



**2017-2018**

**Tennessee Higher  
Education Fact Book**



Pursuant to Tennessee Code Annotated § 49-7-210, the Tennessee Higher Education Commission shall produce each year a Fact Book to address the topics of access, efficiency, productivity, and quality in public higher education. The Fact Book does so by including the following performance categories and illustrative indicators:

- (1)** Student preparation, such as admission rates, freshman class profiles, and learning support placement and success rates, by subject area;
- (2)** Student participation, such as college-going rates, overall enrollment, and enrollment by critical student subpopulations;
- (3)** Student progression, such as end-of-term enrollment counts, freshman-to-sophomore retention rates, the number of students passing credit hour benchmarks under the higher education funding formula and lottery scholarship renewal rates;
- (4)** Student success and completion, such as student transfer activity and subsequent academic performance, graduation rates, time to degree, credentials awarded, and credentials awarded per one hundred (100) full-time equivalent enrolled students;
- (5)** Workforce participation, such as labor market supply and demand, employer satisfaction survey results, job placement rates, and licensure passage rates;
- (6)** Academic trends, such as student engagement survey results, changes to the academic program inventory, low-producing academic programs, the number and percentage of accredited programs, and the percentage of lower division instructional courses taught by full-time faculty, part-time faculty, and graduate assistants;
- (7)** Financing trends, such as state appropriation levels and net tuition revenues, state and total subsidies per student, and degree costs; and
- (8)** Affordability trends, such as in-state and out-of-state tuition rates, net costs of attendance, and need-based and merit-based student financial aid.

## **Acknowledgements**

The Tennessee Higher Education Commission gratefully acknowledges the institutions and agencies that provide the data necessary to compile the *Tennessee Higher Education Fact Book*. This and other THEC publications would be impossible without the timely submission of data by the following data providers:

- the Tennessee Board of Regents and its institutions;
- the University of Tennessee and its institutions;
- the Locally Governed Institutions;
- the Tennessee Independent Colleges and Universities Association;
- the THEC Division of Postsecondary School Authorization; and
- the Tennessee Student Assistance Corporation.

## **Privacy Notice**

Throughout this report, THEC complies with Family Educational Rights and Privacy Act (FERPA) requirements to protect students' personally identifiable information. Therefore, when tables are presented, individual cells containing five or fewer observations are suppressed. The suppressed information is included in table totals.

## **Additional Notes**

The Tennessee Board of Regents has updated their queries for reporting to THEC for Fall 2017. The scope of change from this update is being determined and year-over-year comparisons should be interpreted with this in mind.

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## **Our Mission**

We are relentlessly focused on increasing the number of Tennesseans with a postsecondary credential.

## **History**

The Tennessee Higher Education Commission was created in 1967 by the Tennessee General Assembly to coordinate and foster unity within higher education. The Commission coordinates public institutions of higher education, comprising two systems and six independent universities: the University of Tennessee institutions, governed by the University of Tennessee Board Of Trustees, the community colleges and the Tennessee Colleges of Applied Technology (TCATs), governed by the Tennessee Board of Regents, and six locally governed state universities. There are currently nine public universities, 13 community colleges, and 27 TCATs in Tennessee that serve over 245,000 students collectively. Tennessee's independent institutions (non-profit and for-profit) bring statewide enrollment for fall 2017 to more than 366,000 students.

## **Current Context**

In January 2010, the General Assembly passed the Complete College Tennessee Act (CCTA), a comprehensive reform agenda seeking to transform public higher education through changes in academic, fiscal, and administrative policies at the state and institutional levels. While the higher education landscape has been shaped by the CCTA, it is also evolving with the adoption of Governor Bill Haslam's statewide reform agenda, known as the "Drive to 55", and the recently passed FOCUS Act, which alters the governance structure of higher education by giving six universities, previously under the Tennessee Board of Regents, independent governing boards.

Calendar year 2015 ushered in a new long-range plan, the 2015 – 2025 Master Plan for Tennessee Postsecondary Education, which sets the stage for continued transformational change in Tennessee higher education. This plan seeks to: (1) make dramatic increases in degree production and efficiency; (2) within available resources (state operating appropriations plus tuition); (3) without diminishing educational quality; (4) thereby improving community, county, and statewide postsecondary attainment; (5) to support improvements in workforce capacity and quality as well as economic and community (i.e., workplace) development. The Master Plan and the Drive to 55 are both guiding initiatives for the Commission and set the overarching goals for higher education in Tennessee.

## 2017-18 Tennessee Higher Education Commission Members

Mr. Evan Cope, **Chair**, Murfreesboro (Middle Tennessee)

Mr. Jeremy Chisenhall, Austin Peay State University, voting student member

Dr. Nancy Dishner, Johnson City (East Tennessee)

Mr. Jimmy Johnston, Gallatin (Middle Tennessee)

Ms. Pam Koban, Nashville (Middle Tennessee)

Ms. Mintha Roach, **Vice Chair**, Knoxville (East Tennessee)

Ms. Cara Sulyok, University of Tennessee, Knoxville, non-voting student member

Mr. Vernon Stafford, Jr., **Vice Chair**, Memphis (West Tennessee)

Mr. Frank L. Watson, Jr., Memphis (West Tennessee)

Mayor A C Wharton, Jr., **Secretary**, Memphis (West Tennessee)

Ms. Dakasha Winton, Chattanooga (East Tennessee)

