorization, TN Board of Regents (TBR), TN Independent Colleges and Universities Association (TICUA)

Notes:

- **Proprietary sector enrollment** is reported annually. To isolate the proprietary sector's fall enrollment, the ratio of public institutions' fall enrollment to 12-month enrollment was averaged over three years (2012, 2013, and 2014). This percentage (84.5 percent) was then applied to the 2014-15 headcount of the proprietary sector to derive the estimated fall headcount.
- Excludes not-for-profit private institutions not participating in TICUA.
- Public and TICUA institution headcount and FTE based on end-of-term data.
- Due to limitations in the data, Figure 2.2 does not report FTE for the proprietary sector.
- TCAT enrollment and FTE are preliminary.
- **Full-Time Equivalent** (FTE) enrollment is calculated in a manner consistent with the Outcomes Funding Formula definition found on p. 90.
- UT Health Science Center, UT Veterinary School, ETSU College of Medicine and College of Pharmacy FTE are equivalent to headcount.

**Figure 2.3**  
**Public Higher Education Enrollment Trends**  
**Fall 2005 – Fall 2015**



Source: THEC Student Information System (THEC SIS)

## Table 2.1

| <b>Public Headcount by Institution</b>        |                |                |                |                |                |                |                |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Fall Terms 2005 and 2010 - 2015</b>        |                |                |                |                |                |                |                |
| <b>Institution</b>                            | <b>2005</b>    | <b>2010</b>    | <b>2011</b>    | <b>2012</b>    | <b>2013</b>    | <b>2014</b>    | <b>2015</b>    |
| <b>TBR Community Colleges</b>                 |                |                |                |                |                |                |                |
| Chattanooga State Community College           | 7,836          | 10,436         | 10,498         | 10,160         | 10,123         | 9,557          | 9,436          |
| Cleveland State Community College             | 3,027          | 3,754          | 3,832          | 3,640          | 3,812          | 3,529          | 3,530          |
| Columbia State Community College              | 4,747          | 5,648          | 5,514          | 5,379          | 5,287          | 5,231          | 5,415          |
| Dyersburg State Community College             | 2,457          | 3,759          | 3,777          | 3,595          | 3,271          | 2,863          | 2,873          |
| Jackson State Community College               | 3,859          | 5,375          | 4,935          | 4,497          | 4,593          | 4,928          | 4,837          |
| Motlow State Community College                | 3,407          | 5,256          | 5,004          | 4,782          | 4,925          | 4,793          | 5,294          |
| Nashville State Community College             | 7,198          | 9,906          | 9,883          | 9,887          | 10,163         | 10,048         | 10,701         |
| Northeast State Community College             | 4,860          | 6,780          | 6,478          | 6,446          | 5,895          | 5,865          | 6,086          |
| Pellissippi State Community College           | 7,686          | 11,169         | 11,464         | 10,681         | 10,836         | 10,247         | 10,416         |
| Roane State Community College                 | 5,155          | 6,881          | 6,906          | 6,659          | 6,361          | 5,962          | 6,012          |
| Southwest Tennessee Community College         | 11,556         | 13,505         | 13,038         | 12,235         | 10,876         | 10,333         | 9,244          |
| Volunteer State Community College             | 7,150          | 9,029          | 8,694          | 8,210          | 8,190          | 7,677          | 8,075          |
| Walters State Community College               | 5,879          | 6,960          | 6,754          | 6,571          | 6,281          | 6,031          | 5,971          |
| <b>TBR Community College Total</b>            | <b>74,817</b>  | <b>98,458</b>  | <b>96,777</b>  | <b>92,742</b>  | <b>90,613</b>  | <b>87,064</b>  | <b>87,890</b>  |
| <b>TBR Universities</b>                       |                |                |                |                |                |                |                |
| Austin Peay State University                  | 8,814          | 10,744         | 10,888         | 10,616         | 10,449         | 10,153         | 10,120         |
| East Tennessee State University               | 11,894         | 14,999         | 15,286         | 15,202         | 14,751         | 14,551         | 14,424         |
| Middle Tennessee State University             | 22,554         | 26,654         | 26,664         | 25,578         | 24,079         | 23,006         | 22,662         |
| Tennessee State University                    | 8,880          | 8,961          | 9,214          | 8,881          | 8,833          | 9,097          | 9,179          |
| Tennessee Technological University            | 9,312          | 11,528         | 11,748         | 11,583         | 11,200         | 11,498         | 10,952         |
| University of Memphis                         | 20,465         | 22,586         | 22,869         | 22,312         | 21,587         | 21,161         | 20,699         |
| <b>TBR University Total</b>                   | <b>81,919</b>  | <b>95,472</b>  | <b>96,669</b>  | <b>94,172</b>  | <b>90,899</b>  | <b>89,466</b>  | <b>88,036</b>  |
| <b>UT Universities</b>                        |                |                |                |                |                |                |                |
| University of Tennessee at Chattanooga        | 8,656          | 10,726         | 11,394         | 11,614         | 11,655         | 11,619         | 11,344         |
| University of Tennessee, Knoxville            | 26,294         | 27,306         | 27,296         | 26,877         | 27,028         | 27,382         | 27,640         |
| University of Tennessee at Martin             | 6,478          | 8,479          | 7,921          | 7,766          | 7,429          | 7,029          | 6,791          |
| University of Tennessee Health Science Center | 2,260          | 2,692          | 2,789          | 2,799          | 2,859          | 2,977          | 3,075          |
| <b>UT University Total</b>                    | <b>43,688</b>  | <b>49,203</b>  | <b>49,400</b>  | <b>49,056</b>  | <b>48,971</b>  | <b>49,007</b>  | <b>48,850</b>  |
| <b>University Total</b>                       | <b>125,607</b> | <b>144,675</b> | <b>146,069</b> | <b>143,228</b> | <b>139,870</b> | <b>138,473</b> | <b>136,886</b> |
| <b>Grand Total</b>                            | <b>200,424</b> | <b>243,133</b> | <b>242,846</b> | <b>235,970</b> | <b>230,483</b> | <b>225,537</b> | <b>224,776</b> |

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- Enrollments are for credit-bearing courses only.
- Based on end-of-term data.



**Table 2.2**

| <b>14th Day Enrollment and End of Term Headcount Enrollment<br/>Fall 2015</b> |                 |                    |                       |
|---|-----------------|--------------------|-----------------------|
| <b>Institution</b>  | <b>14th Day</b> | <b>End of Term</b> | <b>Percent Change</b> |
| <b>TBR Community Colleges</b>   |                 |                    |                       |
| Chattanooga State Community College   | 9,374           | 9,436              | + 0.7%                |
| Cleveland State Community College   | 3,509           | 3,530              | + 0.6%                |
| Columbia State Community College  | 5,297           | 5,415              | + 2.2%                |
| Dyersburg State Community College   | 2,857           | 2,873              | + 0.6%                |
| Jackson State Community College   | 4,746           | 4,837              | + 1.9%                |
| Motlow State Community College  | 5,256           | 5,294              | + 0.7%                |
| Nashville State Community College   | 10,192          | 10,701             | + 5.0%                |
| Northeast State Community College   | 6,084           | 6,086              | + 0.0%                |
| Pellissippi State Community College   | 10,325          | 10,416             | + 0.9%                |
| Roane State Community College   | 5,861           | 6,012              | + 2.6%                |
| Southwest Tennessee Community College   | 9,135           | 9,244              | + 1.2%                |
| Volunteer State Community College   | 8,068           | 8,075              | + 0.1%                |
| Walters State Community College   | 5,947           | 5,971              | + 0.4%                |
| <b>TBR Community College Total</b>  | <b>86,651</b>   | <b>87,890</b>      | <b>+ 1.4%</b>         |
| <b>TBR Universities</b>   |                 |                    |                       |
| Austin Peay State University  | 10,099          | 10,120             | + 0.2%                |
| East Tennessee State University   | 14,334          | 14,424             | + 0.6%                |
| Middle Tennessee State University   | 22,511          | 22,662             | + 0.7%                |
| Tennessee State University  | 9,169           | 9,179              | + 0.1%                |
| Tennessee Technological University  | 10,901          | 10,952             | + 0.5%                |
| University of Memphis   | 20,585          | 20,699             | + 0.6%                |
| <b>TBR University Total</b>   | <b>87,599</b>   | <b>88,036</b>      | <b>+ 0.5%</b>         |
| <b>UT Universities</b>  |                 |                    |                       |
| University of Tennessee at Chattanooga  | 11,330          | 11,344             | + 0.1%                |
| University of Tennessee, Knoxville  | 27,476          | 27,640             | + 0.6%                |
| University of Tennessee at Martin   | 6,776           | 6,791              | + 0.2%                |
| University of Tennessee Health Science Center                                 | 3,075           | 3,075              | + 0.0%                |
| <b>UT University Total</b>  | <b>48,657</b>   | <b>48,850</b>      | <b>+ 0.4%</b>         |
| <b>University Total</b>   | <b>136,256</b>  | <b>136,886</b>     | <b>+ 0.5%</b>         |
| <b>Grand Total</b>  | <b>222,907</b>  | <b>224,776</b>     | <b>+ 0.8%</b>         |

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- End of term reflects student departures and students who enrolled after the 14th day.

### Table 2.3

| <b>Public FTE Enrollment by Institution</b>   |                |                |                |                |                |                |                |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Fall Terms 2005 and 2010 - 2015</b>        |                |                |                |                |                |                |                |
| <b>Institution</b>                            | <b>2005</b>    | <b>2010</b>    | <b>2011</b>    | <b>2012</b>    | <b>2013</b>    | <b>2014</b>    | <b>2015</b>    |
| <b>TBR Community Colleges</b>                 |                |                |                |                |                |                |                |
| Chattanooga State Community College           | 4,832          | 6,812          | 6,801          | 6,585          | 6,388          | 5,901          | 6,190          |
| Cleveland State Community College             | 2,083          | 2,609          | 2,630          | 2,482          | 2,487          | 2,316          | 2,413          |
| Columbia State Community College              | 2,788          | 3,701          | 3,495          | 3,348          | 3,352          | 3,263          | 3,634          |
| Dyersburg State Community College             | 1,563          | 2,421          | 2,339          | 2,217          | 1,918          | 1,678          | 1,690          |
| Jackson State Community College               | 2,514          | 3,415          | 3,262          | 2,847          | 2,722          | 2,825          | 2,907          |
| Motlow State Community College                | 2,199          | 3,375          | 3,112          | 2,925          | 2,984          | 2,984          | 3,654          |
| Nashville State Community College             | 2,607          | 5,621          | 5,702          | 5,681          | 5,796          | 5,807          | 6,272          |
| Northeast State Community College             | 3,548          | 4,680          | 4,437          | 4,289          | 3,912          | 3,888          | 4,215          |
| Pellissippi State Community College           | 5,079          | 7,346          | 7,509          | 7,057          | 6,978          | 6,644          | 6,755          |
| Roane State Community College                 | 3,474          | 4,511          | 4,361          | 4,153          | 3,964          | 3,777          | 3,891          |
| Southwest Tennessee Community College         | 7,059          | 8,533          | 8,276          | 7,555          | 6,801          | 6,355          | 6,169          |
| Volunteer State Community College             | 4,138          | 5,817          | 5,509          | 5,091          | 4,985          | 4,747          | 5,406          |
| Walters State Community College               | 3,665          | 4,819          | 4,598          | 4,425          | 4,103          | 4,008          | 4,074          |
| <b>TBR Community College Total</b>            | <b>45,550</b>  | <b>63,658</b>  | <b>62,031</b>  | <b>58,656</b>  | <b>56,392</b>  | <b>54,192</b>  | <b>57,269</b>  |
| <b>TBR Universities</b>                       |                |                |                |                |                |                |                |
| Austin Peay State University                  | 5,671          | 8,622          | 8,685          | 8,508          | 8,416          | 8,241          | 8,180          |
| East Tennessee State University               | 9,364          | 12,794         | 13,030         | 12,784         | 12,374         | 12,295         | 12,347         |
| Middle Tennessee State University             | 16,339         | 22,030         | 21,840         | 20,824         | 19,637         | 18,787         | 18,362         |
| Tennessee State University                    | 7,431          | 7,157          | 7,166          | 6,901          | 7,080          | 7,388          | 7,639          |
| Tennessee Technological University            | 7,212          | 9,368          | 9,527          | 9,636          | 9,797          | 9,983          | 9,569          |
| University of Memphis                         | 15,613         | 17,798         | 17,974         | 17,462         | 16,704         | 16,554         | 16,112         |
| <b>TBR University Total</b>                   | <b>61,629</b>  | <b>77,769</b>  | <b>78,222</b>  | <b>76,114</b>  | <b>74,007</b>  | <b>73,247</b>  | <b>72,209</b>  |
| <b>UT Universities</b>                        |                |                |                |                |                |                |                |
| University of Tennessee at Chattanooga        | 6,832          | 9,788          | 9,845          | 9,951          | 10,208         | 10,029         | 9,886          |
| University of Tennessee, Knoxville            | 22,960         | 24,219         | 23,519         | 23,610         | 23,860         | 24,107         | 24,601         |
| University of Tennessee at Martin             | 5,324          | 6,959          | 6,852          | 6,770          | 6,555          | 6,273          | 5,989          |
| University of Tennessee Health Science Center | 1,999          | 2,623          | 2,789          | 2,799          | 2,859          | 2,977          | 3,075          |
| <b>University of Tennessee Total</b>          | <b>37,115</b>  | <b>43,589</b>  | <b>43,005</b>  | <b>43,129</b>  | <b>43,481</b>  | <b>43,386</b>  | <b>43,551</b>  |
| <b>University Total</b>                       | <b>98,744</b>  | <b>121,358</b> | <b>121,227</b> | <b>119,243</b> | <b>117,489</b> | <b>116,633</b> | <b>115,761</b> |
| <b>Grand Total</b>                            | <b>144,294</b> | <b>185,016</b> | <b>183,258</b> | <b>177,899</b> | <b>173,880</b> | <b>170,825</b> | <b>173,030</b> |

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- UT Health Science Center, UT Veterinary School, ETSU College of Medicine and College of Pharmacy FTE are equivalent to headcount.
- Enrollments are for credit-bearing courses only.
- Based on end-of-term data.

**Table 2.4**

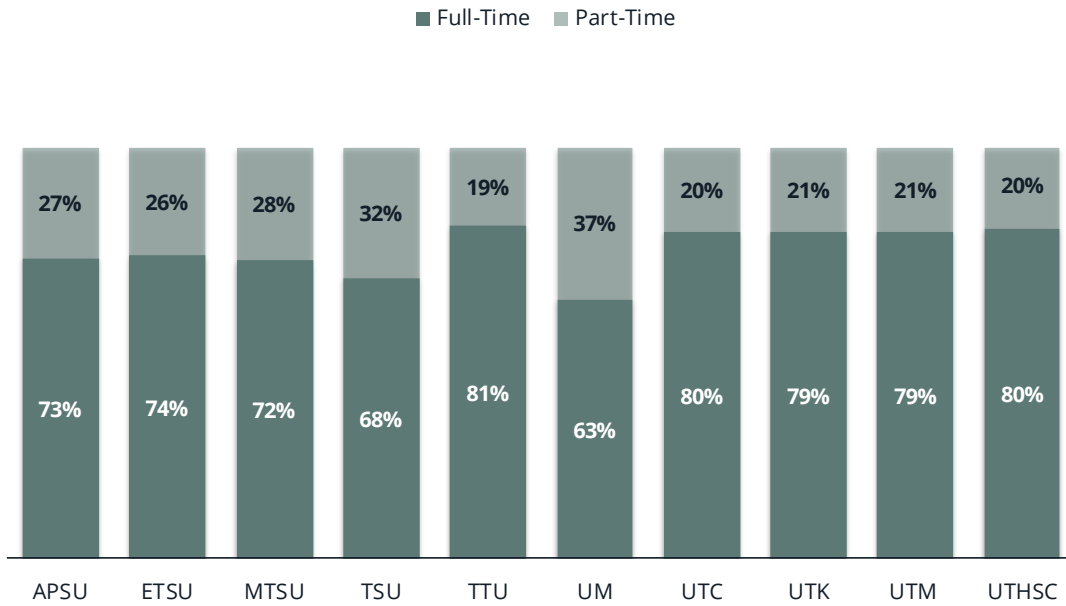
| <b>Tennessee Colleges of Applied Technology<br/>Enrollment, Academic Year 2014-15</b> |                  |               |                      |
|---|------------------|---------------|----------------------|
| <b>Institution</b>  | <b>Headcount</b> | <b>FTE</b>    | <b>Contact Hours</b> |
| Athens  | 422              | 260           | 233,964              |
| Chattanooga   | 1,915            | 988           | 889,749              |
| Covington   | 372              | 193           | 173,731              |
| Crossville  | 587              | 352           | 316,448              |
| Crump   | 443              | 233           | 209,287              |
| Dickson   | 911              | 521           | 468,750              |
| Elizabethton  | 807              | 507           | 455,945              |
| Harriman  | 409              | 261           | 234,940              |
| Hartsville  | 873              | 338           | 304,293              |
| Hohenwald   | 680              | 336           | 303,060              |
| Jacksboro   | 325              | 194           | 174,697              |
| Jackson   | 1,477            | 496           | 445,732              |
| Knoxville   | 1,605            | 726           | 653,168              |
| Livingston  | 2,956            | 553           | 497,486              |
| McKenzie  | 302              | 179           | 161,043              |
| McMinnville   | 601              | 229           | 206,363              |
| Memphis   | 1,632            | 892           | 802,887              |
| Morristown  | 950              | 557           | 501,768              |
| Murfreesboro  | 5,334            | 493           | 443,503              |
| Nashville   | 1,413            | 835           | 751,576              |
| Newbern   | 486              | 284           | 255,941              |
| Oneida/Huntsville   | 514              | 224           | 201,621              |
| Paris   | 562              | 335           | 301,550              |
| Pulaski   | 1,669            | 457           | 411,083              |
| Ripley  | 667              | 150           | 134,603              |
| Shelbyville   | 979              | 488           | 439,954              |
| Whiteville  | 587              | 188           | 169,469              |
| <b>Grand Total</b>  | <b>29,478</b>    | <b>11,269</b> | <b>10,142,611</b>    |

Source: THEC SIS

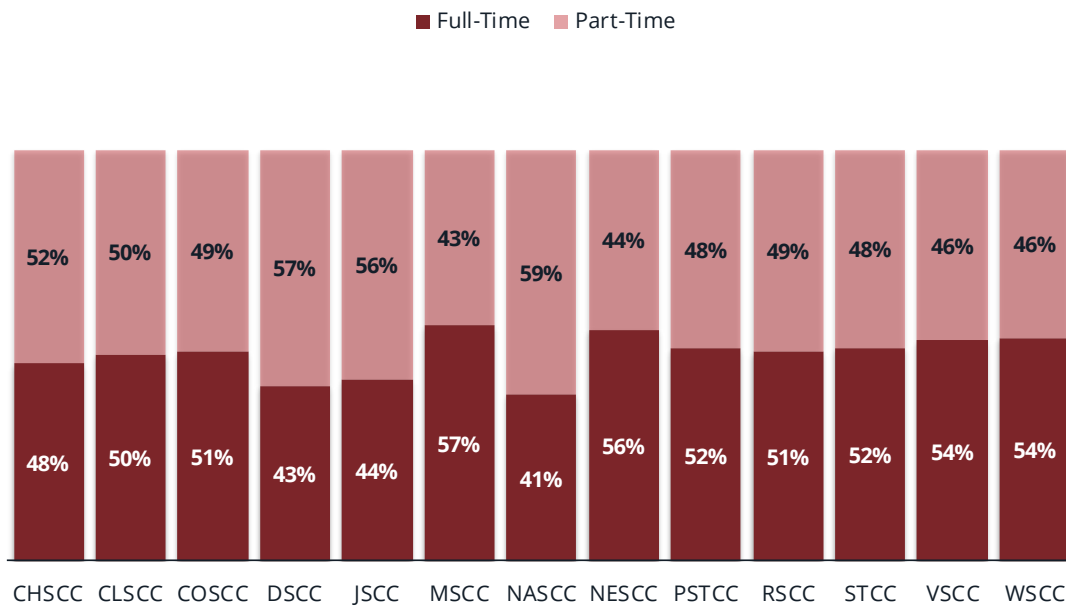
Notes:

- FTE is calculated as the total number of contact hours divided by 900.
- TCAT calculations are based on enrollment data from the summer, fall, and spring academic terms.

**Figure 2.4**  
**Full- and Part-Time Enrollment, Public Universities**  
**Fall 2015**



**Figure 2.5**  
**Full- and Part-Time Enrollment, Community Colleges**  
**Fall 2015**



Source: THEC SIS

Note:

- Based on end-of-term data.

## Table 2.5

| College-Going Rate by County |       |       |       |       |       |
|------------------------------|-------|-------|-------|-------|-------|
| Fall 2011 - Fall 2015        |       |       |       |       |       |
| County                       | 2011  | 2012  | 2013  | 2014  | 2015  |
| Anderson                     | 59.9% | 60.6% | 62.4% | 63.6% | 65.6% |
| Bedford                      | 49.0% | 46.6% | 43.1% | 41.6% | 51.9% |
| Benton                       | 53.4% | 57.6% | 56.3% | 55.6% | 60.5% |
| Bledsoe                      | 62.1% | 56.0% | 52.3% | 52.2% | 48.8% |
| Blount                       | 56.0% | 57.9% | 58.8% | 59.0% | 64.6% |
| Bradley                      | 55.1% | 60.2% | 60.5% | 60.9% | 63.4% |
| Campbell                     | 52.2% | 49.9% | 50.3% | 48.7% | 51.3% |
| Cannon                       | 40.1% | 43.4% | 37.7% | 39.2% | 52.3% |
| Carroll                      | 59.8% | 59.4% | 58.9% | 62.3% | 71.1% |
| Carter                       | 56.7% | 51.7% | 61.5% | 59.9% | 66.3% |
| Cheatham                     | 54.3% | 54.5% | 50.6% | 50.5% | 56.6% |
| Chester                      | 58.9% | 60.3% | 57.4% | 56.8% | 65.1% |
| Claiborne                    | 54.6% | 59.3% | 64.0% | 60.1% | 61.2% |
| Clay                         | 63.2% | 59.5% | 61.8% | 59.0% | 67.2% |
| Cocke                        | 42.4% | 41.3% | 39.7% | 38.2% | 46.0% |
| Coffee                       | 59.2% | 53.3% | 57.2% | 51.3% | 63.1% |
| Crockett                     | 62.2% | 50.6% | 56.7% | 55.9% | 66.2% |
| Cumberland                   | 41.1% | 49.8% | 42.8% | 51.5% | 57.8% |
| Davidson                     | 55.5% | 52.2% | 54.3% | 56.2% | 57.8% |
| Decatur                      | 71.6% | 66.7% | 70.2% | 71.6% | 75.3% |
| DeKalb                       | 44.8% | 43.5% | 49.5% | 47.1% | 50.0% |
| Dickson                      | 52.6% | 55.0% | 54.8% | 52.3% | 58.8% |
| Dyer                         | 65.4% | 64.0% | 63.5% | 59.0% | 61.9% |
| Fayette                      | 47.8% | 46.1% | 51.7% | 47.0% | 51.8% |
| Fentress                     | 51.0% | 44.3% | 58.6% | 59.0% | 55.6% |
| Franklin                     | 58.7% | 46.0% | 43.6% | 51.4% | 56.5% |
| Gibson                       | 56.2% | 58.3% | 57.0% | 61.8% | 63.5% |
| Giles                        | 49.3% | 49.0% | 56.7% | 57.8% | 57.0% |
| Grainger                     | 46.0% | 54.7% | 56.9% | 50.4% | 64.0% |
| Greene                       | 45.5% | 49.2% | 45.9% | 51.2% | 58.4% |
| Grundy                       | 39.0% | 6.5%  | 47.8% | 52.9% | 54.2% |
| Hamblen                      | 57.1% | 56.0% | 59.6% | 62.8% | 62.6% |
| Hamilton                     | 61.3% | 61.2% | 61.1% | 60.4% | 68.1% |
| Hancock                      | 49.3% | 54.9% | 59.0% | 42.6% | 44.3% |
| Hardeman                     | 54.4% | 51.4% | 49.6% | 52.4% | 59.6% |
| Hardin                       | 56.7% | 52.0% | 53.0% | 54.7% | 53.3% |
| Hawkins                      | 51.4% | 47.1% | 48.8% | 51.2% | 56.3% |
| Haywood                      | 61.6% | 49.5% | 50.0% | 47.1% | 58.2% |
| Henderson                    | 68.8% | 69.4% | 67.7% | 71.8% | 76.4% |
| Henry                        | 56.7% | 54.6% | 53.5% | 51.7% | 54.0% |
| Hickman                      | 32.9% | 40.3% | 40.4% | 42.7% | 58.8% |
| Houston                      | 56.3% | 60.8% | 52.7% | 49.0% | 69.9% |
| Humphreys                    | 62.9% | 59.5% | 52.1% | 58.7% | 73.8% |
| Jackson                      | 49.0% | 45.2% | 57.0% | 46.7% | 64.2% |
| Jefferson                    | 45.1% | 50.7% | 56.5% | 56.5% | 57.3% |
| Johnson                      | 48.5% | 35.3% | 39.1% | 45.7% | 52.7% |
| Knox                         | 66.6% | 63.4% | 67.3% | 66.3% | 69.9% |
| Lake                         | 76.6% | 52.5% | 59.6% | 59.5% | 53.8% |
| Lauderdale                   | 47.6% | 54.2% | 50.7% | 49.4% | 50.0% |
| Lawrence                     | 59.1% | 56.3% | 51.0% | 59.8% | 61.3% |
| Lewis                        | 61.1% | 49.1% | 63.3% | 61.3% | 67.9% |
| Lincoln                      | 52.5% | 55.5% | 49.4% | 51.0% | 58.0% |
| Loudon                       | 52.4% | 53.2% | 57.0% | 56.3% | 58.8% |
| Macon                        | 56.1% | 51.3% | 45.7% | 51.0% | 64.1% |
| Madison                      | 62.0% | 53.0% | 56.1% | 60.0% | 56.9% |