Mr. Tre Hargett, Secretary of State

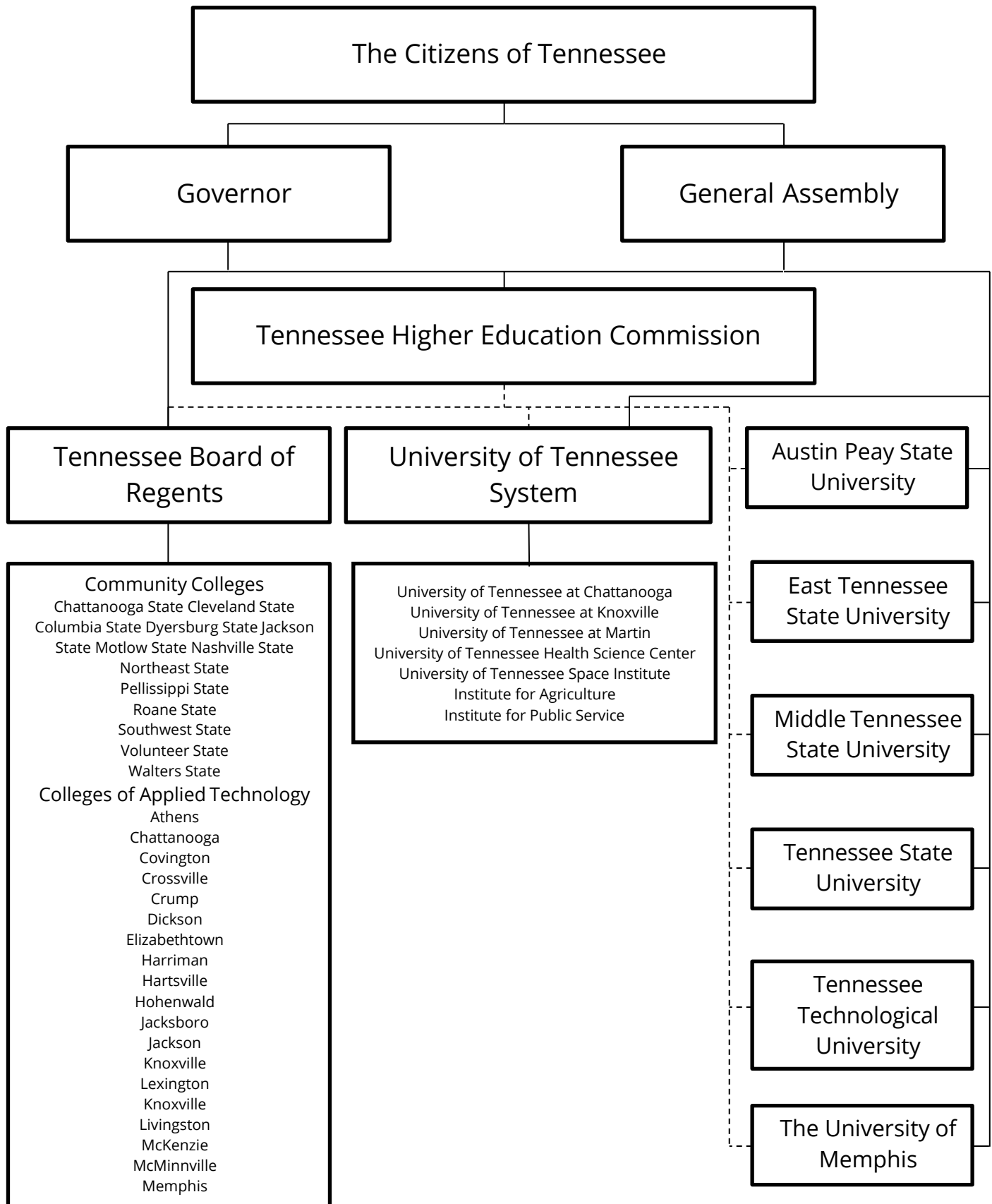
Mr. David H. Lillard, Jr., State Treasurer

Mr. Justin P. Wilson, State Comptroller

Dr. Sara Heyburn Morrison, Executive Director, State Board of Education, non-voting ex-officio



# Tennessee Public Higher Education Governance/Coordination Structure



# Tennessee Independent Colleges and Universities Association

## Member Institutions

TICUA Office  
[www.ticua.org](http://www.ticua.org)  
 615-242-6400  
 Nashville

Aquinas College  
[www.aquinascollege.edu](http://www.aquinascollege.edu)  
 Nashville

Baptist College of Health Sciences  
[www.bchs.edu](http://www.bchs.edu)  
 Memphis

Belmont University  
[www.belmont.edu](http://www.belmont.edu)  
 Nashville

Bethel University  
[www.bethelu.edu](http://www.bethelu.edu)  
 McKenzie

Bryan College  
[www.bryan.edu](http://www.bryan.edu)  
 Dayton

Carson-Newman University  
[www.cn.edu](http://www.cn.edu)  
 Jefferson City

Christian Brothers University  
[www.cbu.edu](http://www.cbu.edu)  
 Memphis

Cumberland University  
[www.cumberland.edu](http://www.cumberland.edu)  
 Lebanon

Fisk University  
[www.fisk.edu](http://www.fisk.edu)  
 Nashville

Freed-Hardeman University  
[www.fhu.edu](http://www.fhu.edu)  
 Henderson

Johnson University  
[www.johnsonu.edu](http://www.johnsonu.edu)  
 Jackson

King University  
[www.king.edu](http://www.king.edu)  
 Bristol

Lane College  
[www.lanecollege.edu](http://www.lanecollege.edu)  
 Jackson

Lee University  
[www.leeuniversity.edu](http://www.leeuniversity.edu)  
 Cleveland

LeMoyne-Owen College  
[www.loc.edu](http://www.loc.edu)  
 Memphis

Lincoln Memorial University  
[www.lmunet.edu](http://www.lmunet.edu)  
 Harrogate

Lipscomb University  
[www.lipscomb.edu](http://www.lipscomb.edu)  
 Nashville

Martin Methodist College  
[www.martinmethodist.edu](http://www.martinmethodist.edu)  
 Pulaski

Maryville College  
[www.maryvillecollege.edu](http://www.maryvillecollege.edu)  
 Maryville

Meharry Medical College  
[www.mmc.edu](http://www.mmc.edu)  
 Nashville

Memphis College of Art  
[www.mca.edu](http://www.mca.edu)  
 Memphis

Middle Tennessee School of Anesthesia  
[www.mtsa.edu](http://www.mtsa.edu)  
 Madison

Milligan College  
[www.milligan.edu](http://www.milligan.edu)  
 Milligan College

Rhodes College  
[www.rhodes.edu](http://www.rhodes.edu)  
 Memphis

Sewanee: The University of the South  
[www.sewanee.edu](http://www.sewanee.edu)  
 Sewanee

Southern Adventist University  
[www.southern.edu](http://www.southern.edu)  
 Collegedale

Southern College of Optometry  
[www.sco.edu](http://www.sco.edu)  
 Memphis

Tennessee Wesleyan College  
[www.twcnet.edu](http://www.twcnet.edu)  
 Athens

Trevecca Nazarene University  
[www.trevecca.edu](http://www.trevecca.edu)  
 Nashville

Tusculum College  
[www.tusculum.edu](http://www.tusculum.edu)  
 Greeneville

Union University  
[www.uu.edu](http://www.uu.edu)  
 Jackson

Vanderbilt University  
[www.vanderbilt.edu](http://www.vanderbilt.edu)  
 Nashville

Watkins College of Art,  
 Design, and Film  
[www.watkins.edu](http://www.watkins.edu)  
 Nashville

Welch College  
[www.welch.edu](http://www.welch.edu)  
 Nashville

# Section I

A faint, light-colored graphic in the background features a graduation cap (mortarboard) at the top. Below it is a stylized outline of the state of Tennessee, with three stars positioned within its borders. The graphic is semi-transparent and serves as a backdrop for the main title.

## Tennessee Public Institution Profiles

# Austin Peay State University

601 College Street, Clarksville, TN 37044

931-221-7011 | [www.apsu.edu](http://www.apsu.edu)

## Institution Profile

### President:

Dr. Alisa White

### Carnegie Classification:

Master's Colleges and Universities: Larger Programs

### Size and Setting:

Four-year, Medium, Primarily Nonresidential

### Colleges and Schools:

- College of Arts and Letters
- College of Business
- College of Behavioral and Health Sciences
- Martha Dickerson Eriksson College of Education
- College of Graduate Studies
- College of Science, Technology, Engineering, and Mathematics

### Award Levels:

- Associate degrees
- Bachelor's degrees
- Master's degrees
- Education Specialist degrees

### Student Headcount

#### (Fall 2017):

- 10,556 total
  - ◊ 9,663 Undergraduate
  - ◊ 893 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 2,592

### Pell-Eligible Enrollment

#### (Fall 2017):

- 4,971

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 2,272 total
  - ◊ 1,564 Bachelor's

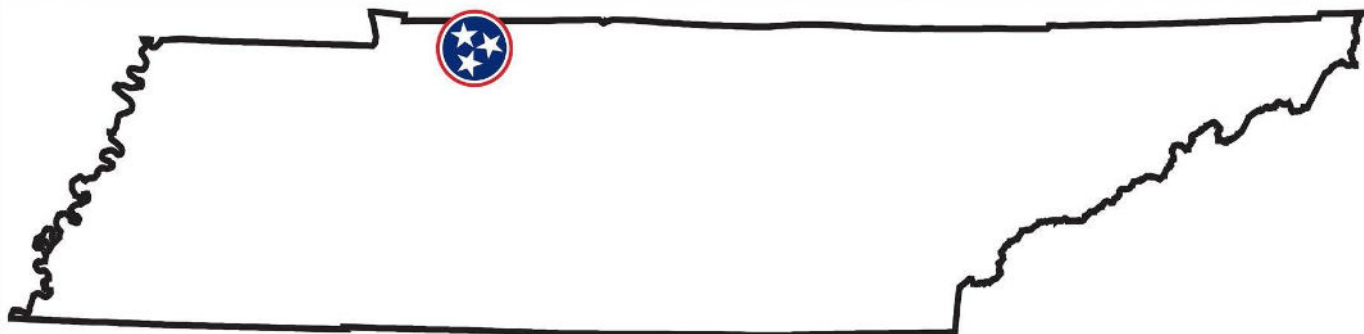
### Resident Undergraduate Tuition and Fees

#### (2017-2018):

- \$8,225

### Recipients of Traditional HOPE awards (2016-2017):

- 1,922



# East Tennessee State University

1276 Gilbreath Drive, Johnson City, TN 37604

423-439-1000 | www.etsu.edu

## Institution Profile

### President:

Dr. Brian Noland

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Nonresidential

### Colleges and Schools:

- Clemmer College of Education
- College of Arts and Sciences
- College of Business and Technology
- College of Clinical and Rehabilitative Health Sciences
- College of Nursing
- College of Public Health
- Gatton College of Pharmacy
- Honors College
- Quillen College of Medicine
- School of Continuing Studies and Academic Outreach
- School of Graduate Studies

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2017):

- 14,448 total
  - ◊ 11,403 Undergraduate
  - ◊ 3,045 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2017):

- 1,993

### Pell-Eligible Enrollment (Fall 2017):

- 5,077

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

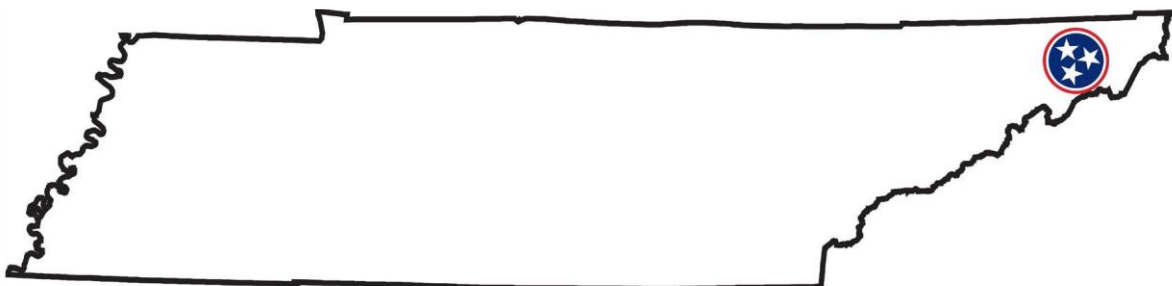
- 3,387 total
  - ◊ 2,326 Bachelor's

### Resident Undergraduate Tuition and Fees (2017-2018):

- \$9,015

### Recipients of Traditional HOPE awards (2016-2017):

- 2,672



# Middle Tennessee State University

1301 East Main Street, Murfreesboro, TN 37132

615-898-2300 | [www.mtsu.edu](http://www.mtsu.edu)

## Institution Profile

### President:

Dr. Sidney A. McPhee

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Nonresidential

### Colleges and Schools:

- College of Basic and Applied Sciences
- College of Behavioral and Health Sciences
- College of Education
- Jennings A. Jones College of Business
- College of Liberal Arts
- College of Media and Entertainment
- University College
- University Honors

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2017):

- 22,024 total
  - ◊ 19,615 Undergraduate
  - ◊ 2,409 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2017):

- 3,762

### Pell-Eligible Enrollment (Fall 2017):

- 9,630

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 5,060 total
  - ◊ 4,137 Bachelor's

### Resident Undergraduate Tuition and Fees (2017-2018):

- \$8,948

### Recipients of Traditional HOPE awards (2016-2017):

- 4,383



# Tennessee State University

3500 John A. Merritt Boulevard, Nashville, TN 37209

615-963-5000 | www.tnstate.edu

## Institution Profile

### President:

Dr. Glenda Baskin Glover

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Medium, Primarily Residential

### Colleges and Schools:

- College of Agriculture, Environment, and Human Sciences
- College of Business
- College of Education
- College of Engineering
- College of Health Sciences
- College of Liberal Arts
- College of Public Service
- College of Life and Physical Sciences
- Graduate Studies and Research

### Award Levels:

- Associate degrees
- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2017):

- 8,470 total
  - ◊ 6,761 Undergraduate
  - ◊ 1,709 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2017):

- 1,550

### Pell-Eligible Enrollment (Fall 2017):

- 3,184

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

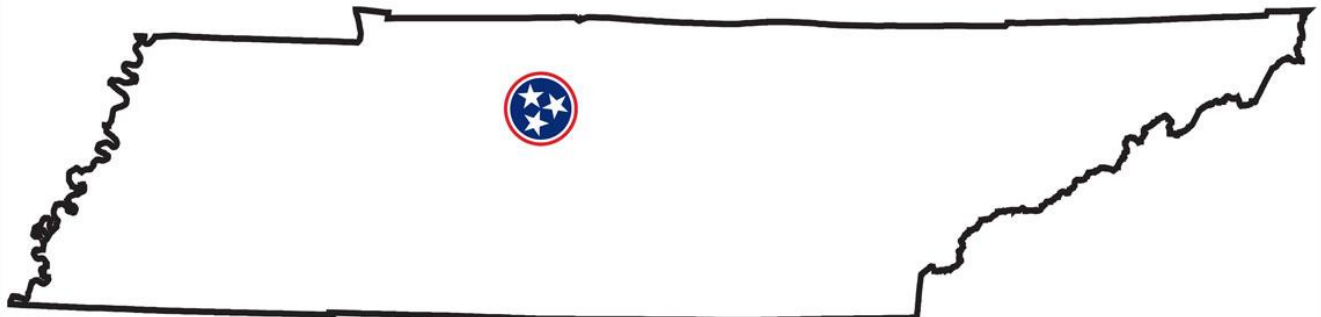
- 1,717 total
  - ◊ 1,065 Bachelor's

### Resident Undergraduate Tuition and Fees (2017-2018):

- \$7,776

### Recipients of Traditional HOPE awards (2016-2017):

- 392



# Tennessee Technological University

1 William L Jones Drive, Cookeville, TN 38505

931-372-3101 | www.tntech.edu

## Institution Profile

### President:

Dr. Philip Oldham

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- Appalachian Center for Craft
- College of Agriculture and Human Ecology
- College of Arts and Sciences
- College of Business
- College of Education
- College of Engineering
- College of Fine Arts
- College of Graduate Studies
- College of Interdisciplinary Studies
- Whitson-Hester School of Nursing