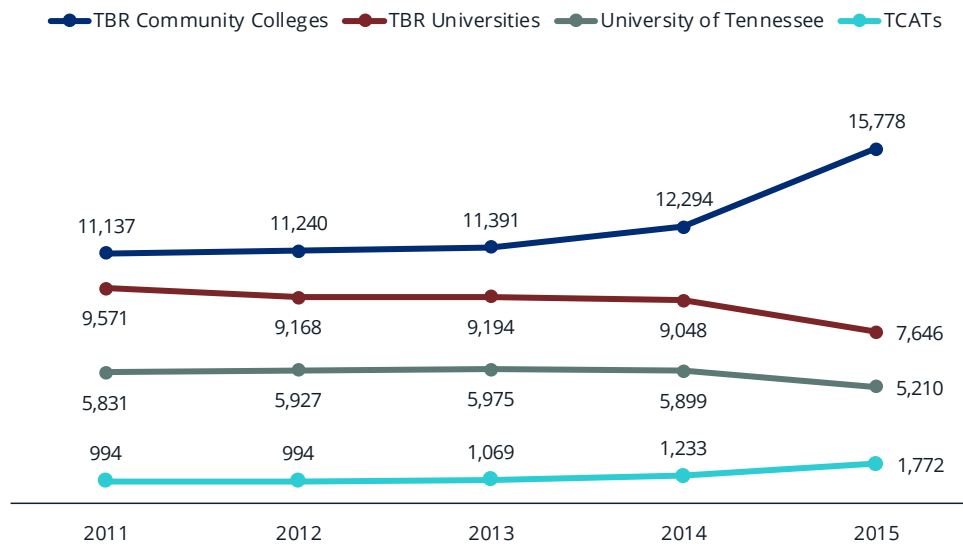
| College-Going Rate by County continued |               |               |               |               |               |
|--|---------------|---------------|---------------|---------------|---------------|
| Fall 2011 - Fall 2015                  |               |               |               |               |               |
| County                                 | 2011          | 2012          | 2013          | 2014          | 2015          |
| Marion                                 | 55.0%         | 55.2%         | 61.7%         | 53.6%         | 64.3%         |
| Marshall                               | 57.9%         | 54.6%         | 57.7%         | 55.4%         | 65.3%         |
| Maury                                  | 53.5%         | 59.2%         | 55.5%         | 50.9%         | 61.1%         |
| McMinn                                 | 53.1%         | 52.4%         | 51.7%         | 54.0%         | 59.8%         |
| McNairy                                | 60.8%         | 61.1%         | 54.0%         | 54.0%         | 60.3%         |
| Meigs                                  | 51.8%         | 50.5%         | 58.3%         | 52.7%         | 49.2%         |
| Monroe                                 | 39.0%         | 39.8%         | 38.7%         | 36.9%         | 43.1%         |
| Montgomery                             | 51.5%         | 53.1%         | 50.9%         | 52.3%         | 52.0%         |
| Moore                                  | 71.2%         | 43.7%         | 59.7%         | 70.3%         | 74.2%         |
| Morgan                                 | 48.1%         | 45.3%         | 46.8%         | 46.6%         | 51.8%         |
| Obion                                  | 57.4%         | 60.3%         | 61.0%         | 59.5%         | 65.9%         |
| Overton                                | 48.0%         | 58.1%         | 54.1%         | 41.9%         | 62.9%         |
| Perry                                  | 64.4%         | 78.3%         | 71.2%         | 75.3%         | 75.8%         |
| Pickett                                | 44.4%         | 78.4%         | 58.1%         | 61.5%         | 76.2%         |
| Polk                                   | 53.1%         | 52.3%         | 51.3%         | 43.6%         | 61.9%         |
| Putnam                                 | 52.2%         | 53.2%         | 58.8%         | 54.1%         | 60.2%         |
| Rhea                                   | 53.2%         | 47.8%         | 45.8%         | 46.5%         | 55.5%         |
| Roane                                  | 60.6%         | 61.7%         | 60.8%         | 62.9%         | 65.5%         |
| Robertson                              | 49.8%         | 52.0%         | 51.3%         | 51.3%         | 54.7%         |
| Rutherford                             | 57.0%         | 58.4%         | 57.1%         | 59.0%         | 63.9%         |
| Scott                                  | 53.7%         | 53.0%         | 61.8%         | 57.9%         | 64.7%         |
| Sequatchie                             | 55.7%         | 40.8%         | 55.0%         | 57.9%         | 61.9%         |
| Sevier                                 | 55.4%         | 54.0%         | 58.3%         | 57.0%         | 57.4%         |
| Shelby                                 | 58.6%         | 57.6%         | 59.4%         | 58.9%         | 59.9%         |
| Smith                                  | 45.2%         | 45.2%         | 47.6%         | 51.8%         | 57.3%         |
| Stewart                                | 46.6%         | 44.7%         | 46.7%         | 46.7%         | 58.2%         |
| Sullivan                               | 59.1%         | 62.1%         | 65.0%         | 65.7%         | 67.8%         |
| Sumner                                 | 66.0%         | 65.3%         | 65.2%         | 59.7%         | 71.0%         |
| Tipton                                 | 59.3%         | 61.5%         | 61.3%         | 55.3%         | 59.4%         |
| Trousdale                              | 59.6%         | 60.6%         | 55.3%         | 52.0%         | 66.7%         |
| Unicoi                                 | 52.6%         | 55.6%         | 53.0%         | 60.5%         | 64.7%         |
| Union                                  | 52.2%         | 52.0%         | 49.1%         | 50.3%         | 53.6%         |
| Van Buren                              | 42.6%         | 50.0%         | 44.3%         | 42.6%         | 54.0%         |
| Warren                                 | 45.7%         | 41.2%         | 42.6%         | 39.9%         | 49.8%         |
| Washington                             | 60.2%         | 62.5%         | 62.2%         | 60.6%         | 71.8%         |
| Wayne                                  | 56.5%         | 59.9%         | 55.3%         | 55.4%         | 69.4%         |
| Weakley                                | 62.6%         | 67.0%         | 59.1%         | 65.3%         | 65.7%         |
| White                                  | 46.7%         | 42.9%         | 51.1%         | 47.4%         | 54.3%         |
| Williamson                             | 70.5%         | 77.3%         | 79.3%         | 76.2%         | 82.7%         |
| Wilson                                 | 57.2%         | 58.3%         | 60.9%         | 56.5%         | 69.5%         |
| <b>Tennessee</b>                       | <b>57.1%</b>  | <b>57.0%</b>  | <b>58.1%</b>  | <b>57.9%</b>  | <b>62.5%</b>  |
| <b>Statewide Public HS Grads</b>       | <b>62,128</b> | <b>62,377</b> | <b>61,601</b> | <b>61,841</b> | <b>60,940</b> |
| <b>Statewide College Enrollees</b>     | <b>35,495</b> | <b>35,585</b> | <b>35,787</b> | <b>35,823</b> | <b>38,063</b> |

Source: THEC SIS, National Student Clearinghouse

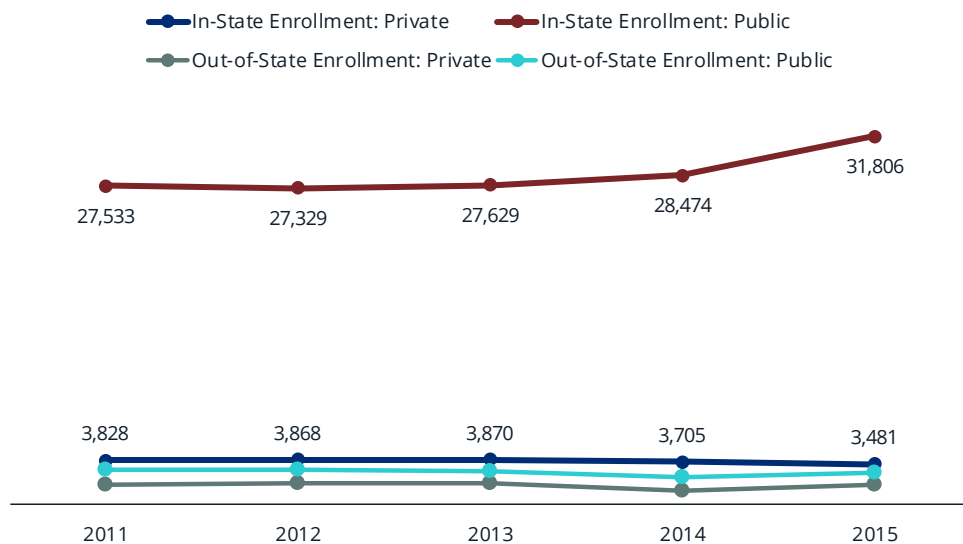
Notes:

- High school students graduated during the winter, spring, or summer preceding the fall they enrolled in higher education. For example, high school students who graduated during the winter of 2014, spring of 2015, or summer of 2015, and enrolled in any college in the summer or fall of 2015 are included in the column labeled 2015.
- High school students were enrolled at any higher education institution (community college, university, in-state, out-of-state, public, or private).
- Only public high school graduates are included in the college-going calculations.
- Count is unduplicated.

**Figure 2.6**  
**Public In-State High School Graduate Enrollment by System**  
**Fall 2011 – Fall 2015**



**Figure 2.7**  
**Postsecondary Share of High School Graduate Enrollment**  
**Fall 2011 – Fall 2015**



Source: THEC SIS, National Student Clearinghouse

Notes:

- High school students graduated during the winter, spring, or summer preceding the fall they enrolled in higher education. For example, high school students who graduated during the winter of 2012, spring of 2013, or summer of 2013, and enrolled in any college in the summer or fall of 2013 are included.
- Enrollment share duplicates student count and is not comparable to the college-going rate.
- Only public high school graduates are included in the college-going calculations.

## Table 2.6

| Public Headcount by Student Level<br>Fall 2015 |                     |                  |                     |                  |                         |                  |
|--|---------------------|------------------|---------------------|------------------|-------------------------|------------------|
| Institution                                    | First-Time Freshman |                  | Total Undergraduate |                  | Graduate & Professional |                  |
|  | Headcount           | Percent of Total | Headcount           | Percent of Total | Headcount               | Percent of Total |
| <b>TBR Community Colleges</b>                  |                     |                  |                     |                  |                         |                  |
| Chattanooga State Community College            | 1,966               | 20.8%            | 9,436               | 100%             |                         |                  |
| Cleveland State Community College              | 819                 | 23.2%            | 3,530               | 100%             |                         |                  |
| Columbia State Community College               | 1,490               | 27.5%            | 5,415               | 100%             |                         |                  |
| Dyersburg State Community College              | 611                 | 21.3%            | 2,873               | 100%             |                         |                  |
| Jackson State Community College                | 1,094               | 22.6%            | 4,837               | 100%             |                         |                  |
| Motlow State Community College                 | 1,942               | 36.7%            | 5,294               | 100%             |                         |                  |
| Nashville State Community College              | 2,455               | 22.9%            | 10,701              | 100%             |                         |                  |
| Northeast State Community College              | 1,505               | 24.7%            | 6,086               | 100%             |                         |                  |
| Pellissippi State Community College            | 2,488               | 23.9%            | 10,416              | 100%             |                         |                  |
| Roane State Community College                  | 1,371               | 22.8%            | 6,012               | 100%             |                         |                  |
| Southwest Tennessee Community College          | 2,473               | 26.8%            | 9,244               | 100%             |                         |                  |
| Volunteer State Community College              | 2,345               | 29.0%            | 8,075               | 100%             |                         |                  |
| Walters State Community College                | 1,625               | 27.2%            | 5,971               | 100%             |                         |                  |
| <b>TBR Community College Total</b>             | <b>22,184</b>       | <b>25.2%</b>     | <b>87,890</b>       | <b>100%</b>      |                         |                  |
| <b>TBR Universities</b>                        |                     |                  |                     |                  |                         |                  |
| Austin Peay State University                   | 1,523               | 15.0%            | 9,199               | 90.9%            | 921                     | 9.1%             |
| East Tennessee State University                | 1,935               | 13.4%            | 11,468              | 79.5%            | 2,956                   | 20.5%            |
| Middle Tennessee State University              | 2,809               | 12.4%            | 20,273              | 89.5%            | 2,389                   | 10.5%            |
| Tennessee State University                     | 1,406               | 15.3%            | 7,270               | 79.2%            | 1,909                   | 20.8%            |
| Tennessee Technological University             | 1,576               | 14.4%            | 9,846               | 89.9%            | 1,106                   | 10.1%            |
| University of Memphis                          | 2,060               | 10.0%            | 16,716              | 80.8%            | 3,983                   | 19.2%            |
| <b>TBR University Total</b>                    | <b>11,309</b>       | <b>12.8%</b>     | <b>74,772</b>       | <b>84.9%</b>     | <b>13,264</b>           | <b>15.1%</b>     |
| <b>UT Universities</b>                         |                     |                  |                     |                  |                         |                  |
| University of Tennessee at Chattanooga         | 1,860               | 16.4%            | 10,034              | 88.5%            | 1,310                   | 11.5%            |
| University of Tennessee, Knoxville             | 4,660               | 16.9%            | 21,704              | 78.6%            | 5,923                   | 21.4%            |
| University of Tennessee at Martin              | 1,021               | 15.0%            | 6,399               | 94.2%            | 392                     | 5.8%             |
| University of Tennessee Health Science Center  | 0                   | 0.0%             | 265                 | 8.6%             | 2,810                   | 91.4%            |
| <b>UT University Total</b>                     | <b>7,541</b>        | <b>15.4%</b>     | <b>38,402</b>       | <b>78.6%</b>     | <b>10,435</b>           | <b>21.4%</b>     |
| <b>University Total</b>                        | <b>18,850</b>       | <b>13.8%</b>     | <b>113,174</b>      | <b>82.7%</b>     | <b>23,699</b>           | <b>17.3%</b>     |
| <b>Grand Total</b>                             | <b>41,034</b>       | <b>18.3%</b>     | <b>201,064</b>      | <b>89.5%</b>     | <b>23,699</b>           | <b>10.5%</b>     |

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- Based on end-of-term data.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- Excludes students with unknown level.



## Table 2.7

| Public Headcount by Gender, Race, Pell Eligibility, and Residency |                |              |              |                 |                |
|---|----------------|--------------|--------------|-----------------|----------------|
| Fall 2015   |                |              |              |                 |                |
| Institution   | Total          | % Female     | % Non-white  | % Pell Eligible | % Out-of-state |
| <b>TBR Community Colleges</b>                                     |                |              |              |                 |                |
| Chattanooga State Community College                               | 9,436          | 59.2%        | 21.9%        | 40.7%           | 12.6%          |
| Cleveland State Community College                                 | 3,530          | 59.4%        | 12.5%        | 41.8%           | 2.8%           |
| Columbia State Community College                                  | 5,415          | 61.0%        | 15.2%        | 41.7%           | 1.1%           |
| Dyersburg State Community College                                 | 2,873          | 64.8%        | 23.6%        | 41.1%           | 0.8%           |
| Jackson State Community College                                   | 4,837          | 62.4%        | 21.6%        | 40.7%           | 0.4%           |
| Motlow State Community College                                    | 5,294          | 57.4%        | 18.5%        | 39.0%           | 1.5%           |
| Nashville State Community College                                 | 10,701         | 57.7%        | 40.6%        | 44.6%           | 9.8%           |
| Northeast State Community College                                 | 6,086          | 51.8%        | 6.9%         | 46.5%           | 3.7%           |
| Pellissippi State Community College                               | 10,416         | 51.9%        | 16.5%        | 40.1%           | 3.3%           |
| Roane State Community College                                     | 6,012          | 66.5%        | 6.8%         | 45.4%           | 1.2%           |
| Southwest Tennessee Community College                             | 9,244          | 60.4%        | 69.7%        | 54.3%           | 4.3%           |
| Volunteer State Community College                                 | 8,075          | 59.9%        | 18.1%        | 40.9%           | 2.0%           |
| Walters State Community College                                   | 5,971          | 60.7%        | 8.9%         | 45.0%           | 2.0%           |
| <b>TBR Community College Total</b>                                | <b>87,890</b>  | <b>58.8%</b> | <b>24.3%</b> | <b>43.6%</b>    | <b>4.4%</b>    |
| <b>TBR Universities</b>   |                |              |              |                 |                |
| Austin Peay State University                                      | 10,120         | 59.9%        | 31.7%        | 46.4%           | 18.6%          |
| East Tennessee State University                                   | 14,424         | 57.4%        | 14.7%        | 38.6%           | 22.2%          |
| Middle Tennessee State University                                 | 22,662         | 54.6%        | 31.9%        | 45.8%           | 12.2%          |
| Tennessee State University  | 9,179          | 61.4%        | 73.2%        | 43.6%           | 34.0%          |
| Tennessee Technological University                                | 10,952         | 44.8%        | 13.2%        | 40.5%           | 12.1%          |
| University of Memphis   | 20,699         | 59.2%        | 46.0%        | 42.8%           | 16.7%          |
| <b>TBR University Total</b>                                       | <b>88,036</b>  | <b>56.2%</b> | <b>34.4%</b> | <b>43.1%</b>    | <b>17.9%</b>   |
| <b>UT Universities</b>  |                |              |              |                 |                |
| University of Tennessee at Chattanooga                            | 11,344         | 55.9%        | 20.5%        | 38.0%           | 9.5%           |
| University of Tennessee, Knoxville                                | 27,640         | 50.0%        | 18.2%        | 28.9%           | 20.4%          |
| University of Tennessee at Martin                                 | 6,791          | 58.6%        | 19.9%        | 48.7%           | 9.0%           |
| University of Tennessee Health Science Center                     | 3,075          | 59.2%        | 25.9%        | 20.7%           | 28.1%          |
| <b>UT University Total</b>  | <b>48,850</b>  | <b>53.2%</b> | <b>19.4%</b> | <b>33.3%</b>    | <b>16.8%</b>   |
| <b>University Total</b>   | <b>136,886</b> | <b>55.1%</b> | <b>29.0%</b> | <b>39.6%</b>    | <b>17.5%</b>   |
| <b>Grand Total</b>  | <b>224,776</b> | <b>56.6%</b> | <b>27.2%</b> | <b>41.1%</b>    | <b>12.4%</b>   |

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- **Pell-Eligible** students are defined as students who were eligible to receive a Pell grant at any time during their college career.
- **Non-white** category includes Alaskan Native, American Indian, Asian or Pacific Islander, Black or African American, Hispanic, and Multiracial.
- **Out-of-state** column includes foreign students.
- Table excludes students with unknown gender, race/ethnicity, or Pell-Eligibility status.
- Based on end-of-term data.

### Table 2.8

| Public Headcount in Five Most Utilized Major Fields<br>Fall 2015 |           |                          |   |           |                            |
|--|-----------|--------------------------|---|-----------|----------------------------|
| Major Field: <u>Undergraduate</u>                                | Headcount | Percent of All UG Majors | Major Field: <u>Graduate</u>                  | Headcount | Percent of All Grad Majors |
| Liberal Arts & Sciences  | 38,378    | 19.1%                    | Health Professions & Related Services         | 5,533     | 23.3%                      |
| Health Professions & Related Services                            | 23,622    | 11.7%                    | Education                                     | 3,762     | 15.9%                      |
| Business Management & Administrative Services                    | 19,978    | 9.9%                     | Business Management & Administrative Services | 2,573     | 10.9%                      |
| Engineering  | 12,794    | 6.4%                     | Engineering                                   | 1,531     | 6.5%                       |
| Education  | 6,736     | 3.4%                     | Protective Services & Public Affairs          | 1,224     | 5.2%                       |

Source: THEC SIS

Notes:

- **Major Fields** are defined by their two-digit THEC CIP code.
- Based on end-of-term data.

### Table 2.9

| Average ACT Scores of Incoming Freshmen<br>Fall 2015 |                   |
|--|-------------------|
| Institution  | Average ACT Score |
| <b>TBR Community Colleges</b>                        |                   |
| Chattanooga State Community College                  | 18.8              |
| Cleveland State Community College                    | 18.7              |
| Columbia State Community College                     | 19.8              |
| Dyersburg State Community College                    | 18.5              |
| Jackson State Community College                      | 18.3              |
| Motlow State Community College                       | 19.1              |
| Nashville State Community College                    | 18                |
| Northeast State Community College                    | 19.1              |
| Pellissippi State Community College                  | 20                |
| Roane State Community College                        | 19.2              |
| Southwest Tennessee Community College                | 16.5              |
| Volunteer State Community College                    | 19.2              |
| Walters State Community College                      | 19.3              |
| <b>TBR Community College Total</b>                   | <b>18.8</b>       |
| <b>TBR Universities</b>                              |                   |
| Austin Peay State University                         | 21.4              |
| East Tennessee State University                      | 22.6              |
| Middle Tennessee State University                    | 21.9              |
| Tennessee State University                           | 18                |
| Tennessee Technological University                   | 23.8              |
| University of Memphis                                | 22.6              |
| <b>TBR University Total</b>                          | <b>21.9</b>       |
| <b>UT Universities</b>                               |                   |
| University of Tennessee at Chattanooga               | 23                |
| University of Tennessee, Knoxville                   | 26.2              |
| University of Tennessee at Martin                    | 22.3              |
| <b>UT University Total</b>                           | <b>24.9</b>       |
| <b>University Total</b>                              | <b>23.2</b>       |
| <b>Grand Total</b>                                   | <b>20.9</b>       |

Source: THEC SIS

Note:

- Percent of students with reported ACT scores varies by institution.

Table 2.10

| Off-Campus Enrollment<br>Fall 2015            |                 |                      |                  |                                       |                 |                      |                  |
|---|-----------------|----------------------|------------------|---------------------------------------|-----------------|----------------------|------------------|
| Institution                                   | Total Headcount | Off-Campus Headcount | Percent of Total | Institution                           | Total Headcount | Off-Campus Headcount | Percent of Total |
| <b>TBR Community Colleges</b>                 |                 |                      |                  | <b>Colleges of Applied Technology</b> |                 |                      |                  |
| Chattanooga State Community College           | 10,334          | 1,809                | 17.5%            | Athens                                | 422             | 0                    | 0.0%             |
| Cleveland State Community College             | 3,860           | 1,119                | 29.0%            | Chattanooga                           | 1,915           | 726                  | 37.9%            |
| Columbia State Community College              | 6,236           | 2,863                | 45.9%            | Covington                             | 372             | 0                    | 0.0%             |
| Dyersburg State Community College             | 3,152           | 1,705                | 54.1%            | Crossville                            | 587             | 0                    | 0.0%             |
| Jackson State Community College               | 5,294           | 2,042                | 38.6%            | Crump                                 | 443             | 0                    | 0.0%             |
| Motlow State Community College                | 6,256           | 4,207                | 67.2%            | Dickson                               | 911             | 428                  | 47.0%            |
| Nashville State Community College             | 12,169          | 4,978                | 40.9%            | Elizabethton                          | 807             | 152                  | 18.8%            |
| Northeast State Community College             | 7,481           | 3,380                | 45.2%            | Harriman                              | 409             | 0                    | 0.0%             |
| Pellissippi State Community College           | 11,481          | 4,311                | 37.5%            | Hartsville                            | 873             | 301                  | 34.5%            |
| Roane State Community College                 | 7,525           | 5,009                | 66.6%            | Hohenwald                             | 680             | 121                  | 17.8%            |
| Southwest Tennessee Community College         | 12,273          | 2,156                | 17.6%            | Jacksboro                             | 325             | 0                    | 0.0%             |
| Volunteer State Community College             | 8,623           | 1,850                | 21.5%            | Jackson                               | 1,477           | 361                  | 24.4%            |
| Walters State Community College               | 7,010           | 3,401                | 48.5%            | Knoxville                             | 1,605           | 0                    | 0.0%             |
| <b>TBR Community College Total</b>            | <b>101,694</b>  | <b>38,830</b>        | <b>38.2%</b>     | Livingston                            | 2,956           | *                    | 0.1%             |
| <b>TBR Universities</b>                       |                 |                      |                  | McKenzie                              | 302             | 8                    | 2.6%             |
| Austin Peay State University                  | 10,551          | 1,684                | 16.0%            | McMinnville                           | 601             | 0                    | 0.0%             |
| East Tennessee State University               | 15,592          | 1,740                | 11.2%            | Memphis                               | 1,632           | 330                  | 20.2%            |
| Middle Tennessee State University             | 22,782          | 578                  | 2.5%             | Morristown                            | 950             | 92                   | 9.7%             |
| Tennessee State University                    | 11,312          | 3,111                | 27.5%            | Murfreesboro                          | 5,334           | 0                    | 0.0%             |
| Tennessee Technological University            | 11,160          | 506                  | 4.5%             | Nashville                             | 1,413           | 0                    | 0.0%             |
| University of Memphis                         | 21,960          | 2,651                | 12.1%            | Newbern                               | 486             | 0                    | 0.0%             |
| <b>TBR University Total</b>                   | <b>93,357</b>   | <b>10,270</b>        | <b>11.0%</b>     | Oneida/Huntsville                     | 514             | *                    | 1.0%             |
| <b>UT Universities</b>                        |                 |                      |                  | Paris                                 | 562             | 57                   | 10.1%            |
| University of Tennessee at Chattanooga        | 11,469          | 151                  | 1.3%             | Pulaski                               | 1,669           | 972                  | 58.2%            |
| University of Tennessee, Knoxville            | 27,541          | 151                  | 0.5%             | Ripley                                | 667             | 50                   | 7.5%             |
| University of Tennessee at Martin             | 7,057           | 1,053                | 14.9%            | Shelbyville                           | 979             | 93                   | 9.5%             |
| University of Tennessee Health Science Center | 3,075           | 0                    | 0.0%             | Whiteville                            | 587             | 0                    | 0.0%             |
| <b>University of Tennessee Total</b>          | <b>49,142</b>   | <b>1,355</b>         | <b>2.8%</b>      | <b>TCAT Total</b>                     | <b>29,478</b>   | <b>3,700</b>         | <b>12.6%</b>     |
| <b>University Total</b>                       | <b>142,499</b>  | <b>11,625</b>        | <b>8.2%</b>      | <b>Grand Total</b>                    | <b>273,671</b>  | <b>54,155</b>        | <b>19.8%</b>     |

Source: THEC SIS

Notes:

- Total headcount **is duplicated** because students are counted at every location in which they enrolled in a course.
- Based on end-of-term data.

**Table 2.11**

| <b>Remedial and Developmental Course Enrollment</b> |                            |                                       |                                    |                              |                                       |                                    |
|---|----------------------------|---------------------------------------|------------------------------------|------------------------------|---------------------------------------|------------------------------------|
| <b>Fall 2015</b>                                    |                            |                                       |                                    |                              |                                       |                                    |
| <b>Institution</b>                                  | <b>First-Time Freshmen</b> |                                       |                                    | <b>All Enrolled Students</b> |                                       |                                    |
|   | <b>Total</b>               | <b>Enrolled in Any R&amp;D Course</b> | <b>Percent Enrolled in R&amp;D</b> | <b>Total</b>                 | <b>Enrolled in Any R&amp;D Course</b> | <b>Percent Enrolled in R&amp;D</b> |
| <b>TBR Community Colleges</b>                       |                            |                                       |                                    |                              |                                       |                                    |
| Chattanooga State Community College                 | 1,966                      | 842                                   | 42.8%                              | 9,436                        | 1,182                                 | 12.5%                              |
| Cleveland State Community College                   | 819                        | 447                                   | 54.6%                              | 3,530                        | 611                                   | 17.3%                              |
| Columbia State Community College                    | 1,490                      | 777                                   | 52.1%                              | 5,415                        | 938                                   | 17.3%                              |
| Dyersburg State Community College                   | 611                        | 325                                   | 53.2%                              | 2,873                        | 436                                   | 15.2%                              |
| Jackson State Community College                     | 1,094                      | 660                                   | 60.3%                              | 4,837                        | 816                                   | 16.9%                              |
| Motlow State Community College                      | 1,942                      | 951                                   | 49.0%                              | 5,294                        | 1,070                                 | 20.2%                              |
| Nashville State Community College                   | 2,455                      | 1,285                                 | 52.3%                              | 10,701                       | 1,838                                 | 17.2%                              |
| Northeast State Community College                   | 1,505                      | 736                                   | 48.9%                              | 6,086                        | 1,081                                 | 17.8%                              |
| Pellissippi State Community College                 | 2,488                      | 1,303                                 | 52.4%                              | 10,416                       | 1,710                                 | 16.4%                              |
| Roane State Community College                       | 1,371                      | 710                                   | 51.8%                              | 6,012                        | 930                                   | 15.5%                              |
| Southwest Tennessee Community College               | 2,473                      | 1,905                                 | 77.0%                              | 9,244                        | 2,620                                 | 28.3%                              |
| Volunteer State Community College                   | 2,345                      | 750                                   | 32.0%                              | 8,075                        | 817                                   | 10.1%                              |
| Walters State Community College                     | 1,625                      | 862                                   | 53.0%                              | 5,971                        | 1,061                                 | 17.8%                              |
| <b>Grand Total</b>                                  | <b>22,184</b>              | <b>11,553</b>                         | <b>52.1%</b>                       | <b>87,890</b>                | <b>15,110</b>                         | <b>17.2%</b>                       |

Source: THEC SIS

Note:

- Based on end-of-term data.

**Table 2.12**

| <b>First-Time Freshmen Requiring Learning Support<br/>Fall 2011 – Fall 2015</b> |               |               |               |               |               |
|---|---------------|---------------|---------------|---------------|---------------|
| <b>Learning Support Subject</b>   | <b>2011</b>   | <b>2012</b>   | <b>2013</b>   | <b>2014</b>   | <b>2015</b>   |
| <b>No Learning Support</b>  | <b>4,462</b>  | <b>4,478</b>  | <b>5,081</b>  | <b>5,984</b>  | <b>7,822</b>  |
| Writing Only  | 324           | 276           | 325           | 361           | 487           |
| Math Only   | 4,598         | 4,298         | 4,314         | 4,303         | 4,745         |
| Reading Only  | 333           | 303           | 318           | 332           | 484           |
| <b>1 Subject</b>  | <b>5,255</b>  | <b>4,877</b>  | <b>4,957</b>  | <b>4,996</b>  | <b>5,716</b>  |
| Writing and Math  | 2,015         | 1,762         | 1,603         | 1,404         | 1,527         |
| Writing and Reading   | 421           | 296           | 342           | 395           | 746           |
| Math and Reading  | 1,205         | 1,096         | 988           | 911           | 1,123         |
| <b>2 Subjects</b>   | <b>3,641</b>  | <b>3,154</b>  | <b>2,933</b>  | <b>2,710</b>  | <b>3,396</b>  |
| <b>3 Subjects</b>   | <b>5,840</b>  | <b>4,590</b>  | <b>3,997</b>  | <b>3,607</b>  | <b>4,400</b>  |
| <b>Any Learning Support</b>   | <b>14,736</b> | <b>12,621</b> | <b>11,887</b> | <b>11,313</b> | <b>13,512</b> |
| <b>Total Freshmen Cohort</b>  | <b>19,198</b> | <b>17,099</b> | <b>16,968</b> | <b>17,297</b> | <b>21,334</b> |
| <b>% Learning Support</b>   | <b>76.8%</b>  | <b>73.8%</b>  | <b>70.1%</b>  | <b>65.4%</b>  | <b>63.3%</b>  |

| <b>Learning Support Subject: Math</b> | <b>2011</b>   | <b>2012</b>   | <b>2013</b>   | <b>2014</b>   | <b>2015</b>   |
|---------------------------------------|---------------|---------------|---------------|---------------|---------------|
| Total                                 | 13,658        | 11,746        | 10,902        | 10,225        | 11,795        |
| <b>Total Freshmen Cohort</b>          | <b>19,198</b> | <b>17,099</b> | <b>16,968</b> | <b>17,297</b> | <b>21,334</b> |
| <b>% Learning Support</b>             | <b>71.1%</b>  | <b>68.7%</b>  | <b>64.3%</b>  | <b>59.1%</b>  | <b>55.3%</b>  |

| <b>Learning Support Subject: Writing</b> | <b>2011</b>   | <b>2012</b>   | <b>2013</b>   | <b>2014</b>   | <b>2015</b>   |
|--|---------------|---------------|---------------|---------------|---------------|
| Total                                    | 8,600         | 6,924         | 6,267         | 5,767         | 7,160         |
| <b>Total Freshmen Cohort</b>             | <b>19,198</b> | <b>17,099</b> | <b>16,968</b> | <b>17,297</b> | <b>21,334</b> |
| <b>% Learning Support</b>                | <b>44.8%</b>  | <b>40.5%</b>  | <b>36.9%</b>  | <b>33.3%</b>  | <b>33.6%</b>  |

| <b>Learning Support Subject: Reading</b> | <b>2011</b>   | <b>2012</b>   | <b>2013</b>   | <b>2014</b>   | <b>2015</b>   |
|--|---------------|---------------|---------------|---------------|---------------|
| Total                                    | 7,799         | 6,285         | 5,645         | 5,245         | 6,753         |
| <b>Total Freshmen Cohort</b>             | <b>19,198</b> | <b>17,099</b> | <b>16,968</b> | <b>17,297</b> | <b>21,334</b> |
| <b>% Learning Support</b>                | <b>40.6%</b>  | <b>36.8%</b>  | <b>33.3%</b>  | <b>30.3%</b>  | <b>31.7%</b>  |

Source: TBR

Notes:

- Table displays students who would require learning support based on their academic preparedness, not actual counts of enrolled students.
- **Learning Support** allows students to enroll in remedial coursework simultaneously with credit-bearing courses, in contrast to completing non-credit courses prior to enrollment in a credit-bearing course.
- Based on end-of-term data.