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2017):

- 10,562 total
  - ◊ 9,412 Undergraduate
  - ◊ 1,150 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2017):

- 1,083

### Pell-Eligible Enrollment (Fall 2017):

- 4,143

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 2,549 total
  - ◊ 2,116 Bachelor's

### Resident Undergraduate Tuition and Fees (2017-2018):

- \$8,873

### Recipients of Traditional HOPE awards (2016-2017):

- 3,058





# University of Memphis

3720 Alumni Avenue, Memphis, TN 38152

901-678-2000 | www.memphis.edu

## Institution Profile

### President:

Dr. M. David Rudd

### Carnegie Classification:

Doctoral Universities: Higher Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- Cecil C. Humphreys School of Law
- College of Arts and Sciences
- College of Communication and Fine Arts
- College of Education
- Fogelman College of Business and Economics
- Graduate School
- Helen Hardin Honors College
- Herff College of Engineering
- Kemmons Wilson School of Hospitality and Resort Management
- Loewenberg College of Nursing
- School of Communication Sciences and Disorders
- School of Health Studies
- School of Public Health
- University College

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2017):

- 21,722 total
  - ◊ 17,564 Undergraduate
  - ◊ 4,158 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2017):

- 3,832

### Pell-Eligible Enrollment (Fall 2017):

- 8,661

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

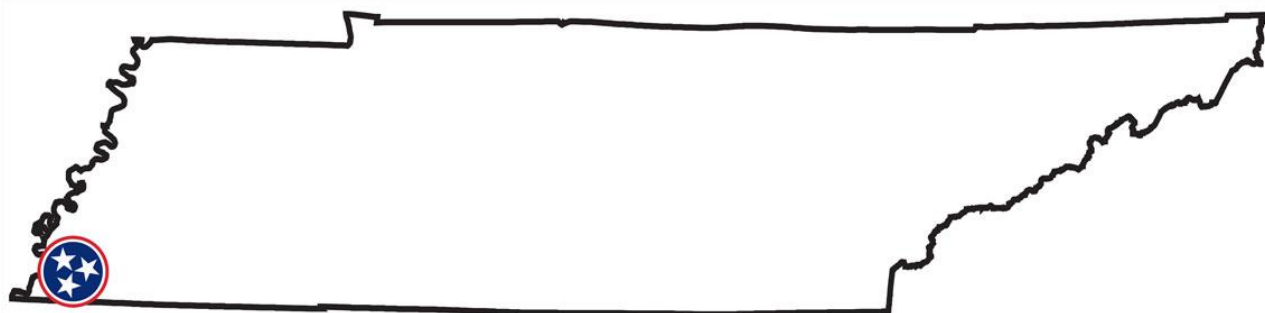
- 4,479 total
  - ◊ 3,101 Bachelor's

### Resident Undergraduate Tuition and Fees (2017-2018):

- \$9,701

### Recipients of Traditional HOPE awards (2016-2017):

- 3,301



# The University of Tennessee at Chattanooga

615 McCallie Avenue, Chattanooga, TN 37403

423-425-4111 | www.utc.edu

## Institution Profile

### Chancellor:

Dr. Steven R. Angle

### Carnegie Classification:

Master's Colleges and Universities: Larger Programs

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Arts and Sciences
- College of Business
- College of Engineering and Computer Science
- College of Health, Education and Professional Studies
- Honors College
- Graduate School

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2017):

- 11,590 total
  - ◊ 10,165 Undergraduate
  - ◊ 1,425 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 1,263

### Pell-Eligible Enrollment

#### (Fall 2017):

- 4,083

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 2,473
  - ◊ 2,003 Bachelor's

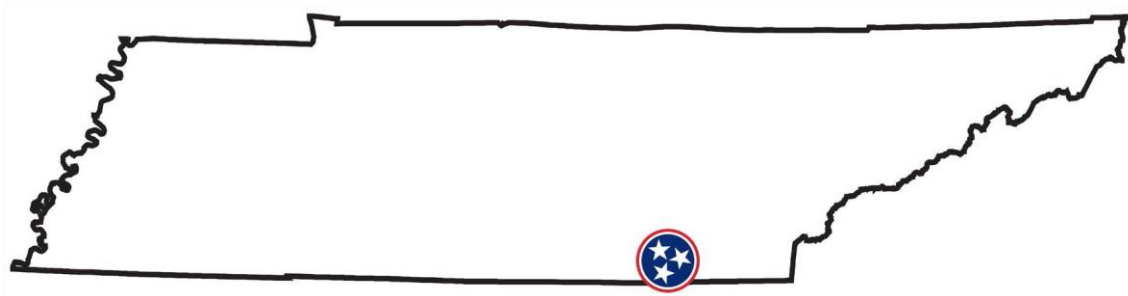
### Resident Undergraduate Tuition and Fees

#### (2017-2018):

- \$8,664

### Recipients of Traditional HOPE awards (2016-2017):

- 3,676



# The University of Tennessee, Knoxville

1300 Volunteer Boulevard, Knoxville, Tennessee 37996

865-974-1000 | www.utk.edu

## Institution Profile

### Chancellor:

Dr. Beverly Davenport

### Carnegie Classification:

Doctoral Universities: Highest Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Agricultural Sciences and Natural Resources
- College of Architecture and Design
- College of Arts and Sciences
- Haslam College of Business
- College of Communication and Information
- College of Education, Health, and Human Sciences
- Tickle College of Engineering
- College of Law
- College of Nursing
- College of Social Work
- College of Veterinary Medicine

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2017):

- 28,475 total
  - ◇ 22,466 Undergraduate
  - ◇ 6,009 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2017):

- 1,404

### Pell-Eligible Enrollment (Fall 2017):

- 6,860

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

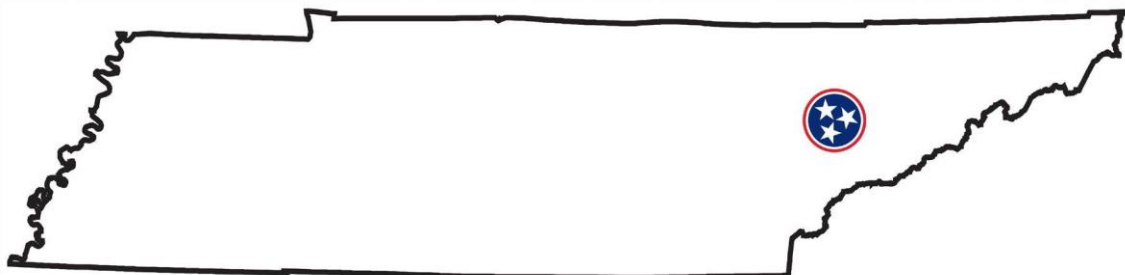
- 6,923 total
  - ◇ 4,652 Bachelor's

### Resident Undergraduate Tuition and Fees (2017-2018):

- \$12,970

### Recipients of Traditional HOPE awards (2016-2017):

- 7,320



# The University of Tennessee at Martin

554 University Street, Martin, TN 38237

731-881-7000 | [www.utm.edu](http://www.utm.edu)

## Institution Profile

### Chancellor:

Dr. Keith Carver

### Carnegie Classification:

Master's Colleges and Universities: Medium Programs

### Size and Setting:

Four-year, Medium, Primarily Residential

### Colleges and Schools:

- College of Agriculture and Applied Sciences
- College of Business and Global Affairs
- College of Education, Health, and Behavioral Sciences
- College of Engineering and Natural Sciences
- College of Humanities and Fine Arts

### Award Levels:

- Bachelor's degrees
- Master's degrees

### Student Headcount

#### (Fall 2017):

- 6,755 total
  - ◊ 6,315 Undergraduate
  - ◊ 440 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 1,112

### Pell-Eligible Enrollment

#### (Fall 2017):

- 2,933

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 1,324 total
  - ◊ 1,230 Bachelor's

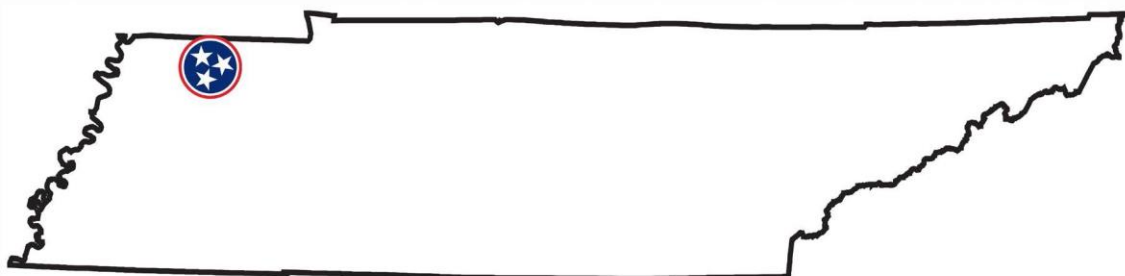
### Resident Undergraduate Tuition and Fees

#### (2017-2018):

- \$8,927

### Recipients of Traditional HOPE awards (2016-2017):

- 1,571



# Tennessee's Community Colleges

## Degrees at Tennessee Community Colleges

- Associate of Arts
- Associate of Fine Arts
- Associate of Science
- Associate of Applied Science
- Associate of Science in Teaching
- Less than 1 year and 1-2 year certificates:
  - ◊ Technical, Embedded, General Education

Tennessee's Community Colleges is a system of 13 colleges with more than 58 teaching locations across Tennessee and more than 400 academic programs. Offering associate degrees and certificates that can be completed in two years or less, community colleges may provide graduates with fast entry into well-paying careers or a solid foundation to transfer to a four-year university.

Community colleges are open access, accepting all who apply, and provide the necessary flexibility for students to balance school, work, and family responsibilities as they pursue their educations. Evening and weekend classes, online courses, and block scheduling are all available through community colleges. Community colleges also provide high school students a head start on their education through dual enrollment, dual credit, early college, and middle college programs.

Tennessee's Community Colleges also offer more than 350 workforce development programs, partnering with Tennessee employers to create programs that meet specific employer needs. From short-term training courses to state-of-the-art programs, each of Tennessee's Community Colleges works with local, state, and regional employers to develop innovative strategies to meet their workforce development requirements.

# Chattanooga State Community College

4501 Amnicola Highway, Chattanooga, TN 37406

423-697-4400 | www.chattanoogastate.edu

## Institution Profile

### President:

Dr. Rebecca Ashford

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/Career and Technical-High Traditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business
- Engineering and Information Technologies
- Humanities and Fine Arts
- Mathematics and Sciences
- Nursing and Allied Health
- Social and Behavioral Sciences

### Student Headcount

#### (Fall 2017):

- 8,504

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 2,505

### Pell-Eligible Enrollment

#### (Fall 2017):

- 3,635

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 1,411 total
  - ◊ 1,077 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2017-2018):

- \$4,351

### Recipients of Traditional

#### HOPE awards (2016-2017):

- 948



# Cleveland State Community College

3535 Adkisson Drive, Cleveland, TN 37320

423-472-7141 | [www.clevelandstatecc.edu](http://www.clevelandstatecc.edu)

## Institution Profile

### President:

Dr. Bill Seymour

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Advanced Technologies
- Business
- Education
- Healthcare
- Arts and Humanities
- Social Sciences
- S.T.E.M

### Student Headcount

#### (Fall 2017):

- 3,016

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 662

### Pell-Eligible Enrollment

#### (Fall 2017):

- 1,279

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 918 total
  - ◊ 392 Associate

### Resident Undergraduate

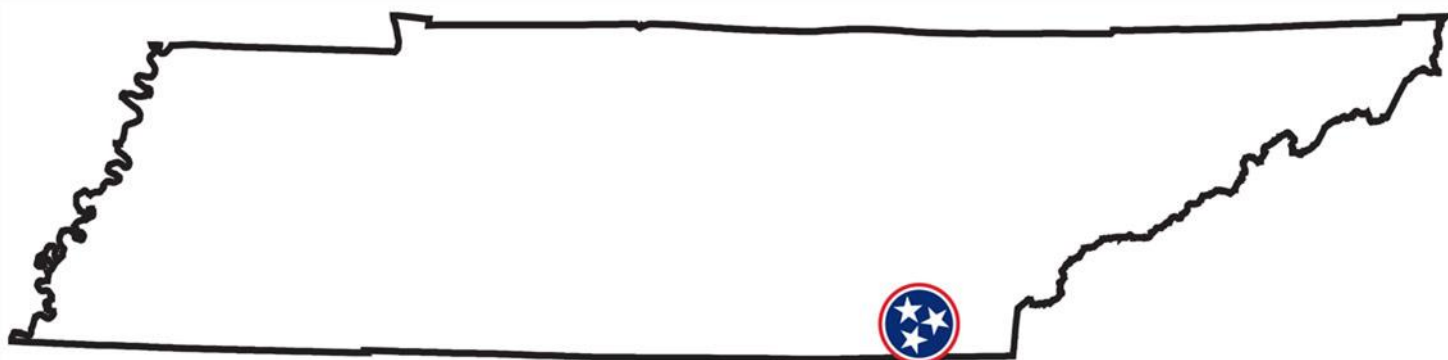
#### Tuition and Fees

#### (2017-2018):

- \$4,331

### Recipients of Traditional HOPE awards (2016-2017):

- 474



# Columbia State Community College

1665 Hampshire Pike, Columbia, TN 38401

931-540-2722 | [www.columbiastate.edu](http://www.columbiastate.edu)