# Section III



### Table 3.1

| Freshman to Sophomore Retention Rates for Public Institutions |                               |                                   |                                      |                |                |
|---|-------------------------------|-----------------------------------|--------------------------------------|----------------|----------------|
| Fall 2014 - Fall 2015   |                               |                                   |                                      |                |                |
| Institution   | Fall 2014 First-Time Freshmen | Fall 2015                         |                                      |                | Retention Rate |
|   |                               | Enrolled at Admitting Institution | Enrolled in Other Public Institution | Total Enrolled |                |
| <b>TBR Community Colleges</b>                                 |                               |                                   |                                      |                |                |
| Chattanooga State Community College                           | 1,156                         | 573                               | 34                                   | 607            | 52.5%          |
| Cleveland State Community College                             | 708                           | 347                               | 39                                   | 386            | 54.5%          |
| Columbia State Community College                              | 783                           | 468                               | 41                                   | 509            | 65.0%          |
| Dyersburg State Community College                             | 402                           | 212                               | 21                                   | 233            | 58.0%          |
| Jackson State Community College                               | 803                           | 405                               | 44                                   | 449            | 55.9%          |
| Motlow State Community College                                | 927                           | 556                               | 58                                   | 614            | 66.2%          |
| Nashville State Community College                             | 1,128                         | 577                               | 38                                   | 615            | 54.5%          |
| Northeast State Community College                             | 1,105                         | 613                               | 23                                   | 636            | 57.6%          |
| Pellissippi State Community College                           | 1,976                         | 1,055                             | 156                                  | 1,211          | 61.3%          |
| Roane State Community College                                 | 1,076                         | 622                               | 43                                   | 665            | 61.8%          |
| Southwest Tennessee Community College                         | 1,453                         | 707                               | 56                                   | 763            | 52.5%          |
| Volunteer State Community College                             | 1,185                         | 644                               | 61                                   | 705            | 59.5%          |
| Walters State Community College                               | 1,275                         | 688                               | 55                                   | 743            | 58.3%          |
| <b>TBR Community College Total</b>                            | <b>13,977</b>                 | <b>7,467</b>                      | <b>669</b>                           | <b>8,136</b>   | <b>58.2%</b>   |
| <b>TBR Universities</b>                                       |                               |                                   |                                      |                |                |
| Austin Peay State University                                  | 1,401                         | 983                               | 65                                   | 1,048          | 74.8%          |
| East Tennessee State University                               | 2,028                         | 1,447                             | 157                                  | 1,604          | 79.1%          |
| Middle Tennessee State University                             | 3,047                         | 2,248                             | 185                                  | 2,433          | 79.8%          |
| Tennessee State University                                    | 1,564                         | 966                               | 89                                   | 1,055          | 67.5%          |
| Tennessee Technological University                            | 1,875                         | 1,388                             | 162                                  | 1,550          | 82.7%          |
| University of Memphis   | 2,317                         | 1,790                             | 72                                   | 1,862          | 80.4%          |
| <b>TBR University Total</b>                                   | <b>12,232</b>                 | <b>8,822</b>                      | <b>730</b>                           | <b>9,552</b>   | <b>78.1%</b>   |
| <b>UT Universities</b>  |                               |                                   |                                      |                |                |
| University of Tennessee at Chattanooga                        | 2,135                         | 1,535                             | 298                                  | 1,833          | 85.9%          |
| University of Tennessee, Knoxville                            | 4,599                         | 3,918                             | 260                                  | 4,178          | 90.8%          |
| University of Tennessee at Martin                             | 1,170                         | 874                               | 76                                   | 950            | 81.2%          |
| <b>UT University Total</b>                                    | <b>7,904</b>                  | <b>6,327</b>                      | <b>634</b>                           | <b>6,961</b>   | <b>88.1%</b>   |
| <b>University Total</b>                                       | <b>20,136</b>                 | <b>15,149</b>                     | <b>1,364</b>                         | <b>16,513</b>  | <b>82.0%</b>   |
| <b>Grand Total</b>  | <b>34,113</b>                 | <b>22,616</b>                     | <b>2,033</b>                         | <b>24,649</b>  | <b>72.3%</b>   |

Source: THEC SIS

Note:

- Retention rates are inter-institutional within the public system.

**Table 3.2**

| <b>Remedial &amp; Developmental Student Success<br/>2012-13 Remedial and Developmental Students</b> |                                     |   |                               |
|---|-------------------------------------|---|-------------------------------|
| <b>Institution</b>  | <b>R&amp;D Students<br/>2012-13</b> | <b>Completed<br/>College-Level<br/>Course 2014-15</b> | <b>Percent<br/>Successful</b> |
| Chattanooga State Community College   | 3,472                               | 2,534   | 73.0%                         |
| Cleveland State Community College   | 1,171                               | 876   | 74.8%                         |
| Columbia State Community College  | 1,554                               | 1,210   | 77.9%                         |
| Dyersburg State Community College   | 1,518                               | 1,119   | 73.7%                         |
| Jackson State Community College   | 1,501                               | 1,054   | 70.2%                         |
| Motlow State Community College  | 1,274                               | 968   | 76.0%                         |
| Nashville State Community College   | 3,605                               | 2,910   | 80.7%                         |
| Northeast State Community College   | 2,327                               | 1,799   | 77.3%                         |
| Pellissippi State Community College   | 2,773                               | 2,187   | 78.9%                         |
| Roane State Community College   | 1,840                               | 1,491   | 81.0%                         |
| Southwest Tennessee Community College   | 5,909                               | 4,007   | 67.8%                         |
| Volunteer State Community College   | 2,074                               | 1,557   | 75.1%                         |
| Walters State Community College   | 2,060                               | 1,595   | 77.4%                         |
| <b>Grand Total</b>  | <b>31,078</b>                       | <b>23,307</b>   | <b>75.0%</b>                  |

Source: THEC SIS

Notes:

- **Remedial and Developmental Success** uses the definition set forth in the funding formula and refers to the number of full-time and part-time students who were enrolled in any remedial or developmental course who then successfully completed college-level courses in a subsequent semester within three years of their initial enrollment.
- The Complete College Tennessee Act enacted in January 2010 required that Tennessee public universities stop delivering remedial and developmental courses by July 1, 2012.



### Table 3.3

| Awards by Institution and Award Level<br>Academic Year 2014-15 |                        |                           |              |               |                           |              |                          |             |             |               |
|--|------------------------|---------------------------|--------------|---------------|---------------------------|--------------|--------------------------|-------------|-------------|---------------|
| Institution  | Certificate <1<br>Year | Certificate 1-<br>2 Years | Associate    | Bachelor's    | Certificate<br>Post-Bach. | Master's     | Education<br>Specialists | First-Prof. | Doctoral    | Grand Total   |
| <b>TBR Community Colleges</b>                                  |                        |                           |              |               |                           |              |                          |             |             |               |
| Chattanooga State Community College                            | 167                    | 162                       | 935          |               |                           |              |                          |             |             | 1,264         |
| Cleveland State Community College                              | 349                    | 195                       | 369          |               |                           |              |                          |             |             | 913           |
| Columbia State Community College                               | 150                    | 139                       | 687          |               |                           |              |                          |             |             | 976           |
| Dyersburg State Community College                              | 54                     | 129                       | 308          |               |                           |              |                          |             |             | 491           |
| Jackson State Community College                                | *                      | *                         | 468          |               |                           |              |                          |             |             | 781           |
| Motlow State Community College                                 | 111                    | 0                         | 597          |               |                           |              |                          |             |             | 708           |
| Nashville State Community College                              | 546                    | 358                       | 669          |               |                           |              |                          |             |             | 1,573         |
| Northeast State Community College                              | 158                    | 123                       | 828          |               |                           |              |                          |             |             | 1,109         |
| Pellissippi State Community College                            | *                      | *                         | 1,366        |               |                           |              |                          |             |             | 2,652         |
| Roane State Community College                                  | 66                     | 95                        | 817          |               |                           |              |                          |             |             | 978           |
| Southwest Tennessee Community College                          | 338                    | 40                        | 741          |               |                           |              |                          |             |             | 1,119         |
| Volunteer State Community College                              | 325                    | 79                        | 885          |               |                           |              |                          |             |             | 1,289         |
| Walters State Community College                                | 451                    | 525                       | 812          |               |                           |              |                          |             |             | 1,788         |
| <b>TBR Community College Total</b>                             | <b>*</b>               | <b>*</b>                  | <b>9,482</b> |               |                           |              |                          |             |             | <b>15,641</b> |
| <b>Community College Share of Total</b>                        | <b>27.5%</b>           | <b>11.9%</b>              | <b>60.6%</b> |               |                           |              |                          |             |             | <b>100.0%</b> |
| <b>TBR Universities</b>  |                        |                           |              |               |                           |              |                          |             |             |               |
| Austin Peay State University                                   |                        |                           | 298          | 1,469         | *                         | 300          | *                        |             |             | 2,085         |
| East Tennessee State University                                | *                      |                           |              | 2,229         | 47                        | 582          | *                        | 145         | 122         | 3,130         |
| Middle Tennessee State University                              | *                      |                           |              | 4,051         | *                         | 791          | 56                       |             | 30          | 4,950         |
| Tennessee State University                                     |                        |                           | 116          | 872           | 50                        | 408          | 8                        |             | 54          | 1,508         |
| Tennessee Technological University                             |                        |                           |              | 1,857         |                           | 310          | 31                       |             | 19          | 2,217         |
| University of Memphis  |                        |                           |              | 2,898         | 113                       | 915          | 14                       | 109         | 138         | 4,187         |
| <b>TBR University Total</b>                                    | <b>15</b>              |                           | <b>414</b>   | <b>13,376</b> | <b>224</b>                | <b>3,306</b> | <b>125</b>               | <b>254</b>  | <b>363</b>  | <b>18,077</b> |
| <b>UT Universities</b>   |                        |                           |              |               |                           |              |                          |             |             |               |
| University of Tennessee at Chattanooga                         |                        | *                         |              | 1,825         | 31                        | 414          | *                        |             | 64          | 2,352         |
| University of Tennessee, Knoxville                             |                        |                           |              | 4,445         | *                         | 1,531        | *                        | 219         | 353         | 6,705         |
| University of Tennessee at Martin                              |                        |                           |              | 1,199         |                           | 119          |                          |             |             | 1,318         |
| University of Tennessee Health Science Center                  |                        |                           |              | 78            | 10                        | 176          |                          | 415         | 154         | 833           |
| <b>UT University Total</b>                                     |                        | <b>*</b>                  |              | <b>7,547</b>  | <b>177</b>                | <b>2,240</b> | <b>35</b>                | <b>634</b>  | <b>571</b>  | <b>11,208</b> |
| <b>University Total</b>  | <b>0</b>               | <b>*</b>                  | <b>414</b>   | <b>20,923</b> | <b>401</b>                | <b>5,546</b> | <b>160</b>               | <b>888</b>  | <b>934</b>  | <b>29,285</b> |
| <b>University Share of Total</b>                               | <b>0.0%</b>            | <b>0.0%</b>               | <b>1.4%</b>  | <b>71.4%</b>  | <b>1.4%</b>               | <b>18.9%</b> | <b>0.5%</b>              | <b>3.0%</b> | <b>3.2%</b> | <b>99.9%</b>  |
| <b>Grand Total</b>   | <b>4,309</b>           | <b>1,869</b>              | <b>9,896</b> | <b>20,923</b> | <b>401</b>                | <b>5,546</b> | <b>160</b>               | <b>888</b>  | <b>934</b>  | <b>44,926</b> |
| <b>Share of Grand Total</b>                                    | <b>9.6%</b>            | <b>4.2%</b>               | <b>22.0%</b> | <b>46.6%</b>  | <b>0.9%</b>               | <b>12.3%</b> | <b>0.4%</b>              | <b>2.0%</b> | <b>2.1%</b> | <b>100.0%</b> |

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- This is a count of first awards earned by graduating students.
- The Funding Formula uses different data definitions than tables included in the Fact Book; refer to page 78 for Funding Formula definitions.

**Table 3.4**

| Tennessee Colleges of Applied Technology<br>Awards for Fall 2014 through Summer 2015 |              |              |                              |                          |                |
|--|--------------|--------------|------------------------------|--------------------------|----------------|
| Institution  | Certificates | Diplomas     | Supplemental<br>Certificates | Sufficient<br>Credential | Grand<br>Total |
| Athens   | 14           | 141          | 103                          |                          | 258            |
| Chattanooga  | *            | 512          | *                            |                          | 679            |
| Covington  | 44           | 65           | 16                           |                          | 125            |
| Crossville   | 60           | 158          | 127                          |                          | 345            |
| Crump  | 47           | 106          |                              | 61                       | 214            |
| Dickson  | *            | 250          | 284                          | *                        | 614            |
| Elizabethton   | 125          | 222          | 33                           | 6                        | 386            |
| Harriman   | 45           | 108          | 81                           |                          | 234            |
| Hartsville   | 76           | 135          | 27                           | 360                      | 598            |
| Hohenwald  | 42           | 128          | 187                          | 8                        | 365            |
| Jacksboro  | 54           | 107          | 49                           |                          | 210            |
| Jackson  | 102          | 223          | 217                          |                          | 542            |
| Knoxville  | 196          | 376          | 460                          |                          | 1,032          |
| Livingston   | 54           | 167          | 1244                         | 358                      | 1,823          |
| McKenzie   | *            | 77           | 51                           | *                        | 172            |
| McMinnville  | 25           | 110          | 257                          |                          | 392            |
| Memphis  | 194          | 417          | 68                           |                          | 679            |
| Morristown   | 51           | 229          | 29                           |                          | 309            |
| Murfreesboro   | 105          | 204          | 422                          |                          | 731            |
| Nashville  | 195          | 350          | *                            | *                        | 598            |
| Newbern  | 125          | 106          | *                            | *                        | 281            |
| Oneida/Huntsville  | 31           | 97           | 153                          |                          | 281            |
| Paris  | 76           | 186          | 92                           | 7                        | 361            |
| Pulaski  | 175          | 104          | 1,277                        | 19                       | 1,575          |
| Ripley   | 21           | 72           | 95                           |                          | 188            |
| Shelbyville  | 71           | 226          | 376                          |                          | 673            |
| Whiteville   | 49           | 84           |                              |                          | 133            |
| <b>Grand Total</b>   | <b>2,264</b> | <b>4,960</b> | <b>5,749</b>                 | <b>825</b>               | <b>13,798</b>  |
| <b>Share of Total</b>  | <b>16.4%</b> | <b>35.9%</b> | <b>41.7%</b>                 | <b>6.0%</b>              | <b>100.0%</b>  |

Source: TBR

Notes:

- **Diplomas** are awarded to students who have demonstrated the competencies required for a program and have been awarded the appropriate diploma upon completion, usually in programs of at least 900 clock hours.
- **Certificates** are awarded to students who have demonstrated the competencies required for a program and have been awarded the appropriate certificate upon completion, usually in programs of less than 900 clock hours.
- **Supplemental Certificates** are non-preparatory awards, usually related to a special industry or special interest.
- **Sufficient Credential** refers to students who leave a program without a credential before graduation, but have acquired sufficient competencies for employment in the field of instruction or related field.

### Table 3.5

| Awards by Institution and Gender, Race, and Pell Eligibility |               |              |              |                 |              |              |              |                 |
|--|---------------|--------------|--------------|-----------------|--------------|--------------|--------------|-----------------|
| Academic Year 2014-15  |               |              |              |                 |              |              |              |                 |
| Institution  | Undergraduate |              |              |                 | Graduate     |              |              |                 |
|  | Total         | % Female     | % Non-white  | % Pell-Eligible | Total        | % Female     | % Non-white  | % Pell-Eligible |
| <b>TBR Community Colleges</b>                                |               |              |              |                 |              |              |              |                 |
| Chattanooga State Community College                          | 1,264         | 58.8%        | 18.0%        | 58.1%           |              |              |              |                 |
| Cleveland State Community College                            | 913           | 57.8%        | 10.1%        | 67.9%           |              |              |              |                 |
| Columbia State Community College                             | 976           | 63.2%        | 10.7%        | 61.6%           |              |              |              |                 |
| Dyersburg State Community College                            | 491           | 73.7%        | 21.2%        | 75.8%           |              |              |              |                 |
| Jackson State Community College                              | 781           | 71.3%        | 15.5%        | 73.9%           |              |              |              |                 |
| Motlow State Community College                               | 708           | 57.9%        | 14.5%        | 58.8%           |              |              |              |                 |
| Nashville State Community College                            | 1,573         | 62.6%        | 35.8%        | 71.7%           |              |              |              |                 |
| Northeast State Community College                            | 1,109         | 46.3%        | 5.2%         | 66.2%           |              |              |              |                 |
| Pellissippi State Community College                          | 2,652         | 55.6%        | 13.7%        | 64.8%           |              |              |              |                 |
| Roane State Community College                                | 978           | 63.8%        | 5.6%         | 69.1%           |              |              |              |                 |
| Southwest Tennessee Community College                        | 1,119         | 57.1%        | 56.7%        | 67.6%           |              |              |              |                 |
| Volunteer State Community College                            | 1,289         | 60.2%        | 11.2%        | 63.3%           |              |              |              |                 |
| Walters State Community College                              | 1,788         | 58.9%        | 5.8%         | 68.1%           |              |              |              |                 |
| <b>TBR Community College Total</b>                           | <b>15,641</b> | <b>59.3%</b> | <b>17.1%</b> | <b>66.3%</b>    |              |              |              |                 |
| <b>TBR Universities</b>                                      |               |              |              |                 |              |              |              |                 |
| Austin Peay State University                                 | 1,767         | 60.6%        | 26.7%        | 60.3%           | 318          | 77.7%        | 13.8%        | 32.7%           |
| East Tennessee State University                              | 2,231         | 60.6%        | 10.3%        | 52.3%           | 899          | 62.1%        | 13.1%        | 22.2%           |
| Middle Tennessee State University                            | 4,064         | 55.3%        | 24.7%        | 59.2%           | 886          | 61.1%        | 22.0%        | 25.8%           |
| Tennessee State University                                   | 988           | 66.8%        | 69.0%        | 64.7%           | 520          | 68.5%        | 50.4%        | 24.0%           |
| Tennessee Technological University                           | 1,857         | 47.2%        | 7.5%         | 52.8%           | 360          | 66.4%        | 17.8%        | 30.3%           |
| University of Memphis  | 2,898         | 62.2%        | 42.8%        | 59.9%           | 1,289        | 60.1%        | 37.5%        | 21.3%           |
| <b>TBR University Total</b>                                  | <b>13,805</b> | <b>58.0%</b> | <b>27.3%</b> | <b>57.9%</b>    | <b>4,272</b> | <b>63.6%</b> | <b>27.3%</b> | <b>24.4%</b>    |
| <b>UT Universities</b>                                       |               |              |              |                 |              |              |              |                 |
| University of Tennessee at Chattanooga                       | 1,829         | 57.4%        | 21.2%        | 46.1%           | 523          | 54.5%        | 15.5%        | 18.5%           |
| University of Tennessee, Knoxville                           | 4,445         | 50.6%        | 14.8%        | 39.3%           | 2,260        | 55.6%        | 18.7%        | 16.7%           |
| University of Tennessee at Martin                            | 1,199         | 58.0%        | 16.1%        | 58.6%           | 119          | 60.5%        | 8.4%         | 26.1%           |
| University of Tennessee Health Science Center                | 78            | 82.1%        | 37.2%        | 46.2%           | 755          | 60.4%        | 23.7%        | 16.4%           |
| <b>UT University Total</b>                                   | <b>7,551</b>  | <b>53.7%</b> | <b>16.8%</b> | <b>44.1%</b>    | <b>3,657</b> | <b>56.6%</b> | <b>18.9%</b> | <b>17.2%</b>    |
| <b>University Total</b>                                      | <b>21,356</b> | <b>56.5%</b> | <b>23.6%</b> | <b>53.0%</b>    | <b>7,929</b> | <b>60.4%</b> | <b>23.4%</b> | <b>21.1%</b>    |
| <b>Grand Total</b>   | <b>36,997</b> | <b>57.7%</b> | <b>20.8%</b> | <b>58.6%</b>    | <b>7,929</b> | <b>60.4%</b> | <b>23.4%</b> | <b>21.1%</b>    |

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- This is a count of first awards earned by graduating students.
- **Pell-Eligible** students are defined as students who were eligible to receive the Pell grant at any time during their college career.
- **Pell-Eligible graduate** awards include students who were ever eligible for a Pell grant while attending a Tennessee public institution as an undergraduate.
- The **Non-white** category includes Alaskan Native, American Indian, Asian or Pacific Islander, Black or African American, Hispanic, and Multiracial.
- Table excludes students with unknown gender, race/ethnicity, or Pell-Eligibility status.

**Table 3.6**

| <b>Six-Year Graduation Rates</b>       |              |              |              |              |              |              |              |              |              |              |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Fall Cohorts 2000 - 2009</b>        |              |              |              |              |              |              |              |              |              |              |
| <b>Institution</b>                     | <b>2000</b>  | <b>2001</b>  | <b>2002</b>  | <b>2003</b>  | <b>2004</b>  | <b>2005</b>  | <b>2006</b>  | <b>2007</b>  | <b>2008</b>  | <b>2009</b>  |
| <b>TBR Community Colleges</b>          |              |              |              |              |              |              |              |              |              |              |
| Chattanooga State Community College    | 21.4%        | 24.5%        | 20.4%        | 22.7%        | 20.8%        | 21.4%        | 21.4%        | 24.7%        | 21.1%        | 20.5%        |
| Cleveland State Community College      | 27.5%        | 25.5%        | 29.1%        | 28.3%        | 28.9%        | 27.6%        | 31.8%        | 33.3%        | 27.3%        | 30.4%        |
| Columbia State Community College       | 33.8%        | 33.7%        | 30.8%        | 35.3%        | 32.3%        | 32.2%        | 34.2%        | 35.3%        | 36.5%        | 32.2%        |
| Dyersburg State Community College      | 25.7%        | 25.9%        | 23.8%        | 22.2%        | 19.8%        | 23.9%        | 20.7%        | 22.9%        | 26.2%        | 20.5%        |
| Jackson State Community College        | 29.8%        | 27.2%        | 28.9%        | 24.7%        | 24.3%        | 23.9%        | 23.1%        | 26.8%        | 29.5%        | 22.7%        |
| Motlow State Community College         | 31.5%        | 32.2%        | 29.8%        | 31.1%        | 29.4%        | 29.7%        | 30.5%        | 32.7%        | 33.6%        | 32.6%        |
| Nashville State Community College      | 19.8%        | 22.1%        | 22.6%        | 23.2%        | 23.6%        | 21.1%        | 20.1%        | 24.4%        | 16.3%        | 22.5%        |
| Northeast State Community College      | 28.5%        | 29.3%        | 28.8%        | 28.4%        | 29.1%        | 30.4%        | 31.8%        | 31.9%        | 31.5%        | 29.0%        |
| Pellissippi State Community College    | 26.7%        | 28.5%        | 27.8%        | 30.8%        | 26.5%        | 32.0%        | 35.1%        | 34.1%        | 35.7%        | 31.1%        |
| Roane State Community College          | 31.8%        | 31.3%        | 33.6%        | 33.7%        | 31.6%        | 32.2%        | 32.4%        | 35.7%        | 36.2%        | 34.2%        |
| Southwest Tennessee Community College  | 14.5%        | 14.6%        | 17.1%        | 13.9%        | 12.6%        | 14.8%        | 12.6%        | 15.5%        | 14.1%        | 12.8%        |
| Volunteer State Community College      | 25.7%        | 24.1%        | 24.6%        | 28.2%        | 26.7%        | 25.4%        | 28.0%        | 26.5%        | 25.2%        | 26.0%        |
| Walters State Community College        | 30.4%        | 32.8%        | 30.2%        | 31.7%        | 31.0%        | 31.0%        | 32.2%        | 35.2%        | 37.3%        | 34.3%        |
| <b>TBR Community College Total</b>     | <b>26.3%</b> | <b>26.6%</b> | <b>26.3%</b> | <b>26.7%</b> | <b>25.2%</b> | <b>26.0%</b> | <b>26.7%</b> | <b>28.8%</b> | <b>28.1%</b> | <b>26.4%</b> |
| <b>TBR Universities</b>                |              |              |              |              |              |              |              |              |              |              |
| Austin Peay State University           | 37.2%        | 32.5%        | 36.8%        | 36.3%        | 37.6%        | 41.1%        | 42.7%        | 43.9%        | 46.9%        | 45.3%        |
| East Tennessee State University        | 46.0%        | 42.1%        | 46.6%        | 47.2%        | 45.1%        | 49.2%        | 48.5%        | 51.8%        | 52.8%        | 52.2%        |
| Middle Tennessee State University      | 46.4%        | 47.9%        | 49.9%        | 51.8%        | 52.1%        | 50.6%        | 51.6%        | 55.3%        | 52.1%        | 51.1%        |
| Tennessee State University             | 42.0%        | 41.7%        | 38.4%        | 42.0%        | 36.8%        | 36.6%        | 38.4%        | 39.3%        | 39.6%        | 34.2%        |
| Tennessee Technological University     | 50.0%        | 47.3%        | 48.9%        | 56.5%        | 54.2%        | 54.5%        | 55.6%        | 59.7%        | 58.5%        | 61.9%        |
| University of Memphis                  | 36.9%        | 38.9%        | 41.6%        | 40.5%        | 40.3%        | 43.0%        | 44.1%        | 50.3%        | 47.9%        | 49.3%        |
| <b>TBR University Total</b>            | <b>43.5%</b> | <b>42.8%</b> | <b>44.9%</b> | <b>46.7%</b> | <b>45.6%</b> | <b>46.6%</b> | <b>47.7%</b> | <b>51.6%</b> | <b>50.7%</b> | <b>50.1%</b> |
| <b>UT Universities</b>                 |              |              |              |              |              |              |              |              |              |              |
| University of Tennessee at Chattanooga | 52.2%        | 49.1%        | 46.5%        | 51.7%        | 48.6%        | 50.5%        | 51.5%        | 52.9%        | 53.1%        | 59.8%        |
| University of Tennessee, Knoxville     | 66.2%        | 63.2%        | 63.5%        | 65.1%        | 65.8%        | 68.8%        | 71.6%        | 76.8%        | 78.5%        | 79.5%        |
| University of Tennessee at Martin      | 47.3%        | 47.5%        | 51.7%        | 54.1%        | 53.2%        | 57.3%        | 56.7%        | 56.4%        | 57.0%        | 58.1%        |
| <b>UT University Total</b>             | <b>60.2%</b> | <b>57.9%</b> | <b>57.9%</b> | <b>60.2%</b> | <b>60.1%</b> | <b>62.9%</b> | <b>64.2%</b> | <b>67.2%</b> | <b>67.8%</b> | <b>69.5%</b> |
| <b>University Total</b>                | <b>50.0%</b> | <b>48.7%</b> | <b>49.8%</b> | <b>51.7%</b> | <b>51.5%</b> | <b>53.1%</b> | <b>54.3%</b> | <b>57.8%</b> | <b>57.5%</b> | <b>57.2%</b> |
| <b>Grand Total</b>                     | <b>41.2%</b> | <b>39.8%</b> | <b>40.5%</b> | <b>41.3%</b> | <b>40.9%</b> | <b>42.3%</b> | <b>43.2%</b> | <b>46.6%</b> | <b>45.9%</b> | <b>43.5%</b> |

Source: THEC SIS

Notes:

- Graduation rates for the 2007 entering cohort forward were derived from a new calculation procedure which is outlined in Table 3.7.
- Grad rates in this table can be found in the **Overall Grad Rate** column of the **Total Grads** section in Table 3.7.