## Institution Profile

### President:

Dr. Janet F. Smith

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Health Sciences
- Humanities and Social Sciences
- Science, Technology, and Mathematics

### Student Headcount

#### (Fall 2017):

- 5,948

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 1,136

### Pell-Eligible Enrollment

#### (Fall 2017):

- 2,393

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 845 total
  - ◊ 661 Associate

### Resident Undergraduate

#### Tuition and Fees

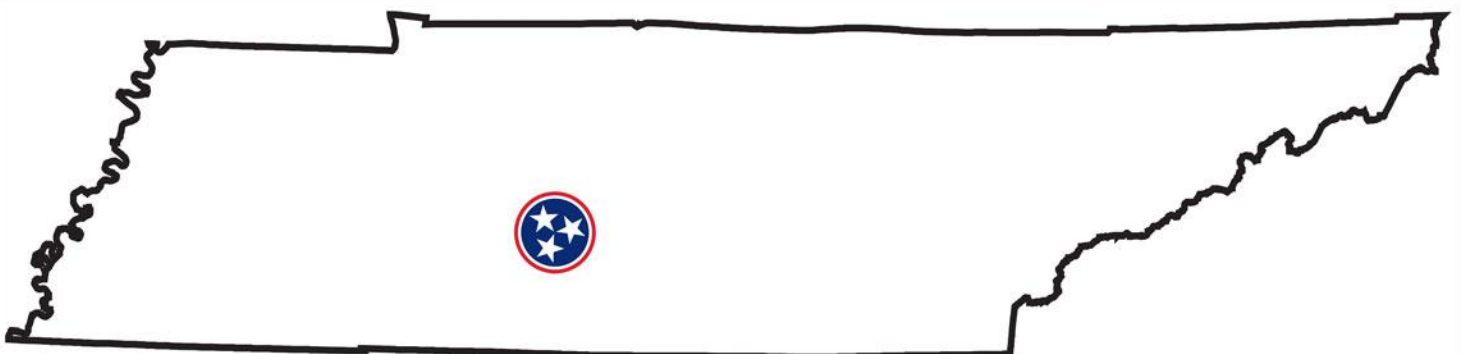
#### (2017-2018):

- \$4,359

### Recipients of Traditional

#### HOPE awards (2016-2017):

- 983





# Dyersburg State Community College

1510 Lake Road, Dyersburg, TN 38024

731-286-3200 | www.dsccl.edu

## Institution Profile

### President:

Dr. Karen A. Bowyer

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Small

### Divisions:

- Business
- Communication, Fine Arts, and Humanities
- Education
- General Studies
- Health Science
- Social and Behavioral Sciences
- Science, Technology, Engineering, and Math

### Student Headcount

#### (Fall 2017):

- 2,860

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 649

### Pell-Eligible Enrollment

#### (Fall 2017):

- 1,232

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 502 total
  - ◊ 299 Associate

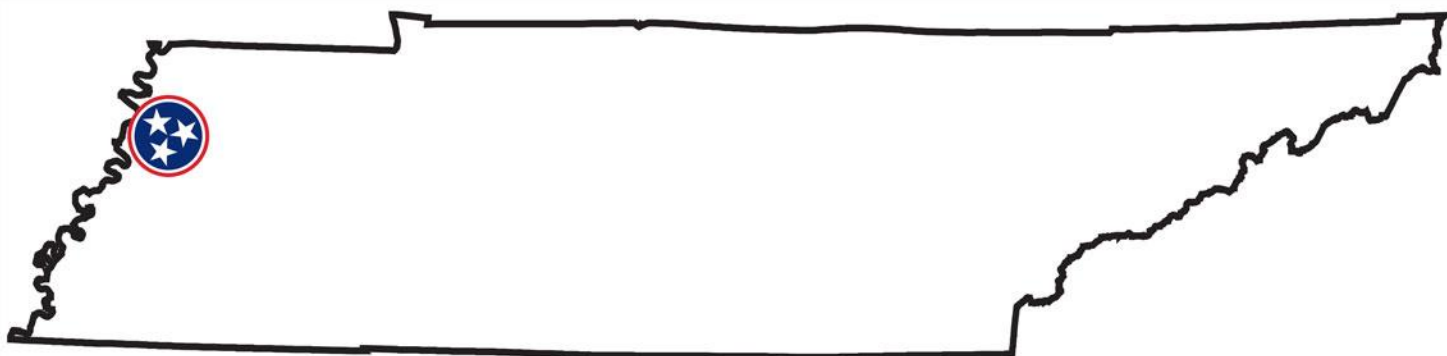
### Resident Undergraduate Tuition and Fees

#### (2017-2018):

- \$4,331

### Recipients of Traditional HOPE awards (2016-2017):

- 315



# Jackson State Community College

2046 North Parkway, Jackson, TN 38301

731-424-3520 | www.jbcc.edu

## Institution Profile

### President:

Dr. Allana Hamilton

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Business and Industry
- Communication and Humanities
- Computer Information Technology
- Health Sciences
- Nursing
- Social and Behavioral Sciences

### Student Headcount

#### (Fall 2017):

- 4,786

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 844

### Pell-Eligible Enrollment

#### (Fall 2017):

- 2,117

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 706 total
  - ◊ 487 Associate

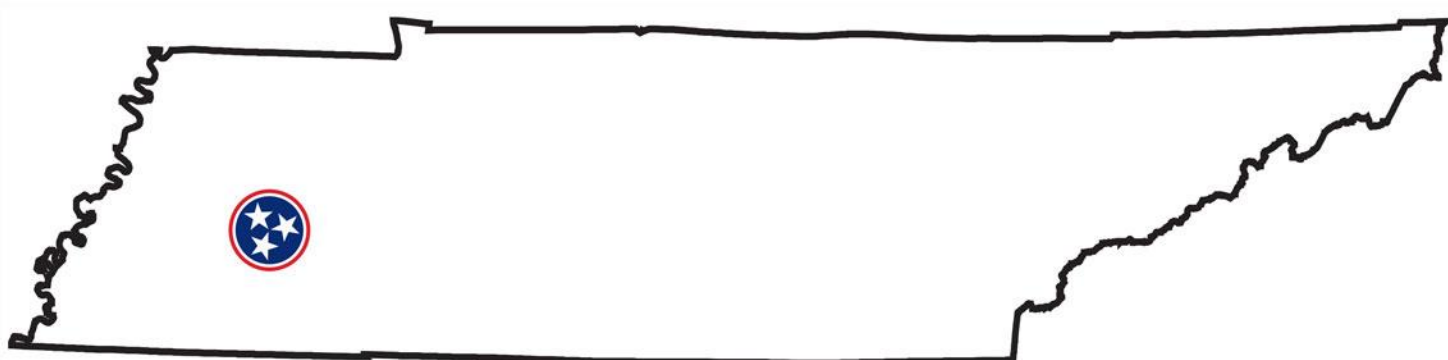
### Resident Undergraduate Tuition and Fees

#### (2017-2018):

- \$4,317

### Recipients of Traditional HOPE awards (2016-2017):

- 576



# Motlow State Community College

P.O. Box 8500, Lynchburg, TN 37352

931-393-1500 | www.mscc.edu

## Institution Profile

### President-Elect:

Dr. Michael Torrence

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Business and Technology
- Education
- Humanities
- Languages
- Mathematics
- Natural Science
- Nursing/Allied Health
- Social Sciences

### Student Headcount

#### (Fall 2017):

- 6,622

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 956

### Pell-Eligible Enrollment

#### (Fall 2017):

- 2,655

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 971 total
  - ◊ 829 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2017-2018):

- \$4,339

### Recipients of Traditional

#### HOPE awards (2016-2017):

- 1,197



# Nashville State Community College

120 White Bridge Road, Nashville, TN 37209

615-353-3333 | www.nsccl.edu

## Institution Profile

### President Elect:

Dr. Shanna L. Jackson

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business and Applied Arts
- Computer and Engineering Technologies
- English, Humanities, Arts, and Languages
- Math and Natural Sciences
- Nursing
- Social and Life Sciences

### Student Headcount

#### (Fall 2017):

- 8,318

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 3,204

### Pell-Eligible Enrollment

#### (Fall 2017):

- 4,480

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 1,731 total  
◊ 800 Associate

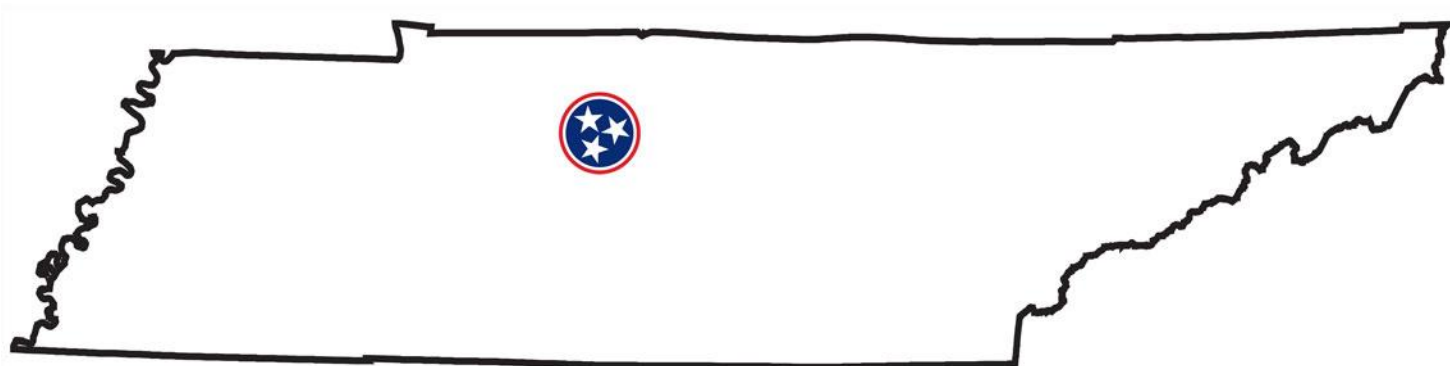
### Resident Undergraduate Tuition and Fees

#### (2017-2018):

- \$4,287

### Recipients of Traditional HOPE awards (2016-2017):

- 564



# Northeast State Community College

2425 TN-75, Blountville, TN 37617  
423-323-3191 | [www.northeaststate.edu](http://www.northeaststate.edu)

## Institution Profile

### Interim President:

James King

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Advanced Technologies
- Behavioral and Social Sciences
- Business Technologies
- Health Professions
- Humanities
- Mathematics
- Science

### Student Headcount

#### (Fall 2017):

- 6,124

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 1,508

### Pell-Eligible Enrollment

#### (Fall 2017):

- 3,038

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 1,367 total
  - ◊ 902 Associate

### Resident Undergraduate

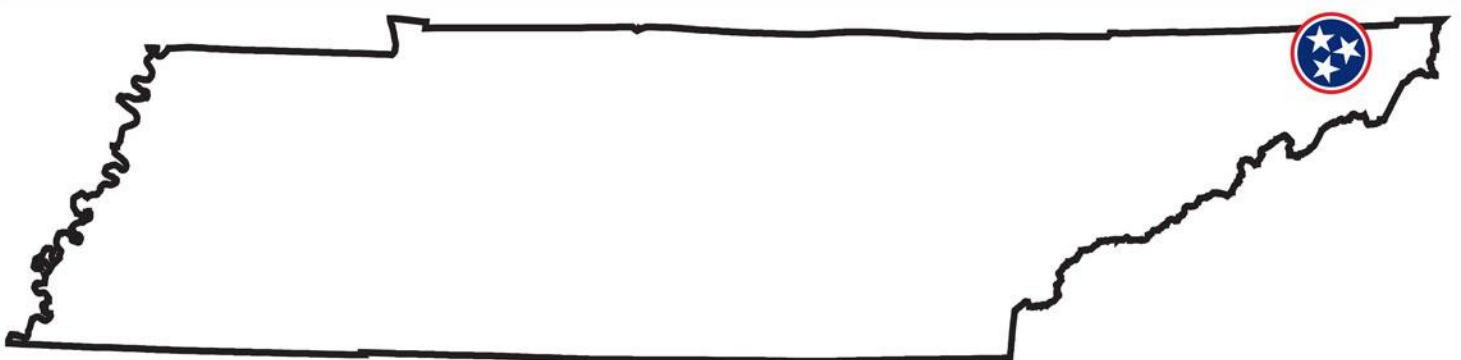
#### Tuition and Fees

#### (2017-2018):

- \$4,343

### Recipients of Traditional HOPE awards (2016-2017):

- 900



# Pellissippi State Community College

10915 Hardin Valley Road, Knoxville, TN 37932

865-694-6400 | www.pstcc.edu

## Institution Profile

### President:

Dr. L. Anthony Wise, Jr.