Table 3.7

| Six-year Graduation Rates by Institution |               |               |                   |                                 |              |                        |                        |                        |               |                        |                         |                        |           |                        |              |                        |
|--|---------------|---------------|-------------------|---------------------------------|--------------|------------------------|------------------------|------------------------|---------------|------------------------|-------------------------|------------------------|-----------|------------------------|--------------|------------------------|
| Fall 2009 Cohort                         |               |               |                   |                                 |              |                        |                        |                        |               |                        |                         |                        |           |                        |              |                        |
| Institution                              | FTFTF         | Total Grads   |                   | Grads from Admitting Insitution |              |                        | TN Public Institutions |                        |               |                        | TN Private Institutions |                        |           |                        | Out-of-State |                        |
|  |               | Headcount     | Overall Grad Rate | Headcount                       | Grad Rate    | Percent of Total Grads | Two-Year               |                        | Four-Year     |                        | TICUA                   |                        | Non-TICUA |                        | Headcount    | Percent of Total Grads |
|  |               |               |                   |                                 |              |                        | Headcount              | Percent of Total Grads | Headcount     | Percent of Total Grads | Headcount               | Percent of Total Grads | Headcount | Percent of Total Grads |              |                        |
| <b>TBR Community Colleges</b>            |               |               |                   |                                 |              |                        |                        |                        |               |                        |                         |                        |           |                        |              |                        |
| Chattanooga State Community College      | 1,274         | 261           | 20.5%             | 207                             | 16.2%        | 79.3%                  | 215                    | 82.4%                  | 71            | 27.2%                  | 12                      | 4.6%                   | 0         | 0.0%                   | 15           | 5.7%                   |
| Cleveland State Community College        | 662           | 201           | 30.4%             | 159                             | 24.0%        | 79.1%                  | 171                    | 85.1%                  | 43            | 21.4%                  | 28                      | 13.9%                  | 0         | 0.0%                   | 8            | 4.0%                   |
| Columbia State Community College         | 851           | 274           | 32.2%             | 190                             | 22.3%        | 69.3%                  | 203                    | 74.1%                  | 88            | 32.1%                  | 18                      | 6.6%                   | 0         | 0.0%                   | 25           | 9.1%                   |
| Dyersburg State Community College        | 741           | 152           | 20.5%             | 114                             | 15.4%        | 75.0%                  | 122                    | 80.3%                  | 48            | 31.6%                  | *                       | 1.3%                   | 0         | 0.0%                   | 11           | 7.2%                   |
| Jackson State Community College          | 1,001         | 227           | 22.7%             | 153                             | 15.3%        | 67.4%                  | 158                    | 69.6%                  | 78            | 34.4%                  | 14                      | 6.2%                   | 0         | 0.0%                   | 12           | 5.3%                   |
| Motlow State Community College           | 1,098         | 358           | 32.6%             | 268                             | 24.4%        | 74.9%                  | 281                    | 78.5%                  | 152           | 42.5%                  | 10                      | 2.8%                   | 0         | 0.0%                   | 29           | 8.1%                   |
| Nashville State Community College        | 932           | 210           | 22.5%             | 142                             | 15.2%        | 67.6%                  | 150                    | 71.4%                  | 69            | 32.9%                  | 15                      | 7.1%                   | 0         | 0.0%                   | 9            | 4.3%                   |
| Northeast State Community College        | 1,201         | 348           | 29.0%             | 295                             | 24.6%        | 84.8%                  | 300                    | 86.2%                  | 109           | 31.3%                  | 13                      | 3.7%                   | 0         | 0.0%                   | 15           | 4.3%                   |
| Pellissippi State Community College      | 1,631         | 508           | 31.1%             | 370                             | 22.7%        | 72.8%                  | 385                    | 75.8%                  | 174           | 34.3%                  | 34                      | 6.7%                   | 0         | 0.0%                   | 22           | 4.3%                   |
| Roane State Community College            | 1,288         | 440           | 34.2%             | 331                             | 25.7%        | 75.2%                  | 352                    | 80.0%                  | 171           | 38.9%                  | 26                      | 5.9%                   | 0         | 0.0%                   | 11           | 2.5%                   |
| Southwest Tennessee Community College    | 2,063         | 265           | 12.8%             | 181                             | 8.8%         | 68.3%                  | 181                    | 68.3%                  | 98            | 37.0%                  | *                       | 1.5%                   | 0         | 0.0%                   | 17           | 6.4%                   |
| Volunteer State Community College        | 1,499         | 390           | 26.0%             | 275                             | 18.3%        | 70.5%                  | 279                    | 71.5%                  | 139           | 35.6%                  | 32                      | 8.2%                   | 0         | 0.0%                   | 42           | 10.8%                  |
| Walters State Community College          | 1,558         | 535           | 34.3%             | 426                             | 27.3%        | 79.6%                  | 443                    | 82.8%                  | 166           | 31.0%                  | 48                      | 9.0%                   | 0         | 0.0%                   | 17           | 3.2%                   |
| <b>TBR Community College Total</b>       | <b>15,799</b> | <b>4,169</b>  | <b>26.4%</b>      | <b>3,111</b>                    | <b>19.7%</b> | <b>74.6%</b>           | <b>3,240</b>           | <b>77.7%</b>           | <b>1,406</b>  | <b>33.7%</b>           | <b>256</b>              | <b>6.1%</b>            | <b>0</b>  | <b>0.0%</b>            | <b>233</b>   | <b>5.6%</b>            |
| <b>TBR Universities</b>                  |               |               |                   |                                 |              |                        |                        |                        |               |                        |                         |                        |           |                        |              |                        |
| Austin Peay State University             | 1,465         | 663           | 45.3%             | 549                             | 37.5%        | 82.8%                  | 15                     | 2.3%                   | 599           | 90.3%                  | *                       | 1.4%                   | 0         | 0.0%                   | 48           | 7.2%                   |
| East Tennessee State University          | 2,033         | 1,061         | 52.2%             | 856                             | 42.1%        | 80.7%                  | 60                     | 5.7%                   | 923           | 87.0%                  | 20                      | 1.9%                   | 0         | 0.0%                   | 74           | 7.0%                   |
| Middle Tennessee State University        | 3,613         | 1,846         | 51.1%             | 1,573                           | 43.5%        | 85.2%                  | 68                     | 3.7%                   | 1,714         | 92.8%                  | 17                      | 0.9%                   | 0         | 0.0%                   | 62           | 3.4%                   |
| Tennessee State University               | 1,305         | 446           | 34.2%             | 352                             | 27.0%        | 78.9%                  | 7                      | 1.6%                   | 379           | 85.0%                  | *                       | 0.9%                   | *         | 0.2%                   | 56           | 12.6%                  |
| Tennessee Technological University       | 1,877         | 1,161         | 61.9%             | 982                             | 52.3%        | 84.6%                  | 65                     | 5.6%                   | 1,062         | 91.5%                  | 25                      | 2.2%                   | 0         | 0.0%                   | 25           | 2.2%                   |
| University of Memphis                    | 2,220         | 1,095         | 49.3%             | 977                             | 44.0%        | 89.2%                  | 22                     | 2.0%                   | 1,006         | 91.9%                  | 11                      | 1.0%                   | 0         | 0.0%                   | 60           | 5.5%                   |
| <b>TBR University Total</b>              | <b>12,513</b> | <b>6,272</b>  | <b>50.1%</b>      | <b>5,289</b>                    | <b>42.3%</b> | <b>84.3%</b>           | <b>237</b>             | <b>3.8%</b>            | <b>5,683</b>  | <b>90.6%</b>           | <b>86</b>               | <b>1.4%</b>            | <b>*</b>  | <b>0.0%</b>            | <b>325</b>   | <b>5.2%</b>            |
| <b>UT Universities</b>                   |               |               |                   |                                 |              |                        |                        |                        |               |                        |                         |                        |           |                        |              |                        |
| University of Tennessee at Chattanooga   | 2,189         | 1,309         | 59.8%             | 949                             | 43.4%        | 72.5%                  | 92                     | 7.0%                   | 1,167         | 89.2%                  | 31                      | 2.4%                   | 0         | 0.0%                   | 41           | 3.1%                   |
| University of Tennessee, Knoxville       | 3,698         | 2,940         | 79.5%             | 2,594                           | 70.1%        | 88.2%                  | 64                     | 2.2%                   | 2,754         | 93.7%                  | 66                      | 2.2%                   | 0         | 0.0%                   | 82           | 2.8%                   |
| University of Tennessee at Martin        | 1,372         | 797           | 58.1%             | 629                             | 45.8%        | 78.9%                  | 53                     | 6.6%                   | 705           | 88.5%                  | 16                      | 2.0%                   | 0         | 0.0%                   | 37           | 4.6%                   |
| <b>UT University Total</b>               | <b>7,259</b>  | <b>5,046</b>  | <b>69.5%</b>      | <b>4,172</b>                    | <b>57.5%</b> | <b>82.7%</b>           | <b>209</b>             | <b>4.1%</b>            | <b>4,626</b>  | <b>91.7%</b>           | <b>113</b>              | <b>2.2%</b>            | <b>0</b>  | <b>0.0%</b>            | <b>160</b>   | <b>3.2%</b>            |
| <b>University Total</b>                  | <b>19,772</b> | <b>11,318</b> | <b>57.2%</b>      | <b>9,461</b>                    | <b>47.9%</b> | <b>83.6%</b>           | <b>446</b>             | <b>3.9%</b>            | <b>10,309</b> | <b>91.1%</b>           | <b>199</b>              | <b>1.8%</b>            | <b>*</b>  | <b>0.0%</b>            | <b>485</b>   | <b>4.3%</b>            |
| <b>Grand Total</b>                       | <b>35,571</b> | <b>15,487</b> | <b>43.5%</b>      | <b>12,572</b>                   | <b>35.3%</b> | <b>81.2%</b>           | <b>3,686</b>           | <b>23.8%</b>           | <b>11,715</b> | <b>75.6%</b>           | <b>455</b>              | <b>2.9%</b>            | <b>*</b>  | <b>0.0%</b>            | <b>718</b>   | <b>4.6%</b>            |

Source: THEC SIS

Notes:

- **Total Grads** were first-time, full-time freshmen (FTFTF) who enrolled summer of 2009 and returned that fall, or enrolled fall 2009 and graduated from either their admitting institution or another institution by spring or summer of 2015. Graduates from the summer of 2015 were included along with traditionally reported spring graduates to align with IPEDS reporting.
- The graduation rate for the **Total Grads** category is a distinct count of students and includes all in- and out-of-state graduates.
- The graduation rate for the **Grads from Admitting Institution** category consists of students who began at their admitting institution and graduated from that same institution within six years.
- Graduates in the **TN Public or TN Private Institutions** columns may be duplicated; students graduated from either their admitting institution or another institution, or *both* their admitting institution and another institution.

### Table 3.8

| Six-Year Graduation Rates by Institution and Race |               |                  |                              |              |              |              |
|---|---------------|------------------|------------------------------|--------------|--------------|--------------|
| Fall 2009 Cohort                                  |               |                  |                              |              |              |              |
| Institution                                       | 2009<br>FTFTF | Graduation Rates |                              |              |              |              |
|   |               | White            | Black or African<br>American | Hispanic     | Other        | Unknown      |
| <b>TBR Community Colleges</b>                     |               |                  |                              |              |              |              |
| Chattanooga State Community College               | 1,274         | 24.1%            | 8.7%                         | 11.8%        | 20.5%        | 33.3%        |
| Cleveland State Community College                 | 662           | 31.7%            | 17.0%                        | 31.8%        | 0.0%         | 40.0%        |
| Columbia State Community College                  | 851           | 37.1%            | 20.6%                        | 35.3%        | 30.8%        | 25.5%        |
| Dyersburg State Community College                 | 741           | 24.5%            | 10.3%                        | 30.8%        | 20.6%        | 0.0%         |
| Jackson State Community College                   | 1,001         | 27.9%            | 11.2%                        | 11.1%        | 17.6%        | 21.1%        |
| Motlow State Community College                    | 1,098         | 33.7%            | 24.4%                        | 28.6%        | 28.2%        | 66.7%        |
| Nashville State Community College                 | 932           | 28.3%            | 9.9%                         | 36.8%        | 17.6%        | 100.0%       |
| Northeast State Community College                 | 1,201         | 30.1%            | 2.7%                         | 10.0%        | 15.4%        | 47.1%        |
| Pellissippi State Community College               | 1,631         | 33.6%            | 12.5%                        | 28.9%        | 40.0%        | 28.9%        |
| Roane State Community College                     | 1,288         | 33.7%            | 25.0%                        | 23.8%        | 40.0%        | 43.7%        |
| Southwest Tennessee Community College             | 2,063         | 23.5%            | 8.2%                         | 28.6%        | 15.6%        | 16.2%        |
| Volunteer State Community College                 | 1,499         | 28.4%            | 9.1%                         | 18.4%        | 21.4%        | 55.6%        |
| Walters State Community College                   | 1,558         | 34.8%            | 21.4%                        | 43.5%        | 23.1%        | 83.3%        |
| <b>TBR Community College Total</b>                | <b>15,799</b> | <b>30.7%</b>     | <b>10.2%</b>                 | <b>26.0%</b> | <b>23.5%</b> | <b>30.0%</b> |
| <b>TBR Universities</b>                           |               |                  |                              |              |              |              |
| Austin Peay State University                      | 1,465         | 48.9%            | 38.9%                        | 39.1%        | 35.4%        | 39.8%        |
| East Tennessee State University                   | 2,033         | 54.8%            | 28.8%                        | 55.3%        | 31.3%        | 58.6%        |
| Middle Tennessee State University                 | 3,613         | 52.7%            | 46.2%                        | 41.8%        | 49.4%        | 59.5%        |
| Tennessee State University                        | 1,305         | 44.3%            | 33.9%                        | 31.3%        | 26.8%        | 0.0%         |
| Tennessee Technological University                | 1,877         | 62.9%            | 50.6%                        | 54.2%        | 42.1%        | 81.3%        |
| University of Memphis                             | 2,220         | 56.7%            | 39.1%                        | 50.0%        | 53.4%        | 41.4%        |
| <b>TBR University Total</b>                       | <b>12,513</b> | <b>55.3%</b>     | <b>38.5%</b>                 | <b>44.8%</b> | <b>42.3%</b> | <b>46.6%</b> |
| <b>UT Universities</b>                            |               |                  |                              |              |              |              |
| University of Tennessee at Chattanooga            | 2,189         | 62.9%            | 43.0%                        | 65.7%        | 54.4%        | 61.1%        |
| University of Tennessee, Knoxville                | 3,698         | 81.3%            | 67.1%                        | 78.0%        | 74.6%        | 79.3%        |
| University of Tennessee at Martin                 | 1,372         | 59.2%            | 53.0%                        | 41.7%        | 58.3%        | 75.0%        |
| <b>UT University Total</b>                        | <b>7,259</b>  | <b>71.6%</b>     | <b>54.8%</b>                 | <b>68.8%</b> | <b>69.1%</b> | <b>74.3%</b> |
| <b>University Total</b>                           | <b>19,772</b> | <b>62.1%</b>     | <b>42.1%</b>                 | <b>51.7%</b> | <b>52.0%</b> | <b>53.5%</b> |
| <b>Grand Total</b>                                | <b>35,571</b> | <b>48.0%</b>     | <b>28.1%</b>                 | <b>40.5%</b> | <b>42.5%</b> | <b>41.8%</b> |

Source: THEC SIS

Notes:

- **Other** race/ethnicity consists of Alaskan Native, American Indian, Asian or Pacific Islander, and multiracial.
- If a student identified their ethnicity as **Hispanic**, they appear in the "Hispanic" column as well as the column for their race designation, pursuant to Department of Education reporting guidelines.
- The **Unknown** category indicates unreported race.

### Table 3.9

| Job Placement Rates<br>Community College Graduates<br>Academic Years 2004-05 through 2014-15 |                 |              |                |
|--|-----------------|--------------|----------------|
| Academic Year  | Total Placeable | Total Placed | Percent Placed |
| 2004 - 2005  | 4,081           | 3,746        | 92%            |
| 2005 - 2006  | 4,163           | 3,849        | 92%            |
| 2006 - 2007  | 3,996           | 3,726        | 93%            |
| 2007 - 2008  | 4,092           | 3,784        | 92%            |
| 2008 - 2009  | 3,702           | 3,415        | 92%            |
| 2009 - 2010  | 3,784           | 3,385        | 89%            |
| 2010 - 2011  | 3,916           | 3,645        | 93%            |
| 2011 - 2012  | 4,697           | 4,298        | 92%            |
| 2012 - 2013  | 4,597           | 4,200        | 91%            |
| 2013 - 2014  | 4,722           | 4,392        | 93%            |
| 2014 - 2015  | 4,821           | 4,483        | 93%            |

Source: 2014-15 Performance Funding Reports

Note:

- **Total Placeable** is defined as the number of graduates (associate degrees and certificates) eligible for placement in a job related to the field in which they received their award, as reported by the student.

### Table 3.10

| Job Placement Rates by Institution<br>2014-15 Community College Graduates |                 |              |                |
|---|-----------------|--------------|----------------|
| Institution   | Total Placeable | Total Placed | Percent Placed |
| Chattanooga State Community College                                       | 654             | 630          | 96%            |
| Cleveland State Community College   | 249             | 231          | 93%            |
| Columbia State Community College  | 278             | 242          | 87%            |
| Dyersburg State Community College   | 183             | 169          | 92%            |
| Jackson State Community College   | 321             | 301          | 94%            |
| Motlow State Community College  | 124             | 118          | 95%            |
| Nashville State Community College   | 334             | 310          | 93%            |
| Northeast State Community College   | 421             | 391          | 93%            |
| Pellissippi State Community College                                       | 388             | 366          | 94%            |
| Roane State Community College   | 414             | 402          | 97%            |
| Southwest Tennessee Community College                                     | 507             | 445          | 88%            |
| Volunteer State Community College   | 438             | 411          | 94%            |
| Walters State Community College   | 510             | 467          | 92%            |
| <b>Grand Total</b>  | <b>4,821</b>    | <b>4,483</b> | <b>93%</b>     |

Source: 2014-15 Performance Funding Reports

Note:

- **Total Placeable** is defined as the number of graduates (associate degrees and certificates) eligible for placement in a job related to the field in which they received their degree, as reported by the student.

**Table 3.11**

| <b>Tennessee Colleges of Applied Technology<br/>Awards by Program, Ten Most Utilized Programs, Academic Year 2014-15</b> |                     |                 |              |              |
|--|---------------------|-----------------|--------------|--------------|
| <b>Major Name</b>  | <b>Certificates</b> | <b>Diplomas</b> | <b>Other</b> | <b>Total</b> |
| Practical Nursing  | 67                  | 1,326           | 1,039        | 2,432        |
| Industrial Maintenance   | 116                 | 354             | 925          | 1,395        |
| Administrative Office Technology   | 217                 | 337             | 469          | 1,023        |
| Welding, Brazing & Soldering   | 236                 | 312             | 251          | 799          |
| Central Services Technician  | 6                   |                 | 693          | 699          |
| Heating, Ventilation, Air Cond. & Refrig. Technology   | 92                  | 267             | 92           | 451          |
| Machine Tool Technology  | 90                  | 242             | 108          | 440          |
| Automotive Technology  | 117                 | 176             | 137          | 430          |
| Computer Electronics   | 125                 | 193             | 104          | 422          |
| Certified Nursing Assistant  | 284                 |                 | 135          | 419          |
| <b>Grand Total</b>   | <b>1,350</b>        | <b>3,207</b>    | <b>3,953</b> | <b>8,510</b> |

Source: TBR

**Table 3.12**

| <b>Tennessee Colleges of Applied Technology<br/>Licensure Pass Rates by Program 2014-15</b> |                                 |                                   |                 |
|---|---------------------------------|-----------------------------------|-----------------|
| <b>Program</b>  | <b># of Grads Who Took Exam</b> | <b># of Grads Who Passed Exam</b> | <b>% Passed</b> |
| Aesthetics/Aesthetics Technology  | 21                              | 21                                | 100%            |
| Aircraft Mechanics/Aviation Maint. Tech.  | 84                              | 84                                | 100%            |
| Barbering   | 34                              | 34                                | 100%            |
| Certified Nursing Assistant   | 143                             | 118                               | 82.5%           |
| Cosmetology   | 138                             | 131                               | 94.9%           |
| Cosmetology Instructor Certificate  | *                               | *                                 | 100%            |
| Dental Assistant  | 24                              | 24                                | 100%            |
| Manicurist  | *                               | *                                 | 100%            |
| Massage Therapy   | 9                               | 9                                 | 100%            |
| Pharmacy Technology   | *                               | *                                 | 100%            |
| Phlebotomy  | 28                              | 27                                | 96.4%           |
| Practical Nursing   | 1227                            | 1150                              | 93.7%           |
| Surgical Technology   | 14                              | 14                                | 100%            |
| Truck Driving/Commercial Truck Driving  | 256                             | 255                               | 99.6%           |
| Welding   | 13                              | 13                                | 100%            |
| <b>Grand Total</b>  | <b>2,002</b>                    | <b>1,891</b>                      | <b>94.5%</b>    |

Source: TBR



Table 3.13

| Tennessee Colleges of Applied Technology<br>2014-15 Program Completion and Placement Rates |                       |              |                   |                                    |                             |                |
|--|-----------------------|--------------|-------------------|------------------------------------|-----------------------------|----------------|
| Institution  | Calculated Enrollment | Completed    | Percent Completed | Completers Available for Placement | Placed in Field of Training | Percent Placed |
| Athens   | 181                   | 144          | 79.6%             | 137                                | 120                         | 87.6%          |
| Chattanooga  | 932                   | 724          | 77.7%             | 671                                | 632                         | 94.2%          |
| Covington  | 197                   | 145          | 73.6%             | 139                                | 111                         | 79.9%          |
| Crossville   | 281                   | 248          | 88.3%             | 242                                | 207                         | 85.5%          |
| Crump  | 233                   | 184          | 79.0%             | 180                                | 161                         | 89.4%          |
| Dickson  | 414                   | 347          | 83.8%             | 310                                | 263                         | 84.8%          |
| Elizabethton   | 492                   | 415          | 84.3%             | 386                                | 356                         | 92.2%          |
| Harriman   | 184                   | 174          | 94.6%             | 165                                | 148                         | 89.7%          |
| Hartsville   | 283                   | 230          | 81.3%             | 227                                | 199                         | 87.7%          |
| Hohenwald  | 275                   | 252          | 91.6%             | 236                                | 209                         | 88.6%          |
| Jacksboro  | 174                   | 158          | 90.8%             | 140                                | 124                         | 88.6%          |
| Jackson  | 380                   | 317          | 83.4%             | 290                                | 266                         | 91.7%          |
| Knoxville  | 803                   | 642          | 80.0%             | 523                                | 472                         | 90.2%          |
| Livingston   | 260                   | 218          | 83.8%             | 190                                | 165                         | 86.8%          |
| McKenzie   | 166                   | 121          | 72.9%             | 105                                | 92                          | 87.6%          |
| McMinnville  | 166                   | 133          | 80.1%             | 125                                | 102                         | 81.6%          |
| Memphis  | 800                   | 673          | 84.1%             | 444                                | 348                         | 78.4%          |
| Morristown   | 415                   | 322          | 77.6%             | 302                                | 283                         | 93.7%          |
| Murfreesboro   | 352                   | 297          | 84.4%             | 270                                | 214                         | 79.3%          |
| Nashville  | 757                   | 571          | 75.4%             | 432                                | 349                         | 80.8%          |
| Newbern  | 242                   | 199          | 82.2%             | 183                                | 151                         | 82.5%          |
| Oneida/Huntsville  | 150                   | 131          | 87.3%             | 117                                | 96                          | 82.1%          |
| Paris  | 313                   | 258          | 82.4%             | 215                                | 190                         | 88.4%          |
| Pulaski  | 189                   | 174          | 92.1%             | 148                                | 135                         | 91.2%          |
| Ripley   | 113                   | 99           | 87.6%             | 93                                 | 84                          | 90.3%          |
| Shelbyville  | 376                   | 323          | 85.9%             | 308                                | 267                         | 86.7%          |
| Whiteville   | 177                   | 142          | 80.2%             | 126                                | 110                         | 87.3%          |
| <b>Grand Total</b>   | <b>9,305</b>          | <b>7,641</b> | <b>82.1%</b>      | <b>6,704</b>                       | <b>5,854</b>                | <b>87.3%</b>   |

Source: TBR

Notes:

- **Calculated Enrollment** is the difference between total enrolled during the period less students still enrolled. This is the definition developed by the Council for Occupational Education, the TCAT accreditation body.
- **Completers Available for Placement** are those that are not enlisted in the military or seeking additional education, as well as any that are not documented to be unavailable for employment because of situations such as pregnancy, other serious health-related issues (physical/mental/behavioral), caring for ill family members, incarceration, death, etc.

**Table 3.14**

| Licensure Exam Pass Rates for Public Universities<br>First-time Test Takers 2014 and 2015 |                           |              |               |                |              |               |                |
|---|---------------------------|--------------|---------------|----------------|--------------|---------------|----------------|
| Institution   | Test                      | 2014         |               |                | 2015         |               |                |
|   |                           | Number Taken | Number Passed | Percent Passed | Number Taken | Number Passed | Percent Passed |
| <b>Austin Peay State University</b>   | Nursing (BSN)             | 88           | 80            | 90.9%          | 99           | 99            | 100.0%         |
| <b>East Tennessee State University</b>  | Dental Hygiene            | 23           | 23            | 100.0%         | 23           | 23            | 100.0%         |
|   | Nursing (BSN)             | 133          | 121           | 91.0%          | 203          | 174           | 85.7%          |
|   | Medical (Step I)          | 69           | 63            | 91.3%          | 69           | 65            | 94.2%          |
|   | Medical (II Clinical)     | 69           | 64            | 92.8%          | 71           | 66            | 93.0%          |
|   | Medical (II Skills)       | 56           | 52            | 92.9%          | 64           | 63            | 98.4%          |
| <b>Middle Tennessee State University</b>  | Nursing (BSN)             | 129          | 105           | 81.4%          | 123          | 112           | 91.1%          |
| <b>Tennessee State University</b>   | Engineering               | 13           | 6             | 46.2%          | 9            | 6             | 66.7%          |
|   | Nursing (AAS)             | 107          | 64            | 59.8%          | 87           | 68            | 78.2%          |
|   | Nursing (BSN)             | 35           | 25            | 71.4%          | 32           | 24            | 75.0%          |
|   | Dental Hygiene            | 20           | 19            | 95.0%          | 21           | 20            | 95.2%          |
| <b>Tennessee Technological University</b>   | Engineering               | 141          | 99            | 70.2%          | 57           | 39            | 68.4%          |
|   | Nursing (BSN)             | 93           | 90            | 96.8%          | 87           | 83            | 95.4%          |
| <b>University of Memphis</b>  | Nursing (BSN)             | 184          | 176           | 95.7%          | 153          | 136           | 88.9%          |
|   | Engineering               | 29           | 16            | 55.2%          | 20           | 11            | 55.0%          |
|   | Law                       | 129          | 91            | 70.5%          | 95           | 71            | 74.7%          |
| <b>University of Tennessee at Chattanooga</b>   | Nursing (BSN)             | 50           | 49            | 98.0%          | 73           | 70            | 95.9%          |
|   | Engineering               | 50           | 31            | 62.0%          | 16           | 10            | 62.5%          |
| <b>University of Tennessee, Knoxville</b>   | Engineering               | 213          | 180           | 84.5%          | 161          | 133           | 82.6%          |
|   | Nursing (BSN)             | 110          | 99            | 90.0%          | 104          | 96            | 92.3%          |
|   | Law                       | 129          | 108           | 83.7%          | 99           | 81            | 81.8%          |
|   | Veterinary Medicine       | 79           | 75            | 94.9%          | 93           | 89            | 95.7%          |
| <b>University of Tennessee at Martin</b>  | Engineering               | 26           | 24            | 92.3%          | 28           | 24            | 85.7%          |
|   | Nursing (BSN)             | 47           | 41            | 87.2%          | 24           | 24            | 100.0%         |
| <b>University of Tennessee, Health Science Center</b>                                     | Medical (Step I)          | 160          | 149           | 93.1%          | 157          | 152           | 96.8%          |
|   | Medical (Step II-CK)      | 149          | 145           | 97.3%          | 148          | 141           | 95.3%          |
|   | Medical (Step II-CS)      | 149          | 140           | 94.0%          | 149          | 141           | 94.6%          |
|   | Dentistry (NBDE I)        | 85           | 84            | 98.8%          | 88           | 88            | 100.0%         |
|   | Dentistry (NBDE II)       | 69           | 68            | 98.6%          | 84           | 82            | 97.6%          |
|   | Dental Hygiene (exam)     | 27           | 27            | 100.0%         | 24           | 23            | 95.8%          |
|   | Dental Hygiene (clinical) | 27           | 25            | 92.6%          | 24           | 23            | 95.8%          |
|   | Nursing (BSN and MSN)*    | 52           | 45            | 86.5%          | 60           | 60            | 100.0%         |
|   | Occupational Therapy      | 46           | 35            | 76.1%          | 27           | 22            | 81.5%          |
|   | Audiology- SLP            | 34           | 34            | 100.0%         | 36           | 36            | 100.0%         |
|   | Audiology- AuD            | 11           | 10            | 90.9%          | 13           | 12            | 92.3%          |
|   | Pharmacy                  | 126          | 123           | 97.6%          | 170          | 165           | 97.1%          |
|   | Medical Lab Science       | 15           | 14            | 93.3%          | 21           | 21            | 100.0%         |
|   | DPT                       | 56           | 55            | 98.2%          | 56           | 52            | 92.9%          |

Source: THEC Performance Funding Reports, TBR, UT

Note:

- **Bar exam passage rates** reflect the number of students who took and passed the Tennessee Bar Exam during that calendar year (February & July Bar Exam).
- **Passage rates** reflect the students' first attempt at passing the exam.
- Pharmacy counts are preliminary for the 2015 calendar year.
- \* Nursing rates for 2014 include BSN only; 2015 includes both BSN and MSN test-takers.

**Table 3.15**

| Licensure Exam Pass Rates for Community Colleges<br>Nursing and Allied Health Programs First-time Test Takers<br>2014 and 2015 |                                |              |               |                |              |               |                |
|--|--------------------------------|--------------|---------------|----------------|--------------|---------------|----------------|
| Institution  | Test                           | 2014         |               |                | 2015         |               |                |
|  |                                | Number Taken | Number Passed | Percent Passed | Number Taken | Number Passed | Percent Passed |
| <b>Chattanooga State Community College</b>   | Dental Hygiene                 | 19           | 18            | 94.7%          | 19           | 19            | 100%           |
|  | Physical Therapist Assistant   | 21           | 20            | 95.2%          | 23           | 22            | 95.7%          |
|  | Radiologic Technology          | 26           | 26            | 100%           | 23           | 23            | 100%           |
|  | Respiratory Care               | 13           | 12            | 92.3%          | 22           | 22            | 100%           |
|  | Nursing                        | 117          | 110           | 94.0%          | 149          | 143           | 96.0%          |
| <b>Cleveland State Community College</b>   | Nursing                        | 67           | 54            | 80.6%          | 104          | 73            | 70.2%          |
| <b>Columbia State Community College</b>  | Veterinary Technology          | 20           | 12            | 60.0%          | 15           | 10            | 66.7%          |
|  | Radiologic Technology          | 21           | 20            | 95.2%          | 21           | 20            | 95.2%          |
|  | Respiratory Care               | 13           | 12            | 92.3%          | 18           | 16            | 88.9%          |
|  | Nursing                        | 102          | 96            | 94.1%          | 112          | 103           | 92.0%          |
| <b>Dyersburg State Community College</b>   | Health Information Technology  | 14           | 12            | 85.7%          | *            | *             | 83.3%          |
|  | Nursing                        | 119          | 91            | 76.5%          | 79           | 67            | 84.8%          |
| <b>Jackson State Community College</b>   | Physical Therapist Assistant   | 24           | 21            | 87.5%          | 19           | 18            | 94.7%          |
|  | Radiologic Technology          | 19           | 19            | 100%           | 18           | 16            | 88.9%          |
|  | Medical Laboratory Technology  | 8            | 8             | 100%           | 9            | 7             | 77.8%          |
|  | Nursing                        | 145          | 134           | 92.4%          | 125          | 118           | 94.4%          |
| <b>Motlow State Community College</b>  | Nursing                        | 61           | 53            | 86.9%          | 65           | 63            | 96.9%          |
| <b>Nashville State Community College</b>   | Nursing                        | 36           | 29            | 80.6%          | 27           | 26            | 96.3%          |
|  | Occupational Therapy Assistant | 18           | 18            | 100%           | 21           | 19            | 90.5%          |
| <b>Northeast State Community College</b>   | Nursing                        | 58           | 46            | 79.3%          | 32           | 28            | 87.5%          |
| <b>Pellissippi State Community College</b>   | Nursing                        | 36           | 35            | 97.2%          | 76           | 68            | 89.5%          |
| <b>Roane State Community College</b>   | Dental Hygiene                 | 11           | 11            | 100%           | 10           | 10            | 100%           |
|  | Occupational Therapy Assistant | 17           | 13            | 76.5%          | 17           | 17            | 100%           |
|  | Physical Therapist Assistant   | 16           | 16            | 100%           | 19           | 18            | 94.7%          |
|  | Radiologic Technology          | 26           | 25            | 96.2%          | 27           | 25            | 92.6%          |
|  | Respiratory Care               | 9            | 6             | 66.7%          | 13           | 13            | 100%           |
|  | Nursing                        | 94           | 79            | 84.0%          | 94           | 79            | 84.0%          |
|  | Optician                       | 20           | 20            | 100%           | 19           | 19            | 100%           |
| <b>Southwest Tennessee Community College</b>   | Physical Therapist Assistant   | 22           | 18            | 81.8%          | 18           | 15            | 83.3%          |
|  | Radiologic Technology          | 17           | 13            | 76.5%          | 17           | 14            | 82.4%          |
|  | Medical Laboratory Technology  | 15           | 9             | 60.0%          | 16           | 16            | 100%           |
|  | Nursing                        | 63           | 61            | 96.8%          | 74           | 67            | 90.5%          |
| <b>Volunteer State Community College</b>   | Health Information Technology  | 16           | 13            | 81.3%          | *            | *             | 75.0%          |
|  | Physical Therapist Assistant   | 22           | 19            | 86.4%          | 29           | 23            | 79.3%          |
|  | Radiologic Technology          | 26           | 26            | 100%           | 28           | 27            | 96.4%          |
|  | Respiratory Care               | 14           | 14            | 100%           | 8            | 8             | 100%           |
| <b>Walters State Community College</b>   | Physical Therapist Assistant   | 22           | 21            | 95.5%          | 22           | 22            | 100%           |
|  | Respiratory Care               | 16           | 16            | 100%           | 9            | 9             | 100%           |
|  | Nursing                        | 58           | 56            | 96.6%          | 133          | 111           | 83.5%          |

Source: 2014-15 Performance Funding Reports

**Table 3.16**

| <b>Student Satisfaction by Institution<br/>CCSSE/NSSE Student Survey</b>  |              |              |
|---|--------------|--------------|
| How would you evaluate your entire educational experience at this college? (Percent <i>Good</i> or <i>Excellent</i> ) |              |              |
| <b>Institution</b>  | <b>2011</b>  | <b>2014</b>  |
| <b>TBR Community Colleges</b>   |              |              |
| Chattanooga State Community College   | 85.2%        | 85.4%        |
| Cleveland State Community College   | 85.4%        | 82.1%        |
| Columbia State Community College  | 81.7%        | 84.3%        |
| Dyersburg State Community College   | 84.8%        | 84.0%        |
| Jackson State Community College   | 86.4%        | 84.8%        |
| Motlow State Community College  | 88.2%        | 89.5%        |
| Nashville State Community College   | 86.0%        | 85.8%        |
| Northeast State Community College   | 91.5%        | 92.0%        |
| Pellissippi State Community College   | 87.8%        | 87.4%        |
| Roane State Community College   | 89.7%        | 89.7%        |
| Southwest Tennessee Community College   | 81.4%        | 75.5%        |
| Volunteer State Community College   | 85.7%        | 85.0%        |
| Walters State Community College   | 89.6%        | 87.8%        |
| <b>TBR Community College Average</b>  | <b>86.6%</b> | <b>85.9%</b> |
| <b>TBR Universities</b>   |              |              |
| Austin Peay State University  | 85.0%        | 87.0%        |
| East Tennessee State University   | 85.7%        | 82.4%        |
| Middle Tennessee State University   | 84.1%        | 86.8%        |
| Tennessee State University  | 66.2%        | 70.0%        |
| Tennessee Technological University  | 88.5%        | 88.4%        |
| University of Memphis   | 83.5%        | 84.3%        |
| <b>TBR University Average</b>   | <b>84.2%</b> | <b>84.2%</b> |
| <b>UT Universities</b>  |              |              |
| University of Tennessee at Chattanooga  | 79.8%        | 85.7%        |
| University of Tennessee, Knoxville  | 84.1%        | 82.4%        |
| University of Tennessee at Martin   | 91.2%        | 90.1%        |
| <b>UT University Average</b>  | <b>84.9%</b> | <b>85.2%</b> |
| <b>University Average</b>   | <b>84.4%</b> | <b>84.5%</b> |

Source: Community College Survey of Student Engagement (CCSSE) and the National Survey of Student Engagement (NSSE)

# Section IV



## Academic and Fiscal Trends

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Academic Year  
2014 - 2015

**Table 4.1**

| <b>Program Accreditation Status<br/>Academic Year 2014-15</b> |                                      |                                    |                           |
|---|--------------------------------------|------------------------------------|---------------------------|
| <b>Institution</b>  | <b>Number of Accredited Programs</b> | <b>Total Accreditable Programs</b> | <b>Percent Accredited</b> |
| <b>TBR Community Colleges</b>                                 |                                      |                                    |                           |
| Chattanooga State Community College                           | 36                                   | 39                                 | 92.3%                     |
| Cleveland State Community College                             | 4                                    | 6                                  | 66.7%                     |
| Columbia State Community College                              | 8                                    | 9                                  | 88.9%                     |
| Dyersburg State Community College                             | 5                                    | 5                                  | 100%                      |
| Jackson State Community College                               | 8                                    | 10                                 | 80.0%                     |
| Motlow State Community College                                | 3                                    | 6                                  | 50.0%                     |
| Nashville State Community College                             | 11                                   | 12                                 | 91.7%                     |
| Northeast State Community College                             | 10                                   | 10                                 | 100%                      |
| Pellissippi State Community College                           | 7                                    | 8                                  | 87.5%                     |
| Roane State Community College                                 | 16                                   | 19                                 | 84.2%                     |
| Southwest Tennessee Community College                         | 22                                   | 23                                 | 95.7%                     |
| Volunteer State Community College                             | 15                                   | 16                                 | 93.8%                     |
| Walters State Community College                               | 13                                   | 16                                 | 81.3%                     |
| <b>Community College Total</b>                                | <b>158</b>                           | <b>179</b>                         | <b>88.3%</b>              |
| <b>TBR Universities</b>                                       |                                      |                                    |                           |
| Austin Peay State University                                  | 22                                   | 26                                 | 84.6%                     |
| East Tennessee State University                               | 54                                   | 61                                 | 88.5%                     |
| Middle Tennessee State University                             | 55                                   | 58                                 | 94.8%                     |
| Tennessee State University                                    | 44                                   | 45                                 | 97.8%                     |
| Tennessee Technological University                            | 34                                   | 35                                 | 97.1%                     |
| University of Memphis   | 72                                   | 72                                 | 100%                      |
| <b>TBR University Total</b>                                   | <b>281</b>                           | <b>297</b>                         | <b>94.6%</b>              |
| <b>UT Universities</b>  |                                      |                                    |                           |
| University of Tennessee at Chattanooga                        | 36                                   | 37                                 | 97.3%                     |
| University of Tennessee, Knoxville                            | 65                                   | 67                                 | 97.0%                     |
| University of Tennessee at Martin                             | 22                                   | 23                                 | 95.7%                     |
| <b>UT University Total</b>                                    | <b>123</b>                           | <b>127</b>                         | <b>96.9%</b>              |
| <b>University Total</b>                                       | <b>404</b>                           | <b>424</b>                         | <b>95.3%</b>              |
| <b>Grand Total</b>  | <b>562</b>                           | <b>603</b>                         | <b>93.2%</b>              |

Source: THEC Academic Affairs, Performance Funding Reports 2014-15

Note:

- Within the state's **Quality Assurance** program, formerly **Performance Funding**, institutions are required to evaluate undergraduate and graduate programs. The accreditation process satisfies the Quality Assurance requirements for programs that are eligible for accreditation. Other programs must undergo evaluation by external consultants or trained teams of auditors. Currently, 603 programs are eligible for accreditation. Eligibility is determined when all Tennessee institutions agree on a specific accreditor as best representing qualitative standards for each discipline.

### Table 4.2

| Admissions Data for Public Universities |                |                 |                  |                 |              |
|---|----------------|-----------------|------------------|-----------------|--------------|
| Fall 2015                               |                |                 |                  |                 |              |
| Institution                             | Number Applied | Number Accepted | Percent Accepted | Number Enrolled | Yield Rate   |
| <b>TBR Universities</b>                 |                |                 |                  |                 |              |
| Austin Peay State University            | 4,659          | 3,285           | 70.5%            | 1,554           | 47.3%        |
| East Tennessee State University         | 8,193          | 6,581           | 80.3%            | 1,999           | 30.4%        |
| Middle Tennessee State University       | 8,586          | 6,196           | 72.2%            | 2,839           | 45.8%        |
| Tennessee State University              | 5,846          | 4,930           | 84.3%            | 1,582           | 32.1%        |
| Tennessee Technological University      | 5,912          | 3,955           | 66.9%            | 1,589           | 40.2%        |
| University of Memphis                   | 17,711         | 7,116           | 40.2%            | 2,105           | 29.6%        |
| <b>TBR University Total</b>             | <b>50,907</b>  | <b>32,063</b>   | <b>63.0%</b>     | <b>11,668</b>   | <b>36.4%</b> |
| <b>UT Universities</b>                  |                |                 |                  |                 |              |
| University of Tennessee at Chattanooga  | 6,752          | 5,349           | 79.2%            | 1,865           | 34.9%        |
| University of Tennessee, Knoxville      | 17,101         | 13,035          | 76.2%            | 4,719           | 36.2%        |
| University of Tennessee at Martin       | 3,485          | 2,369           | 68.0%            | 1,024           | 43.2%        |
| <b>UT University Total</b>              | <b>27,338</b>  | <b>20,753</b>   | <b>75.9%</b>     | <b>7,608</b>    | <b>36.7%</b> |
| <b>University Total</b>                 | <b>78,245</b>  | <b>52,816</b>   | <b>67.5%</b>     | <b>19,276</b>   | <b>36.5%</b> |

Source: TBR, UT

Notes:

- This cohort represents the 2015 summer, returning fall, and fall first-time freshmen.
- **Yield rate** refers to the number of students who enrolled versus the number accepted.
- **Alternative admissions** refers to students who do not meet guaranteed admission requirements and whose applications are considered for admission based on other factors or qualifications.

**Table 4.3**

| Lower Division Instructional Courses<br>by Type of Instructor<br>Fall 2015 |                      |                      |                    |                       |                   |             |
|--|----------------------|----------------------|--------------------|-----------------------|-------------------|-------------|
| Institution  | Full-Time<br>Faculty | Part-Time<br>Faculty | Adjunct<br>Faculty | Graduate<br>Assistant | Other<br>Employee | Total       |
| <b>Community Colleges</b>  |                      |                      |                    |                       |                   |             |
| Chattanooga State Community College  | 61.3%                | 0.2%                 | 35.6%              | 0.0%                  | 2.9%              | 100%        |
| Cleveland State Community College  | 63.8%                | 0.0%                 | 30.4%              | 0.0%                  | 5.8%              | 100%        |
| Columbia State Community College   | 61.8%                | 0.2%                 | 35.8%              | 0.0%                  | 2.3%              | 100%        |
| Dyersburg State Community College  | 58.1%                | 0.0%                 | 36.3%              | 0.0%                  | 5.6%              | 100%        |
| Jackson State Community College  | 48.6%                | 41.1%                | 0.0%               | 0.0%                  | 10.2%             | 100%        |
| Motlow State Community College   | 51.9%                | 0.0%                 | 45.1%              | 0.0%                  | 3.0%              | 100%        |
| Nashville State Community College  | 52.6%                | 0.0%                 | 47.4%              | 0.0%                  | 0.0%              | 100%        |
| Northeast State Community College  | 61.3%                | 0.0%                 | 34.5%              | 0.0%                  | 4.2%              | 100%        |
| Pellissippi State Community College  | 58.3%                | 0.0%                 | 39.3%              | 0.0%                  | 2.3%              | 100%        |
| Roane State Community College  | 53.4%                | 0.0%                 | 38.9%              | 0.0%                  | 7.7%              | 100%        |
| Southwest Tennessee Community College                                      | 63.4%                | 0.0%                 | 35.4%              | 0.0%                  | 1.2%              | 100%        |
| Volunteer State Community College  | 61.3%                | 0.0%                 | 37.5%              | 0.0%                  | 1.2%              | 100%        |
| Walters State Community College  | 70.5%                | 0.0%                 | 28.9%              | 0.0%                  | 0.6%              | 100%        |
| <b>TBR Community College Total</b>   | <b>59.2%</b>         | <b>2.2%</b>          | <b>35.5%</b>       | <b>0.0%</b>           | <b>3.2%</b>       | <b>100%</b> |
| <b>TBR Universities</b>  |                      |                      |                    |                       |                   |             |
| Austin Peay State University   | 60.2%                | 0.0%                 | 29.0%              | 0.0%                  | 10.9%             | 100%        |
| East Tennessee State University  | 56.8%                | 0.0%                 | 27.0%              | 6.6%                  | 9.6%              | 100%        |
| Middle Tennessee State University  | 68.9%                | 0.0%                 | 14.2%              | 6.6%                  | 10.3%             | 100%        |
| Tennessee State University   | 64.4%                | 0.0%                 | 20.4%              | 0.0%                  | 15.2%             | 100%        |
| Tennessee Technological University   | 64.3%                | 0.0%                 | 11.6%              | 3.3%                  | 20.8%             | 100%        |
| University of Memphis  | 41.7%                | 30.3%                | 0.0%               | 12.9%                 | 15.1%             | 100%        |
| <b>TBR University Total</b>  | <b>58.9%</b>         | <b>6.5%</b>          | <b>15.6%</b>       | <b>5.7%</b>           | <b>13.3%</b>      | <b>100%</b> |
| <b>UT Universities</b>   |                      |                      |                    |                       |                   |             |
| University of Tennessee at Chattanooga                                     | 67.8%                | 20.7%                | 0.0%               | 1.7%                  | 9.8%              | 100%        |
| University of Tennessee, Knoxville   | 66.0%                | 1.6%                 | 8.2%               | 17.9%                 | 6.3%              | 100%        |
| University of Tennessee at Martin  | 70.7%                | 23.8%                | 0.0%               | 0.0%                  | 5.5%              | 100%        |
| <b>UT University Total</b>   | <b>67.4%</b>         | <b>10.8%</b>         | <b>4.5%</b>        | <b>10.3%</b>          | <b>7.0%</b>       | <b>100%</b> |

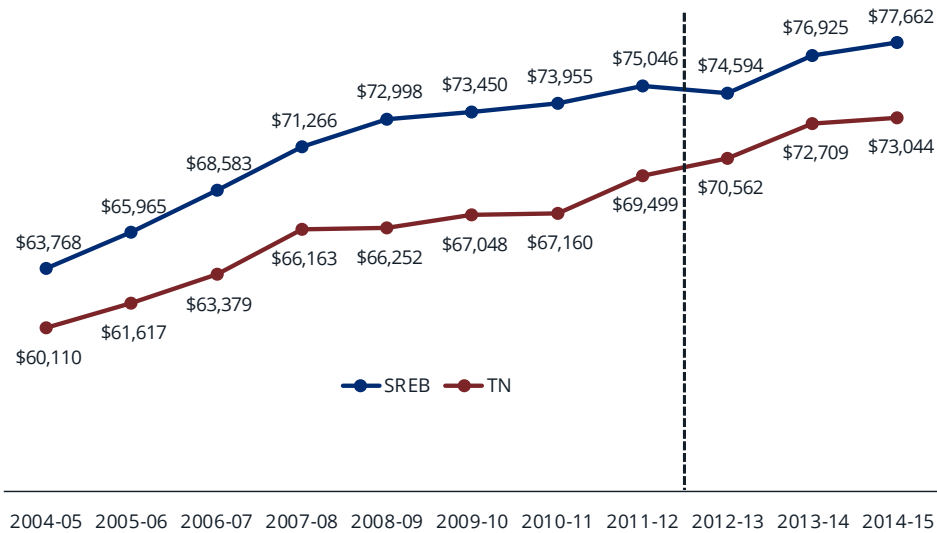
Source: TBR, UT

Note:

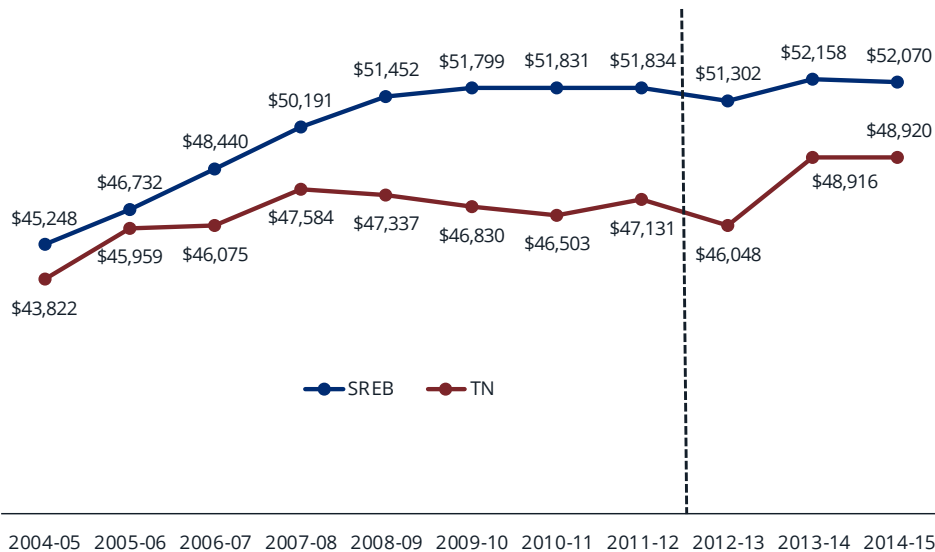
- **Other Employee** includes professional non-faculty staff, administrators, and other non-instructional staff.



**Figure 4.1**  
**Average Full-Time Faculty Salary, All Ranks**  
**Public Universities**



**Figure 4.2**  
**Average Full-Time Faculty Salary, All Ranks**  
**Community Colleges**



Source: THEC Fiscal Affairs

Notes:

- The formula for calculating **weighted average salaries** changed in 2012-13 because IPEDS changed the categories of contract length in its HR survey. Nine-month equivalent salaries are now calculated by dividing the total salary outlay by the total number of service months and multiplying by 9. As such, 2012-13 and subsequent years are not directly comparable to prior years.
- Dollars are unadjusted for inflation.
- Data includes all institutions.

### Table 4.4

| Annual Tuition and Mandatory Fees<br>Academic Year 2015-16 |                 |                 |                 |                 |
|--|-----------------|-----------------|-----------------|-----------------|
| Institutions   | Undergraduate   |                 | Graduate        |                 |
|  | Resident        | Non-resident    | Resident        | Non-resident    |
| <b>TBR Community Colleges</b>                              |                 |                 |                 |                 |
| Chattanooga State Community College                        | \$4,153         | \$19,951        | -               | -               |
| Cleveland State Community College                          | \$4,127         | \$19,925        | -               | -               |
| Columbia State Community College                           | \$4,099         | \$19,897        | -               | -               |
| Dyersburg State Community College                          | \$4,127         | \$19,925        | -               | -               |
| Jackson State Community College                            | \$4,113         | \$19,911        | -               | -               |
| Motlow State Community College                             | \$4,129         | \$19,927        | -               | -               |
| Nashville State Community College                          | \$4,053         | \$19,851        | -               | -               |
| Northeast State Community College                          | \$4,115         | \$19,913        | -               | -               |
| Pellissippi State Community College                        | \$4,167         | \$19,965        | -               | -               |
| Roane State Community College                              | \$4,131         | \$19,929        | -               | -               |
| Southwest Tennessee Community College                      | \$4,143         | \$19,941        | -               | -               |
| Volunteer State Community College                          | \$4,105         | \$19,903        | -               | -               |
| Walters State Community College                            | \$4,116         | \$19,914        | -               | -               |
| <b>Community College Average</b>                           | <b>\$4,121</b>  | <b>\$19,919</b> | <b>-</b>        | <b>-</b>        |
| <b>TBR Universities</b>                                    |                 |                 |                 |                 |
| Austin Peay State University                               | \$7,801         | \$23,371        | \$9,857         | \$24,001        |
| East Tennessee State University <sup>1</sup>               | \$8,332         | \$26,002        | \$10,387        | \$26,467        |
| <i>Juniors and seniors</i>                                 | <i>\$8,187</i>  | <i>\$25,857</i> | <i>-</i>        | <i>-</i>        |
| <i>Freshmen and sophomores</i>                             | <i>\$8,477</i>  | <i>\$26,147</i> | <i>-</i>        | <i>-</i>        |
| Middle Tennessee State University                          | \$8,404         | \$25,972        | \$10,632        | \$26,540        |
| Tennessee State University                                 | \$7,417         | \$20,773        | \$9,547         | \$21,651        |
| Tennessee Technological University                         | \$8,353         | \$24,559        | \$10,467        | \$25,151        |
| University of Memphis                                      | \$9,269         | \$20,981        | \$11,547        | \$23,259        |
| <b>TBR University Average</b>                              | <b>\$8,280</b>  | <b>\$23,610</b> | <b>\$10,406</b> | <b>\$24,512</b> |
| <b>UT Universities</b>                                     |                 |                 |                 |                 |
| University of Tennessee at Chattanooga                     | \$8,356         | \$24,474        | \$9,670         | \$25,788        |
| University of Tennessee, Knoxville <sup>2</sup>            | \$11,948        | \$30,368        | \$12,376        | \$30,796        |
| <i>Students admitted before 2013-14</i>                    | <i>\$10,786</i> | <i>\$29,206</i> | <i>-</i>        | <i>-</i>        |
| <i>Students admitted in 2013-14</i>                        | <i>\$12,134</i> | <i>\$30,554</i> | <i>-</i>        | <i>-</i>        |
| <i>Students admitted after 2013-14</i>                     | <i>\$12,436</i> | <i>\$30,856</i> | <i>-</i>        | <i>-</i>        |
| University of Tennessee at Martin                          | \$8,326         | \$22,270        | \$9,662         | \$23,606        |
| <b>UT University Average</b>                               | <b>\$9,543</b>  | <b>\$25,704</b> | <b>\$10,569</b> | <b>\$26,730</b> |
| <b>University Average</b>                                  | <b>\$8,690</b>  | <b>\$24,308</b> | <b>\$10,461</b> | <b>\$25,251</b> |
| <b>TN Colleges of Applied Technology</b>                   | <b>\$3,554</b>  | <b>-</b>        | <b>-</b>        | <b>-</b>        |

Source: THEC Fiscal Affairs

Notes:

- 1 - Mandatory fees approved for the renovation of the DP Culp Center are being phased in. Freshmen and sophomores will pay an additional debt service fee of \$240 and an additional Student Activity fee of \$50 in 2015-16. As these classes progress, the additional fees will remain part of the mandatory fees.
- 2 - The tuition rate for new undergraduate students (freshmen and entering transfer students) at the University of Tennessee, Knoxville is a flat rate for 15 semester credit hours, regardless of the number of credit hours taken by the student. This policy ("Fifteen in Four") was approved in 2012 by the UT Board for introduction in Fall 2013. Under this new initiative tuition and fees are now being structured around cohorts. The numbers reported in this row are weighted tuition and fee averages for new students and all other students.

### Table 4.5

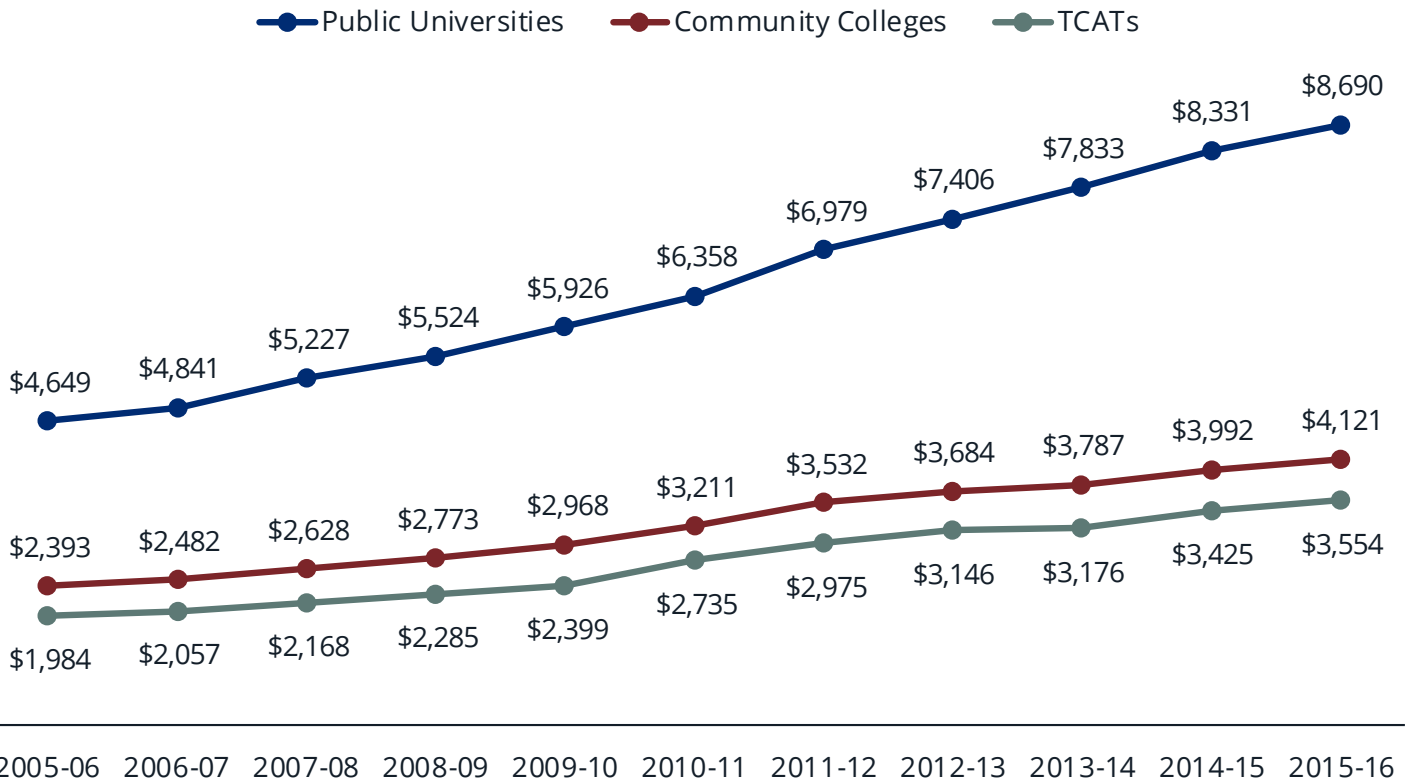
| Annual Tuition and Mandatory Fees<br>Resident Undergraduate Student |                |                |                |                |                  |                  |                   |
|---|----------------|----------------|----------------|----------------|------------------|------------------|-------------------|
| Institutions  | 2005-06        | 2010-11        | 2014-15        | 2015-16        | 1-Year<br>Change | 5-Year<br>Change | 10-Year<br>Change |
| <b>TBR Community Colleges</b>                                       |                |                |                |                |                  |                  |                   |
| Chattanooga State Community College                                 | \$2,413        | \$3,235        | \$4,027        | \$4,153        | 3.1%             | 28.4%            | 72.1%             |
| Cleveland State Community College                                   | \$2,395        | \$3,209        | \$3,985        | \$4,127        | 3.6%             | 28.6%            | 72.3%             |
| Columbia State Community College                                    | \$2,383        | \$3,201        | \$3,973        | \$4,099        | 3.2%             | 28.1%            | 72.0%             |
| Dyersburg State Community College                                   | \$2,393        | \$3,211        | \$4,001        | \$4,127        | 3.1%             | 28.5%            | 72.5%             |
| Jackson State Community College                                     | \$2,395        | \$3,193        | \$3,987        | \$4,113        | 3.2%             | 28.8%            | 71.7%             |
| Motlow State Community College                                      | \$2,389        | \$3,213        | \$3,978        | \$4,129        | 3.8%             | 28.5%            | 72.8%             |
| Nashville State Community College                                   | \$2,367        | \$3,165        | \$3,927        | \$4,053        | 3.2%             | 28.1%            | 71.2%             |
| Northeast State Community College                                   | \$2,403        | \$3,221        | \$3,989        | \$4,115        | 3.2%             | 27.8%            | 71.2%             |
| Pellissippi State Community College                                 | \$2,413        | \$3,237        | \$4,041        | \$4,167        | 3.1%             | 28.7%            | 72.7%             |
| Roane State Community College                                       | \$2,397        | \$3,221        | \$4,005        | \$4,131        | 3.1%             | 28.3%            | 72.3%             |
| Southwest Tennessee Community College                               | \$2,397        | \$3,225        | \$4,017        | \$4,143        | 3.1%             | 28.5%            | 72.8%             |
| Volunteer State Community College                                   | \$2,383        | \$3,205        | \$3,975        | \$4,105        | 3.3%             | 28.1%            | 72.3%             |
| Walters State Community College                                     | \$2,381        | \$3,209        | \$3,990        | \$4,116        | 3.2%             | 28.3%            | 72.9%             |
| <b>Community College Average</b>                                    | <b>\$2,393</b> | <b>\$3,211</b> | <b>\$3,992</b> | <b>\$4,121</b> | <b>3.2%</b>      | <b>28.3%</b>     | <b>72.2%</b>      |
| <b>TBR Universities</b>   |                |                |                |                |                  |                  |                   |
| Austin Peay State University  | \$4,635        | \$6,228        | \$7,462        | \$7,801        | 4.5%             | 25.3%            | 68.3%             |
| East Tennessee State University <sup>1</sup>                        | \$4,487        | \$6,004        | \$7,985        | \$8,332        | 4.3%             | 38.8%            | 85.7%             |
| <i>Juniors and seniors</i>  |                |                | \$7,985        | \$8,187        | 2.5%             |                  |                   |
| <i>Freshmen and sophomores</i>                                      |                |                | \$7,985        | \$8,477        | 6.2%             |                  |                   |
| Middle Tennessee State University                                   | \$4,576        | \$6,478        | \$8,188        | \$8,404        | 2.6%             | 29.7%            | 83.7%             |
| Tennessee State University  | \$4,384        | \$5,854        | \$7,224        | \$7,417        | 2.7%             | 26.7%            | 69.2%             |
| Tennessee Technological University                                  | \$4,396        | \$6,036        | \$7,985        | \$8,353        | 4.6%             | 38.4%            | 90.0%             |
| University of Memphis   | \$5,084        | \$6,990        | \$8,973        | \$9,269        | 3.3%             | 32.6%            | 82.3%             |
| <b>TBR University Average</b>                                       | <b>\$4,594</b> | <b>\$6,265</b> | <b>\$7,973</b> | <b>\$8,280</b> | <b>3.8%</b>      | <b>32.2%</b>     | <b>80.2%</b>      |
| <b>UT Universities</b>  |                |                |                |                |                  |                  |                   |
| University of Tennessee at Chattanooga                              | \$4,500        | \$6,062        | \$8,138        | \$8,356        | 2.7%             | 37.8%            | 85.7%             |
| University of Tennessee, Knoxville <sup>2</sup>                     | \$5,290        | \$7,382        | \$11,003       | \$11,948       | 8.6%             | 61.9%            | 125.9%            |
| <i>Students admitted before 2013-14</i>                             |                |                | \$10,276       | \$10,786       | 6.1%             |                  |                   |
| <i>Students admitted in 2013-14<sup>3</sup></i>                     |                |                | \$11,584       | \$12,134       | 3.5%             |                  |                   |
| <i>Students admitted in 2014-15</i>                                 |                |                | \$11,876       | \$12,436       | 4.7%             |                  |                   |
| University of Tennessee at Martin                                   | \$4,493        | \$6,190        | \$8,024        | \$8,326        | 3.8%             | 34.5%            | 85.3%             |
| <b>UT University Average</b>  | <b>\$4,761</b> | <b>\$6,545</b> | <b>\$9,055</b> | <b>\$9,543</b> | <b>5.4%</b>      | <b>45.8%</b>     | <b>100.4%</b>     |
| <b>University Average</b>   | <b>\$4,649</b> | <b>\$6,358</b> | <b>\$8,268</b> | <b>\$8,690</b> | <b>5.1%</b>      | <b>36.7%</b>     | <b>86.9%</b>      |
| <b>TN Colleges of Applied Technology</b>                            | <b>\$1,984</b> | <b>\$2,735</b> | <b>\$3,425</b> | <b>\$3,554</b> | <b>3.8%</b>      | <b>29.9%</b>     | <b>79.1%</b>      |

Source: THEC Fiscal Affairs

Notes:

- 1 - Mandatory fees approved for the renovation of the DP Culp Center are being phased in. Freshmen and sophomores will pay an additional debt service fee of \$240 and an additional Student Activity fee of \$50 in 2015-16. As these classes progress, the additional fees will remain part of the mandatory fees.
- 2 - The tuition rates for students admitted to UTK in the Fall of 2013 and later are flat rates for 15 semester credit hours, regardless of the number of credit hours taken by the student. This policy ("Fifteen in Four") was approved in 2012 by the UT Board for introduction in Fall 2013. Under this new initiative tuition and fees are now being structured around cohorts. The maintenance fees reported for 2014-15 and 2015-16 are weighted averages of the fees charged across all three cohorts.
- 3 - The percent increase in maintenance fees for juniors at UTK is the increase from 2014-15 to 2014-15 for the cohort of students admitted in Fall 2013, Spring 2014 or Summer 2014. However, if the total tuition and fee rate for 2014-15 juniors is compared to the rate for 2015-16 juniors, mandatory and maintenance fees increased by 18.1 percent. This comparison reflects the second of a four year phase-in of the UTK initiative.

**Figure 4.3**  
**Average Undergraduate Resident Annual Tuition**  
**and Mandatory Fees by Institution Type**  
**2005-06 through 2015-16**



Source: THEC Fiscal Affairs

Note:

- Dollars are unadjusted for inflation.

**Table 4.6**

| Tuition and Fees Revenue per FTE Student<br>Public Institutions<br>Academic Year 2014-15 |                        |                     |                   |                     |                     |                     |
|--|------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|
|  | Four-Year Institutions |                     | Two-Year Colleges |                     | Technology Colleges |                     |
|  | Total                  | Change from 2013-14 | Total             | Change from 2013-14 | Total               | Change from 2013-14 |
| Alabama  | \$11,668               | -3.4%               | \$3,935           | 3.2%                | \$4,059             | 5.5%                |
| Arkansas   | \$7,381                | -5.4%               | \$3,899           | 5.6%                | --                  | --                  |
| Delaware   | \$23,743               | 2.6%                | \$4,736           | 2.1%                | --                  | --                  |
| Florida  | \$5,676                | 0.8%                | \$2,432           | -1.6%               | --                  | --                  |
| Georgia  | \$7,751                | 2.8%                | \$3,719           | 7.2%                | \$3,796             | 13.0%               |
| Kentucky   | \$12,978               | 5.1%                | \$4,242           | 2.0%                | \$4,237             | 14.8%               |
| Louisiana  | \$7,895                | 8.5%                | \$4,076           | 13.8%               | \$2,983             | 53.2%               |
| Maryland   | \$10,897               | 1.7%                | \$4,831           | 1.6%                | --                  | --                  |
| Mississippi  | \$9,537                | 6.5%                | \$3,068           | 2.0%                | --                  | --                  |
| North Carolina   | \$7,533                | 6.4%                | \$1,835           | 3.0%                | --                  | --                  |
| Oklahoma   | \$9,263                | 23.9%               | \$3,536           | 7.7%                | \$1,559             | 11.2%               |
| South Carolina   | \$15,024               | 4.2%                | \$4,537           | -6.7%               | --                  | --                  |
| Tennessee  | \$9,212                | 6.0%                | \$4,645           | 4.8%                | \$2,733             | 7.5%                |
| Texas  | \$7,172                | 3.5%                | \$1,841           | 0.04%               | --                  | --                  |
| Virginia   | \$11,693               | 8.1%                | \$4,584           | 7.2%                | --                  | --                  |
| West Virginia  | \$9,675                | 9.0%                | \$4,912           | 18.2%               | --                  | --                  |
| SREB States  | \$8,905                | 4.3%                | \$2,941           | 2.1%                | \$3,290             | 14.7%               |

Source: SREB "State Data Exchange: 2014-15 Indicators Report" pages 9, 17 and 24

Note:

- Excludes amounts mandated or used for debt service.

**Table 4.7**

| Appropriations and Tuition/Fees Revenue per FTE Student |                        |              |                 |                   |              |                |                     |              |                |
|---|------------------------|--------------|-----------------|-------------------|--------------|----------------|---------------------|--------------|----------------|
| Public Institutions                                     |                        |              |                 |                   |              |                |                     |              |                |
| Academic Year 2014-15                                   |                        |              |                 |                   |              |                |                     |              |                |
|   | Four-Year Institutions |              |                 | Two-Year Colleges |              |                | Technology Colleges |              |                |
|   | Appropriations         | Tuition/Fees | Total           | Appropriations    | Tuition/Fees | Total          | Appropriations      | Tuition/Fees | Total          |
| Alabama   | 32%                    | 68%          | \$17,175        | 54%               | 46%          | \$8,544        | 68%                 | 32%          | \$12,886       |
| Arkansas  | 47%                    | 53%          | \$14,037        | 57%               | 43%          | \$8,968        | --                  | --           | --             |
| Delaware  | 21%                    | 79%          | \$30,043        | 58%               | 42%          | \$11,318       | --                  | --           | --             |
| Florida   | 54%                    | 46%          | \$12,339        | 58%               | 42%          | \$5,783        | --                  | --           | --             |
| Georgia   | 44%                    | 56%          | \$13,958        | 51%               | 49%          | \$7,628        | 50%                 | 50%          | \$7,615        |
| Kentucky  | 34%                    | 66%          | \$19,558        | 41%               | 59%          | \$7,183        | 40%                 | 60%          | \$7,077        |
| Louisiana   | 33%                    | 67%          | \$11,865        | 37%               | 63%          | \$6,519        | 53%                 | 47%          | \$6,340        |
| Maryland  | 50%                    | 50%          | \$21,630        | 57%               | 43%          | \$11,313       | --                  | --           | --             |
| Mississippi   | 43%                    | 57%          | \$16,628        | 63%               | 37%          | \$8,269        | --                  | --           | --             |
| North Carolina  | 57%                    | 43%          | \$17,558        | 76%               | 24%          | \$7,737        | --                  | --           | --             |
| Oklahoma  | 38%                    | 62%          | \$14,909        | 57%               | 43%          | \$8,175        | 76%                 | 24%          | \$6,626        |
| South Carolina  | 18%                    | 82%          | \$18,427        | 37%               | 63%          | \$7,215        | --                  | --           | --             |
| <b>Tennessee</b>  | <b>38%</b>             | <b>62%</b>   | <b>\$14,961</b> | <b>44%</b>        | <b>56%</b>   | <b>\$8,353</b> | <b>64%</b>          | <b>36%</b>   | <b>\$7,686</b> |
| Texas   | 47%                    | 53%          | \$13,542        | 75%               | 25%          | \$7,371        | --                  | --           | --             |
| Virginia  | 31%                    | 69%          | \$16,861        | 39%               | 61%          | \$7,498        | --                  | --           | --             |
| West Virginia   | 30%                    | 70%          | \$13,752        | 45%               | 55%          | \$8,924        | --                  | --           | --             |
| <b>SREB States</b>                                      | <b>42%</b>             | <b>58%</b>   | <b>\$15,312</b> | <b>61%</b>        | <b>39%</b>   | <b>\$7,504</b> | <b>56%</b>          | <b>44%</b>   | <b>\$7,528</b> |

Source: SREB "State Data Exchange: 2014-15 Indicators Report" pages 9, 17 and 24

Note:

- This table represents the percentage of total revenue per FTE student that comes from appropriations versus tuition and fees.

**Table 4.8**

| Appropriations per FTE Student<br>Academic Year 2014-15 |                        |                        |                   |                        |                     |                        |
|---|------------------------|------------------------|-------------------|------------------------|---------------------|------------------------|
|   | Four-Year Institutions |                        | Two-Year Colleges |                        | Technology Colleges |                        |
|   | Total                  | Change from<br>2013-14 | Total             | Change from<br>2013-14 | Total               | Change from<br>2013-14 |
| Alabama   | \$5,508                | 3.1%                   | \$4,610           | 6.0%                   | \$8,827             | 6.1%                   |
| Arkansas  | \$6,656                | 0.9%                   | \$5,068           | 8.4%                   | --                  | --                     |
| Delaware  | \$6,301                | -2.8%                  | \$6,581           | 11.0%                  | --                  | --                     |
| Florida   | \$6,663                | -2.4%                  | \$3,351           | 5.2%                   | --                  | --                     |
| Georgia   | \$6,207                | 2.3%                   | \$3,909           | 1.0%                   | \$3,819             | 5.6%                   |
| Kentucky  | \$6,580                | -0.3%                  | \$2,941           | 1.3%                   | \$2,840             | 0.2%                   |
| Louisiana   | \$3,971                | 1.0%                   | \$2,442           | 8.7%                   | \$3,357             | 46.5%                  |
| Maryland  | \$10,734               | 9.3%                   | \$6,482           | 3.3%                   | --                  | --                     |
| Mississippi   | \$7,091                | 5.0%                   | \$5,201           | 3.9%                   | --                  | --                     |
| North Carolina  | \$10,025               | 0.7%                   | \$5,902           | 9.6%                   | --                  | --                     |
| Oklahoma  | \$5,645                | 16.4%                  | \$4,639           | 4.8%                   | \$5,067             | 1.5%                   |
| South Carolina  | \$3,403                | 2.1%                   | \$2,678           | 16.1%                  | --                  | --                     |
| <b>Tennessee</b>  | <b>\$5,749</b>         | <b>2.3%</b>            | <b>\$3,709</b>    | <b>3.6%</b>            | <b>\$4,954</b>      | <b>-2.6%</b>           |
| Texas   | \$6,370                | -1.5%                  | \$5,531           | -2.3%                  | --                  | --                     |
| Virginia  | \$5,168                | 2.2%                   | \$2,913           | 5.6%                   | --                  | --                     |
| West Virginia   | \$4,077                | -0.5%                  | \$4,013           | 9.5%                   | --                  | --                     |
| <b>SREB States</b>                                      | <b>\$6,407</b>         | <b>1.5%</b>            | <b>\$4,563</b>    | <b>3.4%</b>            | <b>\$4,239</b>      | <b>7.0%</b>            |

Source: SREB "State Data Exchange: 2014-15 Indicators Report" pages 9, 17 and 24

Note:

- Includes state general purpose and educational special purpose appropriations to campuses.

### Table 4.9

| State Appropriations for Tennessee Public Higher Education Formula Units<br>2011-12 through 2015-16 |                      |                      |                      |                      |                      |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Institution   | 2011-12              | 2012-13*             | 2013-14*             | 2014-15*             | 2015-16*             |
| <b>TBR Community Colleges</b>   |                      |                      |                      |                      |                      |
| Chattanooga State Community College   | \$19,970,200         | \$21,902,500         | \$26,624,800         | \$26,000,600         | \$27,449,400         |
| Cleveland State Community College   | \$8,421,200          | \$8,672,000          | \$8,997,100          | \$8,849,300          | \$9,336,300          |
| Columbia State Community College  | \$11,121,800         | \$11,294,400         | \$12,339,500         | \$12,339,900         | \$12,842,400         |
| Dyersburg State Community College   | \$6,484,500          | \$6,867,800          | \$7,238,900          | \$7,328,200          | \$7,841,700          |
| Jackson State Community College   | \$10,518,500         | \$10,821,400         | \$11,510,200         | \$11,105,400         | \$11,401,100         |
| Motlow State Community College  | \$9,662,900          | \$10,310,000         | \$11,017,200         | \$10,643,500         | \$11,007,400         |
| Nashville State Community College   | \$13,794,900         | \$14,516,500         | \$15,983,500         | \$15,861,700         | \$16,935,900         |
| Northeast State Community College   | \$11,924,900         | \$12,920,300         | \$13,648,200         | \$13,237,100         | \$14,594,100         |
| Pellissippi State Community College   | \$18,692,600         | \$20,819,800         | \$22,913,400         | \$23,429,800         | \$25,599,300         |
| Roane State Community College   | \$14,750,900         | \$15,244,700         | \$16,619,800         | \$17,384,100         | \$18,011,800         |
| Southwest Tennessee Community College   | \$28,648,100         | \$27,953,000         | \$25,739,300         | \$24,669,200         | \$25,278,600         |
| Volunteer State Community College   | \$15,281,400         | \$15,614,700         | \$16,075,400         | \$16,229,600         | \$17,198,100         |
| Walters State Community College   | \$15,745,100         | \$17,043,300         | \$19,866,900         | \$20,351,200         | \$20,967,800         |
| <b>Community College Total</b>  | <b>\$185,017,000</b> | <b>\$193,980,400</b> | <b>\$208,574,200</b> | <b>\$207,429,600</b> | <b>\$218,463,900</b> |
| <b>TBR Universities</b>   |                      |                      |                      |                      |                      |
| Austin Peay State University  | \$26,107,600         | \$28,537,600         | \$32,995,000         | \$34,239,800         | \$36,983,700         |
| East Tennessee State University   | \$44,000,700         | \$45,772,200         | \$48,685,000         | \$48,048,900         | \$51,428,100         |
| Middle Tennessee State University   | \$73,423,800         | \$77,193,600         | \$81,024,600         | \$82,830,300         | \$85,856,700         |
| Tennessee State University  | \$29,335,100         | \$30,810,900         | \$32,610,800         | \$32,088,900         | \$32,892,000         |
| Tennessee Technological University  | \$35,086,300         | \$37,288,600         | \$39,559,500         | \$38,394,000         | \$39,297,400         |
| University of Memphis   | \$85,464,300         | \$87,346,700         | \$89,106,400         | \$89,331,900         | \$95,139,600         |
| <b>TBR University Total</b>   | <b>\$293,417,800</b> | <b>\$306,949,600</b> | <b>\$323,981,300</b> | <b>\$324,933,800</b> | <b>\$341,597,500</b> |
| <b>UT Universities</b>  |                      |                      |                      |                      |                      |
| University of Tennessee at Chattanooga  | \$33,294,400         | \$34,601,800         | \$36,128,500         | \$37,501,400         | \$41,674,700         |
| University of Tennessee, Knoxville  | \$144,150,000        | \$153,343,900        | \$174,335,300        | \$179,044,900        | \$187,890,300        |
| University of Tennessee at Martin   | \$23,636,300         | \$24,609,100         | \$25,243,000         | \$26,249,700         | \$27,892,100         |
| <b>UT University Total</b>  | <b>\$201,080,700</b> | <b>\$212,554,800</b> | <b>\$235,706,800</b> | <b>\$242,796,000</b> | <b>\$257,457,100</b> |
| <b>University Total</b>   | <b>\$494,498,500</b> | <b>\$519,504,400</b> | <b>\$559,688,100</b> | <b>\$567,729,800</b> | <b>\$599,054,600</b> |
| <b>TN Colleges of Applied Technology</b>  | <b>\$52,260,300</b>  | <b>\$53,848,800</b>  | <b>\$57,400,500</b>  | <b>\$55,346,600</b>  | <b>\$56,343,900</b>  |
| <b>Total Academic Formula Units</b>   | <b>\$731,775,800</b> | <b>\$767,333,600</b> | <b>\$825,662,800</b> | <b>\$830,506,000</b> | <b>\$873,862,400</b> |

Source: THEC Fiscal Affairs

Notes:

- Appropriations exclude capital funds.
- Academic formula units include universities, community colleges, and colleges of applied technology.
- \*Beginning in 2012-13, appropriations to the community college sector are awarded as a lump sum. These amounts are the system-reported actual distribution amounts to individual campuses.
- Dollars are unadjusted for inflation.



**Table 4.10**

| State Appropriations for Tennessee Public Higher Education Non-Formula Units and Specialized Programs<br>2011-12 through 2015-16 |                        |                        |                        |                        |                        |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|
| Institution  | 2011-12                | 2012-13                | 2013-14                | 2014-15                | 2015-16                |
| <b>Medical Education</b>   | <b>\$160,820,800</b>   | <b>\$170,061,100</b>   | <b>\$180,352,100</b>   | <b>\$180,992,600</b>   | <b>\$188,978,500</b>   |
| ETSU College of Medicine   | \$25,859,200           | \$27,321,000           | \$28,893,900           | \$28,948,800           | \$30,166,900           |
| ETSU Family Practice   | \$5,322,000            | \$5,731,700            | \$6,117,800            | \$6,130,800            | \$6,447,000            |
| UT College of Medicine   | \$42,820,200           | \$44,883,300           | \$47,065,400           | \$46,956,800           | \$48,646,400           |
| UT Family Practice   | \$9,313,200            | \$9,870,100            | \$10,458,800           | \$10,506,000           | \$10,929,900           |
| UT Memphis   | \$63,089,600           | \$66,869,800           | \$71,363,200           | \$71,919,300           | \$75,408,500           |
| UT College of Vet Medicine   | \$14,416,600           | \$15,385,200           | \$16,453,000           | \$16,530,900           | \$17,379,800           |
| <b>Research and Public Service</b>   | <b>\$72,392,000</b>    | <b>\$76,234,300</b>    | <b>\$80,174,900</b>    | <b>\$80,554,300</b>    | <b>\$83,571,300</b>    |
| UT Ag. Experiment Station  | \$23,111,900           | \$24,342,600           | \$25,438,800           | \$25,557,800           | \$26,380,600           |
| UT Ag. Extension Service   | \$27,825,100           | \$29,431,800           | \$30,836,900           | \$31,044,400           | \$32,384,200           |
| TSU McMinnville Center   | \$527,300              | \$543,300              | \$560,400              | \$560,400              | \$575,500              |
| TSU Institute of Ag. & Envir Research  | \$2,145,000            | \$2,208,900            | \$2,280,500            | \$2,278,500            | \$2,340,600            |
| TSU Coop. Education  | \$2,918,200            | \$3,010,500            | \$3,110,400            | \$3,108,900            | \$3,207,300            |
| TSU McIntire-Stennis Forestry Research   | \$170,600              | \$174,100              | \$179,400              | \$179,400              | \$183,400              |
| UT Space Institute   | \$7,276,600            | \$7,603,400            | \$7,896,700            | \$7,916,500            | \$8,187,700            |
| UT Inst. for Public Service  | \$4,341,200            | \$4,541,300            | \$5,232,400            | \$5,247,800            | \$5,420,500            |
| UT County Tech Asst. Service   | \$1,521,800            | \$1,646,200            | \$1,753,200            | \$1,763,100            | \$1,858,100            |
| UT Municipal Tech Adv. Service   | \$2,554,300            | \$2,732,200            | \$2,886,200            | \$2,897,500            | \$3,033,400            |
| <b>Other Specialized Units</b>   | <b>\$62,127,100</b>    | <b>\$69,377,200</b>    | <b>\$76,402,700</b>    | <b>\$76,395,400</b>    | <b>\$86,243,200</b>    |
| UT University-Wide Admn.   | \$4,209,000            | \$4,440,900            | \$4,589,300            | \$4,661,800            | \$4,859,900            |
| TN Board of Regents Admn.  | \$4,563,400            | \$4,881,800            | \$5,104,200            | \$5,133,100            | \$5,465,400            |
| TN Student Assistance Corp.  | \$48,579,200           | \$55,205,400           | \$61,586,800           | \$61,566,800           | \$70,459,600           |
| TN Higher Education Comm.  | \$2,224,500            | \$2,292,100            | \$2,479,200            | \$2,438,800            | \$2,921,000            |
| TN Foreign Language Institute  | \$352,800              | \$378,600              | \$410,300              | \$414,100              | \$426,500              |
| Contract Education   | \$2,198,200            | \$2,178,400            | \$2,232,900            | \$2,180,800            | \$2,110,800            |
| <b>Program Initiatives</b>   | <b>\$42,455,300</b>    | <b>\$42,472,200</b>    | <b>\$43,794,000</b>    | <b>\$43,289,200</b>    | <b>\$46,778,300</b>    |
| Campus Centers of Excellence   | \$17,328,000           | \$17,538,300           | \$18,193,700           | \$17,769,000           | \$17,414,600           |
| Campus Centers of Emphasis   | \$1,247,600            | \$1,265,900            | \$1,313,300            | \$1,282,600            | \$1,257,000            |
| Ned McWherter Scholars   | \$401,800              | \$401,800              | \$411,800              | \$411,800              | \$411,800              |
| UT Access & Diversity  | \$5,600,600            | \$5,550,100            | \$5,688,900            | \$5,688,900            | \$5,806,700            |
| TBR Access & Diversity   | \$9,892,900            | \$9,803,700            | \$10,048,800           | \$10,048,800           | \$10,256,900           |
| THEC Grants  | \$2,339,200            | \$2,318,100            | \$2,403,300            | \$2,353,900            | \$5,778,400            |
| Research Initiative  | \$5,645,200            | \$5,594,300            | \$5,734,200            | \$5,734,200            | \$5,852,900            |
| <b>Total Non-Formula Units</b>   | <b>\$337,795,200</b>   | <b>\$358,144,800</b>   | <b>\$380,723,700</b>   | <b>\$381,231,500</b>   | <b>\$405,571,300</b>   |
| <b>Total Operating</b>   | <b>\$1,069,571,000</b> | <b>\$1,125,478,400</b> | <b>\$1,206,386,500</b> | <b>\$1,211,737,500</b> | <b>\$1,279,433,700</b> |

Source: THEC Fiscal Affairs

Notes:

- Appropriations exclude capital funds.
- Academic formula units include universities, community colleges, and colleges of applied technology.
- Dollars are unadjusted for inflation.
- **Total Operating** is the sum of Tables 4.9 and 4.10.

**Table 4.11**

| Revenue per FTE Historical Analysis<br>Academic Years 2005-06 through 2015-16 |                                   |               |                             |              |                       |               |
|---|-----------------------------------|---------------|-----------------------------|--------------|-----------------------|---------------|
| Academic Year   | State Appropriations <sup>1</sup> | ARRA/MoE      | Tuition & Fees <sup>1</sup> | FTE          | Total Revenue per FTE | Student Share |
| <b>10-Year Percent Change (Community Colleges)</b>                            | <b>-17.0%</b>                     | <b>-</b>      | <b>47.6%</b>                | <b>18.5%</b> | <b>-6.0%</b>          | <b>14.3%</b>  |
| 2005-06   | \$263,516,300                     | -             | \$206,157,200               | 48,315       | \$9,721               | 43.9%         |
| 2006-07   | \$269,326,600                     | -             | \$208,559,800               | 49,300       | \$9,693               | 43.6%         |
| 2007-08   | \$278,049,300                     | -             | \$218,190,000               | 49,194       | \$10,087              | 44.0%         |
| 2008-09   | \$250,001,400                     | \$16,626,900  | \$235,470,600               | 51,302       | \$9,787               | 46.9%         |
| 2009-10   | \$219,754,700                     | \$40,228,800  | \$278,980,800               | 59,993       | \$8,984               | 51.8%         |
| 2010-11   | \$206,625,900                     | \$50,776,800  | \$305,697,300               | 62,973       | \$8,942               | 54.3%         |
| 2011-12   | \$209,441,800                     | -             | \$314,812,400               | 61,343       | \$8,546               | 60.0%         |
| 2012-13   | \$212,253,900                     | -             | \$306,886,400               | 58,656       | \$8,851               | 59.1%         |
| 2013-14   | \$222,103,800                     | -             | \$295,819,600               | 56,392       | \$9,184               | 57.1%         |
| 2014-15   | \$212,624,400                     | -             | \$290,099,800               | 54,192       | \$9,277               | 57.7%         |
| 2015-16 <sup>2</sup>  | \$218,719,600                     | -             | \$304,354,200               | 57,269       | \$9,134               | 58.2%         |
| <b>10-Year Percent Change (Universities)</b>                                  | <b>-22.5%</b>                     | <b>-</b>      | <b>49.8%</b>                | <b>7.8%</b>  | <b>7.3%</b>           | <b>15.6%</b>  |
| 2005-06   | \$788,955,200                     | -             | \$881,266,600               | 103,636      | \$16,116.23           | 52.8%         |
| 2006-07   | \$803,358,000                     | -             | \$883,701,300               | 105,500      | \$15,991              | 52.4%         |
| 2007-08   | \$838,309,400                     | -             | \$919,849,200               | 107,394      | \$16,371              | 52.3%         |
| 2008-09   | \$723,150,200                     | \$66,862,500  | \$946,181,300               | 109,298      | \$15,885              | 54.5%         |
| 2009-10   | \$596,090,500                     | \$176,984,800 | \$1,014,104,700             | 113,260      | \$15,779              | 56.7%         |
| 2010-11   | \$555,752,100                     | \$212,131,100 | \$1,108,692,600             | 117,310      | \$15,997              | 59.1%         |
| 2011-12   | \$561,966,000                     | -             | \$1,197,034,100             | 116,933      | \$15,043              | 68.1%         |
| 2012-13   | \$568,754,900                     | -             | \$1,230,820,000             | 115,432      | \$15,590              | 68.4%         |
| 2013-14   | \$599,591,400                     | -             | \$1,278,770,500             | 113,615      | \$16,533              | 68.1%         |
| 2014-15   | \$586,607,000                     | -             | \$1,314,357,100             | 112,635      | \$16,877              | 69.1%         |
| 2015-16 <sup>2</sup>  | \$611,073,100                     | -             | \$1,320,300,600             | 111,679      | \$17,294              | 68.4%         |

Source: THEC Fiscal Affairs

Notes:

- State appropriations are recurring general operating revenues.
- The **American Recovery and Reinvestment Act (ARRA)** provided non-recurring federal funds to Tennessee higher education over the three year period from FY 2008-09 to FY 2010-11. ARRA also included a **Maintenance of Effort (MoE)** provision that required states to maintain funding for FY 2008-09 to FY 2010-11 at FY 2005-06 levels in order to qualify for ARRA funds.
- **Tuition and fees** include all in-state and out-of-state tuition and mandatory fee revenues.

1 - All State Appropriations and Tuition & Fees amounts are presented in 2015 Inflation Adjusted Dollars using the Higher Education Price Index (HEPI).

2 - State Appropriations and Tuition & Fees reported for 2015-16 are from Revised Operating Budgets while all other years are reported from Actual Operating Budgets.

**Table 4.12**

| Revenue per Student Award Historical Analysis<br>Academic Years 2004 - 2005 to 2014 - 2015 |                       |               |                 |                           |                         |               |
|--|-----------------------|---------------|-----------------|---------------------------|-------------------------|---------------|
| Academic Year  | State Appropriations* | ARRA/MoE      | Tuition & Fees* | Total Awards <sup>1</sup> | Total Revenue per Award | Student Share |
| <b>10-Year Percent Change (Universities)</b>   | <b>-27.2%</b>         | <b>-</b>      | <b>57.8%</b>    | <b>23.2%</b>              | <b>-5.8%</b>            | <b>36.0%</b>  |
| 2004-05  | \$788,334,000         | -             | \$815,306,000   | 22,651                    | \$70,798                | 50.8%         |
| 2005-06  | \$772,335,000         | -             | \$862,701,800   | 22,738                    | \$71,908                | 52.8%         |
| 2006-07  | \$786,434,400         | -             | \$865,085,200   | 23,660                    | \$69,802                | 52.4%         |
| 2007-08  | \$820,649,500         | -             | \$900,471,600   | 23,813                    | \$72,277                | 52.3%         |
| 2008-09  | \$707,916,300         | \$65,454,000  | \$926,249,000   | 25,875                    | \$65,686                | 54.5%         |
| 2009-10  | \$583,533,300         | \$173,256,400 | \$992,741,500   | 25,300                    | \$69,151                | 56.7%         |
| 2010-11  | \$544,044,600         | \$207,662,300 | \$1,085,336,800 | 26,638                    | \$68,963                | 59.1%         |
| 2011-12  | \$550,127,600         | -             | \$1,171,817,300 | 27,339                    | \$62,985                | 68.1%         |
| 2012-13  | \$556,773,500         | -             | \$1,204,891,500 | 28,275                    | \$62,305                | 68.4%         |
| 2013-14  | \$586,960,400         | -             | \$1,251,831,800 | 28,200                    | \$65,205                | 68.1%         |
| 2014-15  | \$574,249,500         | -             | \$1,286,668,700 | 27,901                    | \$66,697                | 69.1%         |

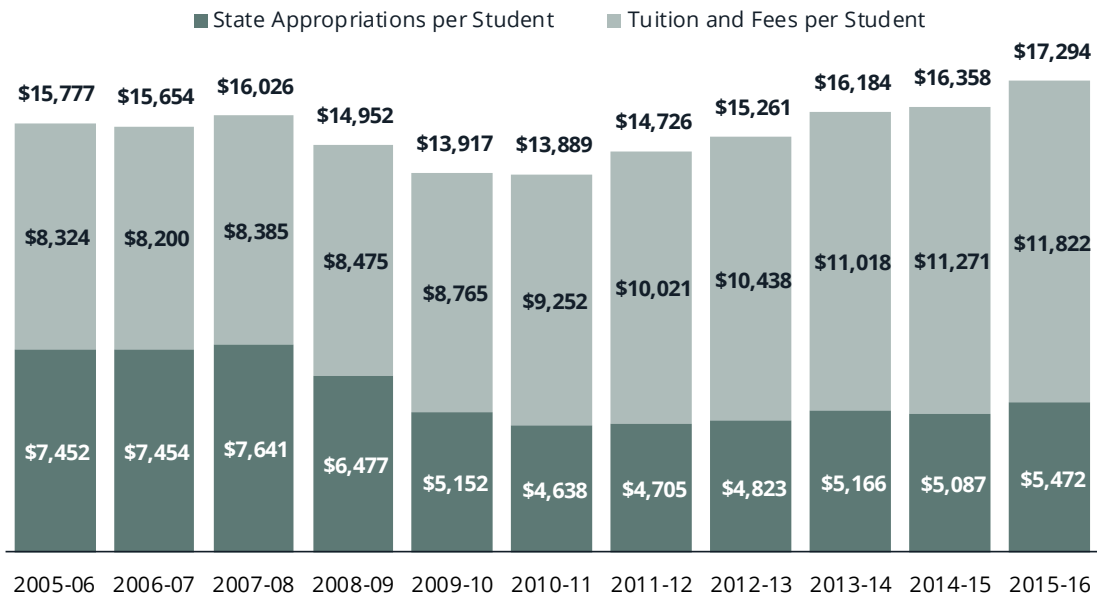
Source: THEC Fiscal Affairs, SREB

Notes:

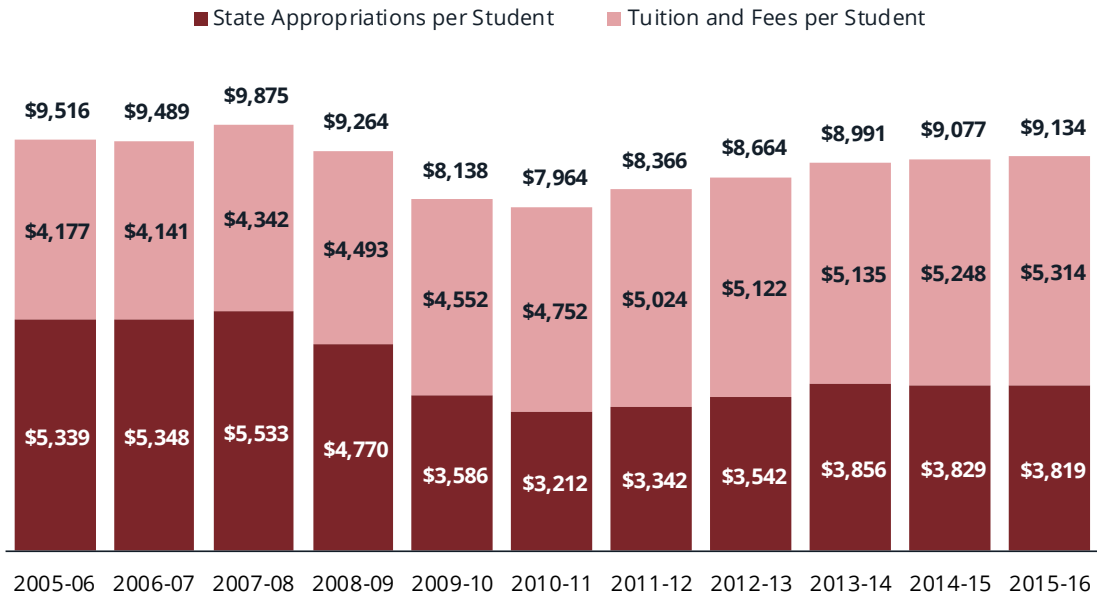
1 - Awards include Long-term Certificate's, Associate's, Bachelor's, Master's and Doctoral degrees granted at universities. Awards do not include short-term certificates, post-baccalaureate certificates, UT Medical Health Science Center degrees, or ETSU first professional degrees.

\* All State Appropriations and Tuition & Fees amounts are presented in 2014 Inflation Adjusted Dollars.

**Figure 4.4**  
**Revenue per FTE, Public Universities**  
**2005-06 through 2015-16**



**Figure 4.5**  
**Revenue per FTE, Community Colleges**  
**2005-06 through 2015-16**



Source: THEC Fiscal Affairs

Notes:

- Dollars are adjusted for inflation.
- Figures do not include ARRA and MoE funds.

**Table 4.13**

| Average Debt for Tennessee Graduates in the 2014 Cohort |                           |                       |                          |                         |
|---|---------------------------|-----------------------|--------------------------|-------------------------|
|   | Average Debt              | National Rank         | % with Debt              | National Rank           |
| Tennessee   | \$25,510                  | 35                    | 60%                      | 28                      |
| 2013-14 Public University Undergraduate Debt            |                           |                       |                          |                         |
| Institution   | Average Debt of Graduates | % Graduates with Debt | Total Cost of Attendance | % Pell Grant Recipients |
| TBR Universities  |                           |                       |                          |                         |
| Austin Peay State University                            | \$28,820                  | 60%                   | \$21,513                 | 48%                     |
| East Tennessee State University                         | -                         | -                     | \$23,607                 | 41%                     |
| Middle Tennessee State University                       | \$24,834                  | 63%                   | \$20,818                 | 41%                     |
| Tennessee State University                              | \$35,645                  | 86%                   | \$17,693                 | 60%                     |
| Tennessee Technological University                      | \$18,467                  | 53%                   | \$22,963                 | 26%                     |
| University of Memphis                                   | \$25,244                  | 68%                   | \$23,535                 | 48%                     |
| UT Universities   |                           |                       |                          |                         |
| The University of Tennessee at Chattanooga              | \$21,420                  | 57%                   | \$20,530                 | 33%                     |
| The University of Tennessee, Knoxville                  | \$23,870                  | 51%                   | \$27,450                 | 30%                     |
| The University of Tennessee at Martin                   | \$28,701                  | 63%                   | \$18,509                 | 45%                     |

Source: The Institute for College Access & Success "Project on Student Debt," College InSight, <http://www.college-insight.org>.

Notes:

- Most college-level data are taken directly from U.S. Department of Education sources and the Common Data Set (CDS).
- Student debt and undergraduate financial aid data are licensed from Peterson's Undergraduate Financial Aid and Undergraduate Databases, © 2014 Peterson's, a Nelnet company, all rights reserved.
- **Average debt** includes four-year public and private institutions.
- **Percent of Pell Grant recipients** reflects the percentage of 12 month enrollment receiving Pell Grants.
- **Cost of Attendance** reflects the costs for a student living on campus.
- State rankings are from 1 (highest debt) to 50 (lowest debt).
- ETSU had no debt data reported as of the publishing of this report.

**Table 4.14**

| Two-Year Cohort Default Rates for Schools Participating in Title IV Student Financial Assistance Programs<br>Cohort Years 2010 - 2012 |                                |                              |                       |                                |                              |                       |                                |                              |                       |
|---|--------------------------------|------------------------------|-----------------------|--------------------------------|------------------------------|-----------------------|--------------------------------|------------------------------|-----------------------|
| Institution Name  | Cohort Year 2010               |                              |                       | Cohort Year 2011               |                              |                       | Cohort Year 2012               |                              |                       |
|   | Number of Borrowers in Default | Number of Borrowers in Repay | Official Default Rate | Number of Borrowers in Default | Number of Borrowers in Repay | Official Default Rate | Number of Borrowers in Default | Number of Borrowers in Repay | Official Default Rate |
| <b>TBR Community Colleges</b>   |                                |                              |                       |                                |                              |                       |                                |                              |                       |
| Chattanooga State Community College   | 615                            | 2,253                        | 27.2%                 | 699                            | 2,914                        | 23.9%                 | 748                            | 3,481                        | 21.4%                 |
| Cleveland State Community College   | 104                            | 454                          | 22.9%                 | 112                            | 620                          | 18.0%                 | 163                            | 873                          | 18.6%                 |
| Columbia State Community College  | 115                            | 673                          | 17.0%                 | 128                            | 719                          | 17.8%                 | 118                            | 771                          | 15.3%                 |
| Dyersburg State Community College   | 166                            | 635                          | 26.1%                 | 190                            | 838                          | 22.6%                 | 188                            | 796                          | 23.6%                 |
| Jackson State Community College   | -                              | -                            | -                     | -                              | -                            | -                     | -                              | -                            | -                     |
| Motlow State Community College  | 94                             | 419                          | 22.4%                 | 121                            | 532                          | 22.7%                 | 90                             | 485                          | 18.5%                 |
| Nashville State Community College   | 298                            | 1,366                        | 21.8%                 | 361                            | 1,767                        | 20.4%                 | 446                            | 2,282                        | 19.5%                 |
| Northeast State Community College   | 231                            | 883                          | 26.1%                 | 238                            | 992                          | 23.9%                 | 272                            | 1,247                        | 21.8%                 |
| Pellissippi State Community College   | 319                            | 1,403                        | 22.7%                 | 382                            | 1,945                        | 19.6%                 | 406                            | 2,202                        | 18.4%                 |
| Roane State Community College   | 172                            | 730                          | 23.5%                 | 145                            | 842                          | 17.2%                 | 131                            | 888                          | 14.7%                 |
| Southwest Tennessee Community College   | -                              | -                            | -                     | -                              | -                            | -                     | -                              | -                            | -                     |
| Volunteer State Community College   | 283                            | 1,335                        | 21.1%                 | 267                            | 1,528                        | 17.4%                 | 250                            | 1,580                        | 15.8%                 |
| Walters State Community College   | 147                            | 657                          | 22.3%                 | 141                            | 714                          | 19.7%                 | 115                            | 686                          | 16.7%                 |
| <b>TBR Universities</b>   |                                |                              |                       |                                |                              |                       |                                |                              |                       |
| Austin Peay State University  | 389                            | 2,612                        | 14.8%                 | 388                            | 2,830                        | 13.7%                 | 368                            | 3,242                        | 11.3%                 |
| East Tennessee State University   | 355                            | 2,732                        | 12.9%                 | 370                            | 2,977                        | 12.4%                 | 397                            | 3,409                        | 11.6%                 |
| Middle Tennessee State University   | 689                            | 5,367                        | 12.8%                 | 687                            | 5,897                        | 11.6%                 | 628                            | 6,693                        | 9.3%                  |
| Tennessee State University  | 345                            | 2,550                        | 13.5%                 | 322                            | 2,782                        | 11.5%                 | 366                            | 3,026                        | 12.0%                 |
| Tennessee Technological University  | 165                            | 1,991                        | 8.2%                  | 185                            | 2,125                        | 8.7%                  | 184                            | 2,327                        | 7.9%                  |
| University of Memphis   | 538                            | 4,434                        | 12.1%                 | 629                            | 5,068                        | 12.4%                 | 573                            | 5,816                        | 9.8%                  |
| <b>UT Universities</b>  |                                |                              |                       |                                |                              |                       |                                |                              |                       |
| University of Tennessee at Chattanooga  | 200                            | 1,890                        | 10.5%                 | 182                            | 2,041                        | 8.9%                  | 161                            | 2,324                        | 6.9%                  |
| University of Tennessee, Knoxville  | 397                            | 4,866                        | 8.1%                  | 316                            | 5,260                        | 6.0%                  | 306                            | 5,547                        | 5.5%                  |
| University of Tennessee at Martin   | 199                            | 1,364                        | 14.5%                 | 223                            | 1,698                        | 13.1%                 | 193                            | 1,814                        | 10.6%                 |

Source: U.S. Department of Education "Official Cohort Default Rates for Schools" www2.ed.gov accessed Feb 25, 2016.

**Note:**

- A school subject to loss of eligibility to participate in the Federal Family Education Loan (FFEL) Program, William D. Ford Federal Direct Loan (Direct Loan) Program, and/or Federal Pell Grant (Pell Grant) Program has FY 2012, FY 2011, and FY 2010 official cohort default rates that are 30% or greater. If a school fails to successfully appeal this sanction, it will lose eligibility to participate in the FFEL, Direct Loan, and/or Federal Pell Grant Program until September 30, 2017. There are several exceptions to these criteria and schools that meet exemption conditions are not subject to this sanction. For more information on the sanction or the exemptions, please refer to the Cohort Default Rate Guide: <http://ifap.ed.gov/DefaultManagement/finalcdrg.html>

# Section V



## Outcomes Funding Formula

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Academic Year  
2016 - 2017

## THEC Outcomes Funding Formula Definitions

| Outcome  | Definition   |
|--|--|
| <b>University and Community College Outcomes</b> |  |
| Student Progression                              | The number of students reaching 30, 60, or 90 credit hours at a University (12, 24, or 36 at a Community College).   |
| Awards per 100 FTE                               | The combined total of associate and bachelor's degrees (associate degrees and certificates for community colleges) conferred, in an academic year, for every 100 undergraduate non-degree seeking FTE. |
| <b>University Outcomes</b>                       |  |
| Bachelor's and Associate Degrees                 | The total number of bachelor's and associate degrees conferred in an academic year.  |
| Master's and Education Specialist Degrees        | The total number of master's and education specialist degrees conferred in an academic year.   |
| Doctoral and Law Degrees                         | The total number of doctoral and law degrees conferred in an academic year.  |
| Research and Service                             | Expenditures on activities eligible for indirect cost allocation. Primarily externally generated funding for research, service, or instruction.  |
| Six-year Graduation Rate                         | The six-year graduation rate of first-time, full-time freshmen who begin in the summer or fall semester.   |
| <b>Community College Outcomes</b>                |  |
| Associate Degrees                                | The total number of associate degrees conferred in an academic year.   |
| Dual Enrollment                                  | The number of high school students taking degree-credit courses in an academic year.   |
| 1 to 2 Year Certificates                         | The total number of certificates, requiring 24 or more credit hours, granted during an academic year. General education certificates are excluded from this metric.                                    |
| Less than 1 Year Certificates                    | The total number of technical certificates, requiring less than 24 credit hours, granted during an academic year.  |
| Job Placements                                   | The number of placeable graduates who obtain employment in a related field over the course of a full academic year.  |
| Transfers Out                                    | The number of students who, after accumulating 12 credit hours, transferred to another institution.  |
| Workforce Training                               | The total number of technical training contact hours in an academic year. These activities provide technical or soft skills without carrying institutional credit.                                     |

Note:

- Detailed definitions and other formula information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec)



**Table S.1**

| Outcomes Formula Weights 2016-17<br>Based on Institutional Missions |             |             |             |             |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Universities  | UTM         | APSU        | TTU         | UTC         | MTSU        | ETSU        | TSU         | UM          | UTK         |
| Students Accumulating 30 hrs  | 4%          | 3%          | 4%          | 4%          | 3%          | 6%          | 4%          | 3%          | 2%          |
| Students Accumulating 60 hrs  | 6%          | 5%          | 6%          | 6%          | 5%          | 8%          | 6%          | 5%          | 4%          |
| Students Accumulating 90 hrs  | 10%         | 8%          | 10%         | 10%         | 8%          | 9%          | 10%         | 8%          | 7%          |
| <b>Progression</b>  | <b>20%</b>  | <b>15%</b>  | <b>20%</b>  | <b>20%</b>  | <b>15%</b>  | <b>23%</b>  | <b>20%</b>  | <b>15%</b>  | <b>13%</b>  |
| Associate and Bachelor's  | 30%         | 28%         | 25%         | 25%         | 23%         | 20%         | 23%         | 23%         | 20%         |
| Masters/Ed Specialist Degrees                                       | 15%         | 20%         | 15%         | 10%         | 20%         | 15%         | 13%         | 10%         | 10%         |
| Doctoral/Law Degrees  | 0%          | 0%          | 5%          | 5%          | 8%          | 15%         | 8%          | 15%         | 13%         |
| Research and Service  | 5%          | 10%         | 10%         | 10%         | 10%         | 10%         | 15%         | 10%         | 13%         |
| Degrees per 100 FTE   | 10%         | 18%         | 10%         | 15%         | 10%         | 8%          | 13%         | 10%         | 18%         |
| Six-year Graduation Rate  | 20%         | 10%         | 15%         | 15%         | 15%         | 10%         | 10%         | 18%         | 15%         |
| <b>Total</b>  | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

Source: THEC Fiscal Affairs

**Table S.2**

| Outcomes Formula Weights 2016-17<br>Based on Institutional Missions |             |             |             |             |             |             |             |             |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Community Colleges  | CHSCC       | CLSCC       | COSCC       | DSCC        | JSCC        | MSCC        | NASCC       | NESCC       | PSCC        | RSCC        | STCC        | VSCC        | WSCC        |
| Students Accumulating 12 hrs  | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          | 3%          |
| Students Accumulating 24 hrs  | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          |
| Students Accumulating 36 hrs  | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          | 7%          |
| <b>Progression</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  | <b>15%</b>  |
| Dual Enrollment   | 5%          | 8%          | 8%          | 15%         | 8%          | 8%          | 15%         | 10%         | 10%         | 15%         | 13%         | 10%         | 10%         |
| Associate Degrees   | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         | 23%         |
| Certificates 1-2 Years  | 10%         | 3%          | 18%         | 10%         | 10%         | 0%          | 10%         | 13%         | 0%          | 10%         | 3%          | 5%          | 3%          |
| Certificates Less Than 1 Year                                       | 10%         | 18%         | 3%          | 10%         | 10%         | 20%         | 10%         | 8%          | 20%         | 10%         | 18%         | 15%         | 18%         |
| <b>Total Certificates</b>   | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  | <b>20%</b>  |
| Job Placements  | 15%         | 15%         | 5%          | 8%          | 15%         | 8%          | 8%          | 15%         | 8%          | 5%          | 5%          | 8%          | 8%          |
| Transfers Out with 12 hrs   | 10%         | 5%          | 15%         | 10%         | 5%          | 13%         | 10%         | 5%          | 15%         | 10%         | 8%          | 15%         | 15%         |
| Workforce Training (Contact Hours)                                  | 8%          | 10%         | 10%         | 5%          | 10%         | 10%         | 5%          | 8%          | 5%          | 8%          | 13%         | 5%          | 5%          |
| Awards per 100 FTE  | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          | 5%          |
| <b>Total</b>  | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

Source: THEC Fiscal Affairs

### Table 5.3

| Fiscal Year 2016-17 Outcomes Funding Formula Data |                 |                 |                 |                        |                                 |                |                    |                     |                 |
|---|-----------------|-----------------|-----------------|------------------------|---------------------------------|----------------|--------------------|---------------------|-----------------|
| Universities                                      |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| Academic Year                                     | 30 Credit Hours | 60 Credit Hours | 90 Credit Hours | Associate & Bachelor's | Master's & Education Specialist | Doctoral & Law | Research & Service | Degrees per 100 FTE | Graduation Rate |
| <b>University of Tennessee at Martin</b>          |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 1,083           | 1,093           | 1,244           | 1,199                  | 119                             | 0              | \$2,270,725        | 20                  | 57%             |
| 2013-14   | 1,074           | 1,133           | 1,212           | 1,223                  | 104                             | 0              | \$2,233,932        | 19                  | 58%             |
| 2012-13   | 1,217           | 1,111           | 1,199           | 1,247                  | 122                             | 0              | \$2,001,804        | 19                  | 57%             |
| <b>Austin Peay State University</b>               |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 1,495           | 1,349           | 1,539           | 1,767                  | 313                             | 0              | \$1,742,724        | 23                  | 45%             |
| 2013-14   | 1,422           | 1,432           | 1,477           | 1,804                  | 316                             | 0              | \$2,393,772        | 22                  | 48%             |
| 2012-13   | 1,453           | 1,463           | 1,504           | 1,725                  | 304                             | 0              | \$2,614,188        | 21                  | 45%             |
| <b>Tennessee Technological University</b>         |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 1,944           | 1,845           | 1,907           | 1,857                  | 341                             | 19             | \$7,910,306        | 20                  | 61%             |
| 2013-14   | 1,858           | 1,722           | 1,753           | 1,804                  | 352                             | 23             | \$8,348,063        | 20                  | 60%             |
| 2012-13   | 1,749           | 1,534           | 1,706           | 1,830                  | 376                             | 12             | \$8,873,329        | 20                  | 60%             |
| <b>University of Tennessee at Chattanooga</b>     |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 1,728           | 1,764           | 1,815           | 1,825                  | 428                             | 64             | \$8,607,946        | 20                  | 59%             |
| 2013-14   | 1,863           | 1,636           | 1,702           | 1,756                  | 433                             | 70             | \$9,186,021        | 19                  | 54%             |
| 2012-13   | 1,745           | 1,561           | 1,619           | 1,638                  | 446                             | 68             | \$10,409,340       | 18                  | 53%             |
| <b>Middle Tennessee State University</b>          |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 2,928           | 3,228           | 3,601           | 4,051                  | 847                             | 30             | \$9,789,671        | 23                  | 50%             |
| 2013-14   | 3,001           | 3,135           | 3,904           | 4,012                  | 861                             | 32             | \$11,740,917       | 22                  | 53%             |
| 2012-13   | 2,871           | 3,437           | 3,845           | 4,159                  | 1,010                           | 23             | \$13,498,343       | 21                  | 56%             |
| <b>East Tennessee State University</b>            |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 1,807           | 1,702           | 2,021           | 2,229                  | 585                             | 122            | \$18,039,143       | 22                  | 52%             |
| 2013-14   | 1,609           | 1,657           | 2,014           | 2,321                  | 647                             | 114            | \$20,608,903       | 22                  | 54%             |
| 2012-13   | 1,745           | 1,676           | 2,075           | 2,314                  | 576                             | 86             | \$22,836,711       | 21                  | 53%             |
| <b>Tennessee State University</b>                 |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 1,120           | 918             | 928             | 988                    | 416                             | 54             | \$30,072,867       | 16                  | 33%             |
| 2013-14   | 1,018           | 833             | 985             | 916                    | 486                             | 85             | \$33,195,422       | 15                  | 41%             |
| 2012-13   | 914             | 854             | 918             | 1,066                  | 417                             | 66             | \$31,582,168       | 18                  | 40%             |
| <b>University of Memphis</b>                      |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 2,180           | 2,414           | 2,824           | 2,898                  | 929                             | 247            | \$53,715,900       | 21                  | 49%             |
| 2013-14   | 2,084           | 2,492           | 2,773           | 2,991                  | 1,071                           | 260            | \$57,947,913       | 22                  | 49%             |
| 2012-13   | 2,297           | 2,459           | 2,785           | 2,887                  | 1,064                           | 259            | \$51,992,967       | 20                  | 51%             |
| <b>University of Tennessee, Knoxville</b>         |                 |                 |                 |                        |                                 |                |                    |                     |                 |
| 2014-15   | 3,881           | 4,075           | 4,305           | 4,445                  | 1,552                           | 572            | \$138,314,792      | 23                  | 78%             |
| 2013-14   | 3,543           | 4,090           | 4,193           | 4,372                  | 1,579                           | 549            | \$145,602,228      | 23                  | 79%             |
| 2012-13   | 3,552           | 4,019           | 4,175           | 4,407                  | 1,607                           | 565            | \$154,378,165      | 23                  | 77%             |

Source: THEC Fiscal Affairs

Notes:

- Data reflect **individual year outcomes**, not three-year averages.
- In some instances, the Funding Formula uses slightly different data definitions than other tables included in the Fact Book. The data, formula definitions, and other information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec).

## Table 5.4

| Fiscal Year 2016-17 Outcomes Funding Formula Data<br>Community Colleges |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
|---|-----------------|-----------------|-----------------|-----------------|-------------------|---------------------|-----------------------------|----------------|---------------|---------------|--------------------|
| Academic Year   | 12 Credit Hours | 24 Credit Hours | 36 Credit Hours | Dual Enrollment | Associate Degrees | 1-2 Yr. Certificate | Less Than 1 Yr. Certificate | Job Placements | Transfers Out | Contact Hours | Awards per 100 FTE |
| <b>Chattanooga State Community College</b>                              |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 2,159           | 1,611           | 1,364           | 1,434           | 935               | 162                 | 167                         | 630            | 534           | 105,892       | 21                 |
| 2013-14   | 2,339           | 1,708           | 1,446           | 1,373           | 1,046             | 179                 | 262                         | 609            | 499           | 133,554       | 21                 |
| 2012-13   | 2,318           | 1,801           | 1,591           | 1,253           | 1,002             | 229                 | 232                         | 558            | 568           | 149,621       | 20                 |
| <b>Cleveland State Community College</b>                                |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 979             | 645             | 520             | 1,072           | 365               | 7                   | 258                         | 231            | 206           | 3,882         | 18                 |
| 2013-14   | 987             | 752             | 627             | 945             | 447               | 27                  | 330                         | 161            | 195           | 10,132        | 22                 |
| 2012-13   | 1,060           | 716             | 605             | 615             | 372               | 29                  | 196                         | 190            | 209           | 7,596         | 17                 |
| <b>Columbia State Community College</b>                                 |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 1,330           | 1,104           | 955             | 1,121           | 687               | 57                  | 98                          | 242            | 436           | 48,595        | 25                 |
| 2013-14   | 1,489           | 1,202           | 1,037           | 959             | 626               | 51                  | 78                          | 209            | 391           | 60,894        | 22                 |
| 2012-13   | 1,538           | 1,284           | 1,012           | 843             | 599               | 52                  | 0                           | 212            | 415           | 63,095        | 21                 |
| <b>Dyersburg State Community College</b>                                |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 768             | 489             | 440             | 982             | 308               | 20                  | 46                          | 169            | 183           | 12,239        | 24                 |
| 2013-14   | 834             | 539             | 459             | 1,025           | 326               | 33                  | 19                          | 133            | 209           | 18,945        | 22                 |
| 2012-13   | 959             | 625             | 542             | 887             | 300               | 26                  | 21                          | 121            | 243           | 7,114         | 17                 |
| <b>Jackson State Community College</b>                                  |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 1,318           | 831             | 704             | 1,993           | 416               | 14                  | 83                          | 301            | 266           | 28,337        | 19                 |
| 2013-14   | 1,179           | 763             | 721             | 1,324           | 470               | 37                  | 35                          | 240            | 341           | 20,571        | 21                 |
| 2012-13   | 1,127           | 899             | 691             | 800             | 509               | 34                  | 27                          | 357            | 299           | 17,853        | 20                 |
| <b>Motlow State Community College</b>                                   |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 1,485           | 1,184           | 941             | 987             | 597               | 0                   | 111                         | 118            | 439           | 3,273         | 22                 |
| 2013-14   | 1,495           | 1,104           | 854             | 1,061           | 602               | 0                   | 59                          | 78             | 456           | 3,289         | 22                 |
| 2012-13   | 1,363           | 1,044           | 901             | 859             | 568               | *                   | 69                          | 73             | 499           | 5,493         | 21                 |
| <b>Nashville State Community College</b>                                |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 2,477           | 1,878           | 1,540           | 1,390           | 669               | 135                 | 84                          | 310            | 581           | 23,562        | 14                 |
| 2013-14   | 2,438           | 1,853           | 1,510           | 1,126           | 646               | 95                  | 50                          | 363            | 617           | 35,107        | 13                 |
| 2012-13   | 2,338           | 1,824           | 1,611           | 1,119           | 624               | 99                  | 54                          | 335            | 640           | 35,965        | 13                 |
| <b>Northeast State Community College</b>                                |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 1,545           | 1,157           | 993             | 927             | 777               | 123                 | 158                         | 391            | 350           | 14,143        | 25                 |
| 2013-14   | 1,475           | 1,200           | 1,126           | 791             | 781               | 139                 | 176                         | 569            | 397           | 9,778         | 25                 |
| 2012-13   | 1,664           | 1,348           | 1,125           | 723             | 720               | 104                 | 362                         | 275            | 380           | 6,434         | 20                 |
| <b>Pellissippi State Community College</b>                              |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 2,549           | 2,297           | 1,915           | 1,620           | 1,290             | *                   | 583                         | 366            | 830           | 49,799        | 21                 |
| 2013-14   | 2,798           | 2,316           | 1,870           | 1,577           | 1,286             | 0                   | 421                         | 366            | 861           | 48,273        | 20                 |
| 2012-13   | 2,823           | 2,346           | 1,947           | 1,213           | 1,258             | 0                   | 524                         | 310            | 850           | 45,598        | 19                 |
| <b>Roane State Community College</b>                                    |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 1,518           | 1,184           | 987             | 1,750           | 787               | 95                  | 66                          | 402            | 446           | 79,517        | 26                 |
| 2013-14   | 1,509           | 1,248           | 1,054           | 1,691           | 798               | 99                  | 29                          | 389            | 394           | 102,286       | 25                 |
| 2012-13   | 1,642           | 1,256           | 1,111           | 1,632           | 787               | 77                  | 19                          | 391            | 451           | 116,535       | 22                 |
| <b>Southwest Tennessee Community College</b>                            |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 3,124           | 2,321           | 1,694           | 692             | 690               | 33                  | 337                         | 445            | 699           | 66,743        | 11                 |
| 2013-14   | 3,289           | 2,430           | 1,700           | 582             | 839               | 32                  | 383                         | 434            | 728           | 84,906        | 13                 |
| 2012-13   | 2,976           | 2,446           | 1,911           | 407             | 897               | 63                  | 377                         | 487            | 773           | 75,009        | 12                 |
| <b>Volunteer State Community College</b>                                |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 2,033           | 1,498           | 1,280           | 1,767           | 824               | 79                  | 325                         | 411            | 573           | 97,151        | 21                 |
| 2013-14   | 2,037           | 1,467           | 1,329           | 1,961           | 766               | 79                  | 294                         | 403            | 569           | 95,794        | 19                 |
| 2012-13   | 2,037           | 1,597           | 1,365           | 1,792           | 787               | 73                  | 343                         | 448            | 595           | 74,639        | 18                 |
| <b>Walters State Community College</b>                                  |                 |                 |                 |                 |                   |                     |                             |                |               |               |                    |
| 2014-15   | 1,749           | 1,182           | 1,036           | 1,593           | 812               | 15                  | 451                         | 467            | 386           | 90,554        | 24                 |
| 2013-14   | 1,779           | 1,260           | 1,095           | 1,612           | 868               | 28                  | 331                         | 473            | 459           | 66,428        | 25                 |
| 2012-13   | 1,927           | 1,311           | 1,112           | 1,407           | 838               | 14                  | 290                         | 544            | 393           | 194,026       | 21                 |

Source: THEC Fiscal Affairs

Notes:

- Data reflect **individual year outcomes**, not three-year averages.
- In some instances, the Funding Formula uses slightly different data definitions than other tables included in the Fact Book. The data, formula definitions, and other information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec).

# Section VI





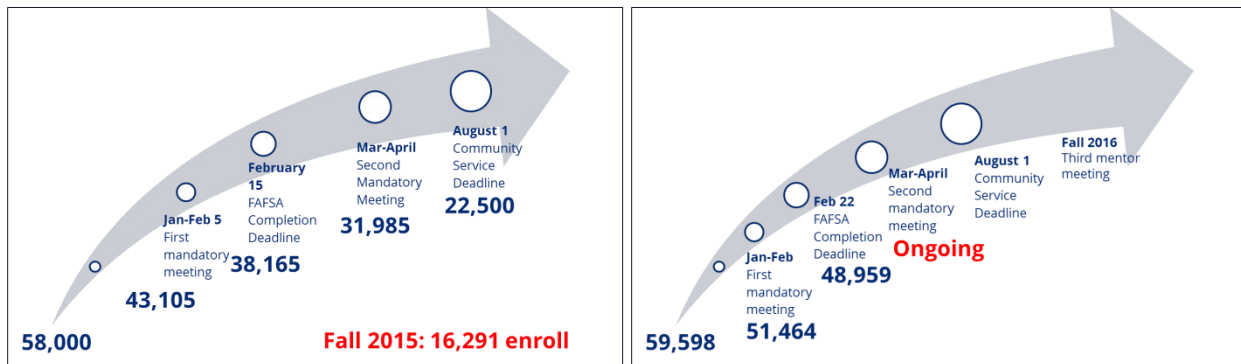
The Tennessee Promise, the nation's first free community college initiative, provides students with a last-dollar scholarship to attend a community or technical college in Tennessee. This award provides funding for tuition and fees not covered by other federal and state grant aid (i.e., Pell grants, Tennessee Education Lottery Scholarship awards.)

In addition to removing the cost of going to college, the Tennessee Promise program pairs students with a mentor, whose role is to help the student navigate the college and financial aid application processes. Students must also perform eight hours of community service each term in return for receiving this scholarship aid and mentorship.

In Fall 2015, the inaugural cohort of 16,291 Tennessee Promise students enrolled in community and technical colleges across the state. As a result, first-time freshmen enrollment in Tennessee public institutions increased by 10 percent, due to a 24.7 percent increase in community college enrollment and a 20 percent increase in TCAT enrollment. Approximately 80 percent of these students persisted into their second semester.

The second application cycle for the Tennessee Promise program concluded on November 2, 2015. During this time, 59,621 students applied for the Tennessee Promise program, representing over 90 percent of high school seniors in the state. As of the program's FAFSA filing deadline, approximately 48,000 high school seniors remain eligible for a Tennessee Promise scholarship.

### Fall 2015 and 2016 Tennessee Promise Headcount by Deadline Date





Tennessee Reconnect is a major initiative of the Drive to 55, focused on helping adults 25 and older enter postsecondary education so that they may gain new skills, advance in the workplace, and fulfill lifelong dreams of completing a degree or credential. The overarching Tennessee Reconnect program is made up of several state and local efforts which aim to increase support to and opportunities for adults returning to higher education. Below are descriptions of current and developing adult learner initiatives.

**TCAT Reconnect Grant:** The TCAT Reconnect Grant is a last-dollar scholarship available to adults who want to attend a Tennessee College of Applied Technology (TCAT). It pays the remaining balance after other state and Pell Grants have been applied. This grant is available for adults who are Tennessee residents who enroll full time at a TCAT in pursuit of a certificate or diploma. Students must maintain continuous enrollment and satisfactory academic progress.

**Community College Reconnect Grant (pilot):** Beginning fall semester 2016, community college students 25 and older who have earned 50 percent of the credits to an AAS degree, enrolled in 9 credit hours per semester, and having an Adjusted Gross Income of \$36,000 or less will be eligible to receive a last dollar scholarship. Scholarship and application rules have not yet been developed and eligibility requirements are subject to change.

**Tennessee Reconnect + Complete:** Tennessee's adult learner re-engagement initiative will reach the 110,000+ Tennessee adults aged 25-64 who have earned at least 50 percent of credits toward an associate or bachelor's degree but have never finished college. The purpose of Tennessee Reconnect + Complete is to locate these adults and provide resources for Tennessee institutions to reach out to them and encourage them to finish their degree. Institutions will be able to reach out to the adults directly, offering information about their institution as well as the statewide Tennessee Reconnect + Complete effort.

**Statewide Marketing Push:** In January and February 2016, television commercials, radio ads, billboards and cinema advertising launched across Tennessee, encouraging adults to finish a credential. The advertising directed Tennesseans to visit [TNReconnect.gov](http://TNReconnect.gov), the state's new adult learner portal, and to ultimately connect to an institution.

**[www.TNReconnect.gov](http://www.TNReconnect.gov):** THEC worked in partnership with the University of Tennessee system and the Tennessee Board of Regents to develop a web portal focused on providing resources to adults returning to, or enrolling for the first time in, postsecondary education. This new public website helps adults navigate learning opportunities available at Tennessee institutions. Adults are provided options that fit their needs, schedules, and goals. The portal also allows former community college and university students to enter transcript information and receive back a list of academic pathway options and institutions offering those options.

**TimewiseTN – Prior Learning Assessment Branding:** As a state, Tennessee has made great strides to develop clearer, more comprehensive PLA standards and provide more PLA options to students. However, students are finding it difficult in some cases to locate information about those PLA opportunities. THEC worked with a marketing firm to develop a common identity for all PLA programs in the state. The result is TimewiseTN: Turn Your Years of Knowledge into College Credit. A logo was developed, along with a student orientation brochure and video that are available to any institution that will also use the TimewiseTN moniker. Institutional PLA programs will not change in form; however, the goal is to develop a common language that will be clear to students and allow them to find PLA resources on campus. The adoption of the logo and program name (TimewiseTN) will be voluntary, and those institutions who do adopt the name will be identified on the adult learner portal as TimewiseTN schools.

**Ready to Reconnect:** In February 2015, THEC released a call for proposals to public and private not-for-profit two- and four-year institutions and Tennessee Colleges of Applied Technology (TCATs) for mini-grants to fund institutional initiatives to support adult learning. \$748,667 in Ready to Reconnect grants were awarded to 17 higher education institutions. The programs funded through Ready to Reconnect support adult student retention and completion through increased support and programmatic elements. Many of the funded programs plan to engage adult learners by connecting them with adult learner peers, increasing access to technology for academic purposes, and supporting connections between their academic pursuits and career ambitions. Other institutions are providing training and resources to faculty and staff to further support their adult students inside and outside the classroom, such as providing faculty training on incorporating multiple methods of instruction including experiential and problem-based methods.

**TN Reconnect Communities & TN Reconnect Community Network:** As Tennessee is developing initiatives, programs, and supports at the state level for adult learners, communities are where the success of Drive to 55 will be decided. By localizing the Drive to 55 – and Tennessee Reconnect – communities will be engaged in assisting and supporting their residents in the pursuit of postsecondary completion. This community-based service reaches out to and supports adults locally to re-enroll in postsecondary education and complete a postsecondary credential. Prospective adult learners will be provided a variety of services including free advising, career counseling, and scholarship resources. These community centers will also act as a connecting point for local employers, local TCATs, community colleges and universities, and prospective adult learners, working to create awareness of the benefits of adult completion as a strategy for economic development and a source for workforce talent. Through a partnership with The Graduate! Network (TGN), Tennessee will garner the capacity, resources, and expertise to engage communities to design holistic local strategies, leverage state resources, and increase access to and success in postsecondary education for adults. This initiative has two major components: 1) the development of TN Reconnect Communities (TRCs) and their associated services, and 2) the development of a TN Reconnect Community Network (TRCN) to serve as a source of ongoing technical assistance, support, and professional development for the community sites. The result will be a coordinated effort to reach adults and comprehensively support them to credential completion, facilitated by communities based on their unique characteristics and challenges. In March 2016, existing TRCs sponsored regional events for adult “noncompleters” to explore postsecondary opportunities and provide advising services.





The Labor Education Alignment Program (LEAP) is a critical component of the Drive to 55. This program encourages collaboration across education and industry by using regional higher education and workforce collaborations to eliminate skills gaps across the state. These collaborations are proactive, data-driven, and strategic. LEAP will help ensure that Tennessee's postsecondary institutions are producing graduates with the skills and credentials needed by employers in Tennessee.

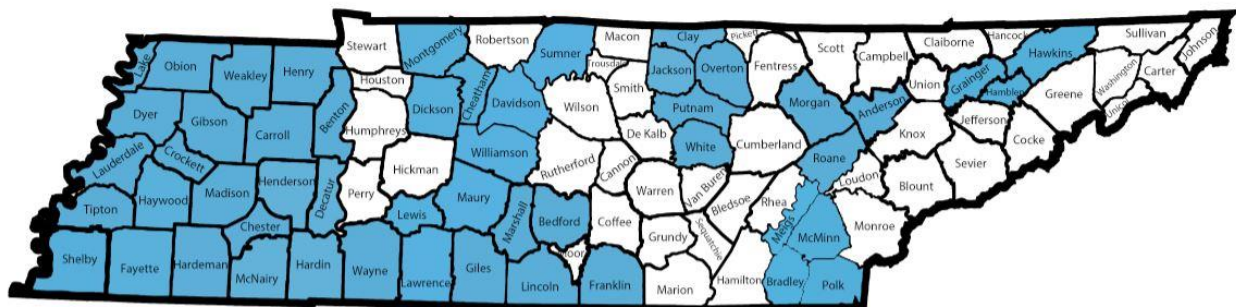
In Fall 2014, a total of \$10 million was awarded to 12 successful LEAP grant proposals which confirmed local industry needs and growth projections, collaboration between education and industry partners, and plans for program sustainability. The coursework and job training opportunities offered by these LEAP grants commenced in Fall 2015, serving students in 51 counties.

Over 1,500 high school students have enrolled in courses that have been initiated or expanded by LEAP programs. Students completing these courses will be eligible to apply their training to earn college credit in a variety of high-demand fields, including advanced manufacturing and mechatronics. Additionally, 630 college students have enrolled in community college and TCAT programs supported by LEAP-funded equipment and instructors. These students are eligible to earn Mechatronics and Industrial Maintenance certificates, and/or an Associate of Applied Science degree.

LEAP-funded extracurricular programming, including career readiness initiatives, work-based learning experiences, academic clubs, and career exploration programs, have served over 13,000 students across middle school, secondary, and postsecondary education levels across Tennessee.

For more information about the first year of LEAP, please see THEC's annual LEAP report, available at: <http://tn.gov/assets/entities/thec/attachments/LEAPReport2016.pdf>

**Counties Served by Local LEAP Programs**







The Seamless Alignment and Integrated Learning Support (SAILS) program targets high school seniors who have not achieved college readiness (as measured by the ACT) in mathematics and provides an opportunity for developmental coursework while the students are still in high school. SAILS utilizes a blended learning model, integrating self-paced, computer-based instruction, and teacher support in a computer lab classroom. The SAILS program reflects a strong collaboration between Tennessee high schools and the 13 community colleges across the state.

This program has seen great success since its statewide expansion in 2013. Since this time, over 16,000 students have completed the SAILS program, completing their developmental math requirement before enrolling in higher education. Currently, SAILS is offered in 239 high schools across the state and serves approximately 18,000 students. Students enrolled in SAILS during the 2015-16 academic year represent over half of the approximately 30,000 Tennessee high school students who were identified as not college ready following 11<sup>th</sup> grade.


### SAILS Math by the Numbers

| Year                                   | High Schools | Community Colleges | Students      | Completers    | Percent    |
|--|--------------|--------------------|---------------|---------------|------------|
| Spring 2012                            | 1            | 1                  | 20            | 16            | 80%        |
| 2012-13                                | 20           | 4                  | 500           | 410           | 82%        |
| 2013-14                                | 118          | 13                 | 8,186         | 5,625         | 69%        |
| 2014-15                                | 179          | 13                 | 10,907        | 9,967         | 91%        |
| <b>Thus Far</b>                        |              |                    | <b>19,613</b> | <b>16,018</b> | <b>82%</b> |
| 2015-16                                | 239          | 13                 | 17,801        |               |            |
| <b>Total Students enrolled to date</b> |              |                    | <b>37,414</b> |               |            |

The SAILS English program is currently being piloted at five high schools in the Chattanooga area, enrolling 118 students. This pilot is being conducted by Chattanooga State Community College. SAILS English will expand to many additional high schools in upcoming academic years.

For more information about the SAILS program, please visit <https://www.tn.gov/thec/topic/sails> or <https://www.chattanoogaastate.edu/sails>.

# Section VII



## Additional Resources and Glossary

## **Additional Higher Education Resources:**

**The Master Plan for Tennessee Postsecondary Education, 2015 – 2025:**

<http://tn.gov/assets/entities/thec/attachments/MasterPlan2025.pdf>

**Southern Regional Education Board (SREB) Fact Book on Higher Education, 2015:**

[http://www.sreb.org/page/1123/fact\\_book\\_on\\_higher\\_education.html](http://www.sreb.org/page/1123/fact_book_on_higher_education.html)

**TICUA Characteristics, Fall 2015:**

[http://www.ticua.org/research/sm\\_files/Characteristics2015Fall.pdf](http://www.ticua.org/research/sm_files/Characteristics2015Fall.pdf)

**2016 Academic Supply and Occupational Demand in Tennessee:**

[http://tn.gov/assets/entities/thec/attachments/SupplyandDemand\\_011415.pdf](http://tn.gov/assets/entities/thec/attachments/SupplyandDemand_011415.pdf)

**2015 Tennessee Education Lottery Scholarship Annual Report:**

[http://tn.gov/assets/entities/thec/attachments/2015\\_TELS\\_Fact\\_Book.pdf](http://tn.gov/assets/entities/thec/attachments/2015_TELS_Fact_Book.pdf)

**2014 – 2015 Tennessee Higher Education Adult Student Fact Book:**

[http://tn.gov/assets/entities/thec/attachments/2014-2015\\_Adult\\_Student\\_Fact\\_Book.pdf](http://tn.gov/assets/entities/thec/attachments/2014-2015_Adult_Student_Fact_Book.pdf)

**Low-producing Academic Programs:**

[http://www.tn.gov/assets/entities/thec/attachments/THEC\\_PAM\\_2015\\_January\\_2016.pdf](http://www.tn.gov/assets/entities/thec/attachments/THEC_PAM_2015_January_2016.pdf)

**2016 Labor Education Alignment Program (LEAP) Annual Report:**

<http://tn.gov/assets/entities/thec/attachments/LEAPReport2016.pdf>

## Definitions

**14<sup>th</sup> Day Enrollment:** The traditional date on which the first degree credit headcount and full-time equivalent enrollment reports are generated for all Tennessee public institutions. Beginning fall 2010, institutions also report . Table 2.1 provides an end-of-term enrollment figure.

**Degree Credit:** Credit that the institution designates as regular, occupational, certificate, extension, or co-op.

**Formula Units:** Academic entities that derive their operating funds from the public higher education funding formula. Includes public universities, community colleges, and colleges of applied technology.

**Full Time Equivalent (FTE) Enrollment:** For undergraduate students, fall term FTE is the total number of credits attempted divided by 15. For graduate students, the fall term FTE is the total number of credits attempted divided by 12. For students in clock hour courses, the academic year FTE is the total number of clock hours divided by 900.

***University of Tennessee Health Science Center (UT HSC) FTE:*** At UT HSC, the number of full time students cannot be reliably calculated based on credit hours due to the high (and variable) number of credit hours taken by students in the health professions. Many programs are year round, with 'semesters' lasting 6 months, and students are enrolled in a number of sequential courses during this period. In addition, many of the courses involve clerkship experiences requiring 40 hours per week for 4 or more weeks such that credit hours accumulate quickly. Since the curriculum is fixed for most of these programs and students proceed in a lock step manner without options to pursue coursework part time, UT HSC reports FTE based on the number of students enrolled in each of the professional programs. Exceptions that allow for part time students (e.g., in the graduate school and in Nursing) occur in some programs and are tracked for THEC reports.

**Full-Time Student:** A student who is enrolled for 12 or more hours of degree credit in a semester.

**Mandatory Fees:** A required fee for all students, as opposed to a fee attached to a specific course.

**Non-Formula Units:** Non-academic entities that derive their operating funds from public higher education funding other than the outcomes based formula. This includes all entities other than universities, community colleges, and technology centers. Examples are the UT Veterinary School, the Space Institute, and the Centers of Excellence.

**Part-Time Student:** A student who is enrolled for less than 12 hours of degree credit in a semester.

**Southern Regional Education Board (SREB):** The nation's first interstate compact for higher education, the Atlanta based SREB is a coalition of educators, government officials, and civic leaders interested in advancing knowledge and improving the social and economic life of the South.

**Tennessee College of Applied Technology (TCAT):** There are 27 colleges of applied technology across the state that are governed by the Board of Regents. The workforce development mission of the TCATs is to give Tennessee residents the opportunity to obtain the technical skills and professional training necessary for advancement in today's competitive job market. The non-credit bearing Regents Online Continuing Education Program (ROCE), the non-credit bearing Special Interest Course, and the Continuing Education Unit (CEU) are excluded from TCAT total headcount.

## Institutional and System Abbreviations

|               |   |
|---------------|---|
| <b>APSU:</b>  | Austin Peay State University                                |
| <b>CHSCC:</b> | Chattanooga State Community College                         |
| <b>CLSCC:</b> | Cleveland State Community College                           |
| <b>COSCC:</b> | Columbia State Community College                            |
| <b>DSCC:</b>  | Dyersburg State Community College                           |
| <b>ETSU:</b>  | East Tennessee State University                             |
| <b>JSCC:</b>  | Jackson State Community College                             |
| <b>MSCC:</b>  | Motlow State Community College                              |
| <b>MTSU:</b>  | Middle Tennessee State University                           |
| <b>NASCC:</b> | Nashville State Community College                           |
| <b>NESCC:</b> | Northeast State Community College                           |
| <b>PSCC:</b>  | Pellissippi State Community College                         |
| <b>RSCC:</b>  | Roane State Community College                               |
| <b>STCC:</b>  | Southwest Tennessee Community College                       |
| <b>TSU:</b>   | Tennessee State University                                  |
| <b>TTU:</b>   | Tennessee Technological University                          |
| <b>UM:</b>    | University of Memphis                                       |
| <b>UTC:</b>   | The University of Tennessee at Chattanooga                  |
| <b>UTK:</b>   | The University of Tennessee, Knoxville                      |
| <b>UTM:</b>   | The University of Tennessee at Martin                       |
| <b>UTHSC:</b> | The University of Tennessee Health Science Center           |
| <b>VSCC:</b>  | Volunteer State Community College                           |
| <b>WSCC:</b>  | Walters State Community College                             |
| <b>TBR:</b>   | Tennessee Board of Regents                                  |
| <b>THEC:</b>  | Tennessee Higher Education Commission                       |
| <b>TICUA:</b> | Tennessee Independent Colleges and Universities Association |
| <b>TCAT:</b>  | Tennessee College of Applied Technology                     |
| <b>UT:</b>    | The University of Tennessee                                 |