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business and Computer Technology
- English
- Engineering and Media Technologies
- Liberal Arts
- Mathematics
- Natural and Behavioral Sciences
- Nursing

### Student Headcount

#### (Fall 2017):

- 11,396

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 3,127

### Pell-Eligible Enrollment

#### (Fall 2017):

- 4,980

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 2,285 total
  - ◊ 1,454 Associate

### Resident Undergraduate

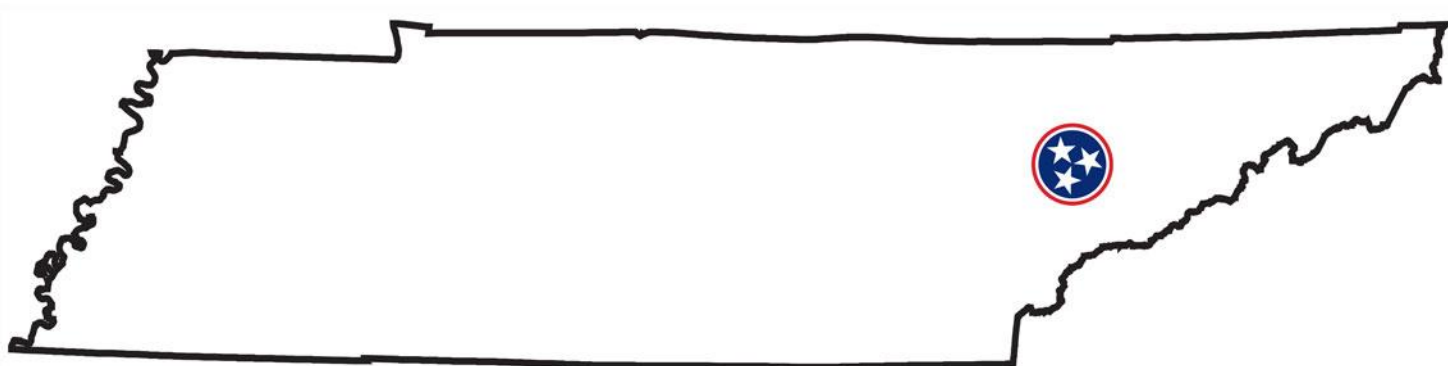
#### Tuition and Fees

#### (2017-2018):

- \$4,371

### Recipients of Traditional HOPE awards (2016-2017):

- 1,514



# Roane State Community College

276 Patton Lane, Harriman, TN 37748

865-354-3000 | [www.roanestate.edu](http://www.roanestate.edu)

## Institution Profile

### President:

Dr. Chris Whaley

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Allied Health Sciences
- Humanities
- Mathematics and Sciences
- Nursing
- Social Science, Business and Education

### Student Headcount

#### (Fall 2017):

- 5,776

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 1,329

### Pell-Eligible Enrollment

#### (Fall 2017):

- 2,717

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 1,011 total
  - ◊ 897 Associate

### Resident Undergraduate

#### Tuition and Fees

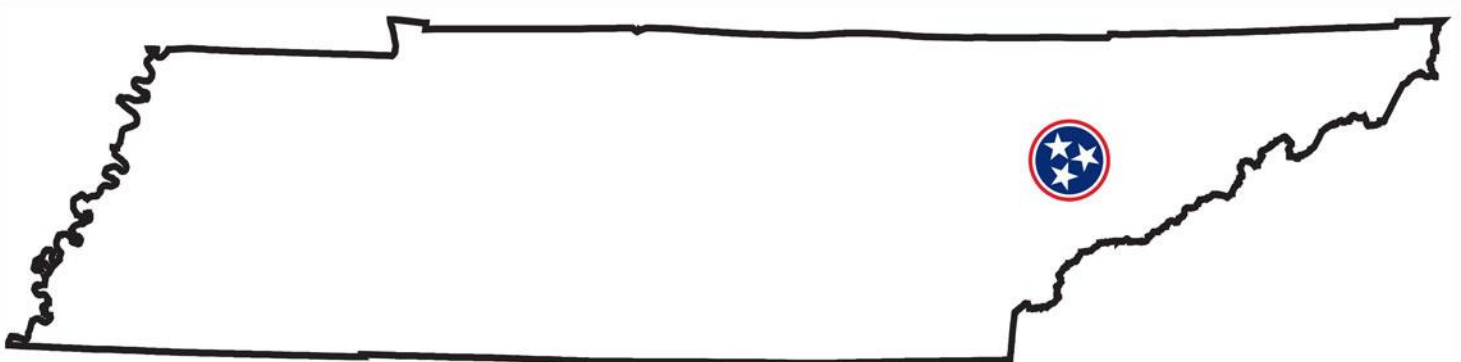
#### (2017-2018):

- \$4,335

### Recipients of Traditional

#### HOPE awards (2016-2017):

- 868



# Southwest Tennessee Community College

5983 Macon Cove, Memphis, TN 38134

901-333-5000 | www.southwest.tn.edu

## Institution Profile

### President:

Dr. Tracy D. Hall

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/  
Career and Technical-Mixed Traditional/  
Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Applied Science and Technology
- Art
- Business
- Education
- Health Sciences
- Humanities
- Social Sciences
- Science, Technology, Engineering and Mathematics (STEM)

### Student Headcount

#### (Fall 2017):

- 9,220

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 2,955

### Pell-Eligible Enrollment

#### (Fall 2017):

- 5,650

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 1,338 total
- ◊ 970 Associate

### Resident Undergraduate

#### Tuition and Fees

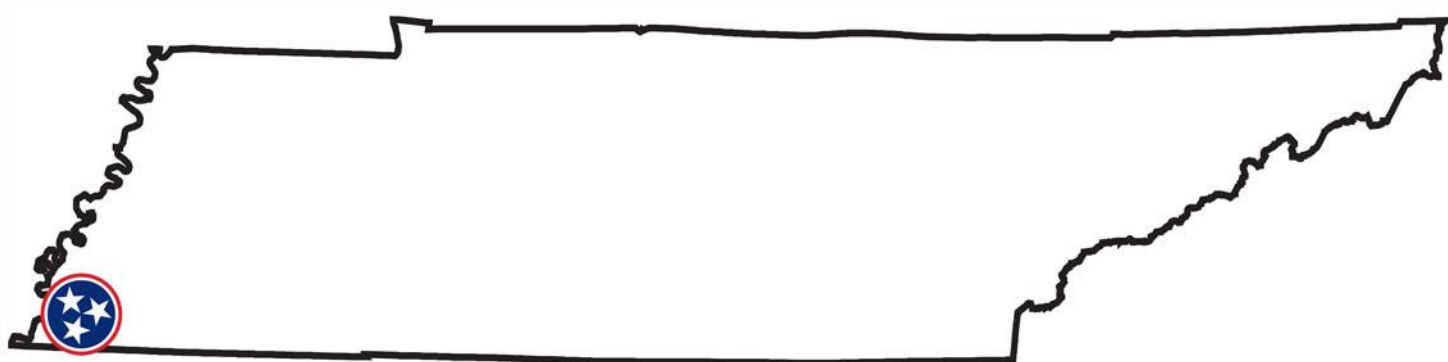
#### (2017-2018):

- \$4,351

### Recipients of Traditional

#### HOPE awards (2016-2017):

- 416





# Volunteer State Community College

1480 Nashville Pike, Gallatin, TN 37066

615-452-8600 | www.volstate.edu

## Institution Profile

### President:

Dr. Jerry Faulkner

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/Career & Technical-Mixed Traditional/Nontraditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Business and Technology
- Health Sciences
- Humanities
- Mathematics and Science
- Social Science and Education

### Student Headcount

#### (Fall 2017):

- 8,874

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 1,887

### Pell-Eligible Enrollment

#### (Fall 2017):

- 3,879

### Number of Degrees Awarded

#### (Summer 2016 to Spring 2017):

- 1,495 total
  - ◊ 1,078 Associate

### Resident Undergraduate

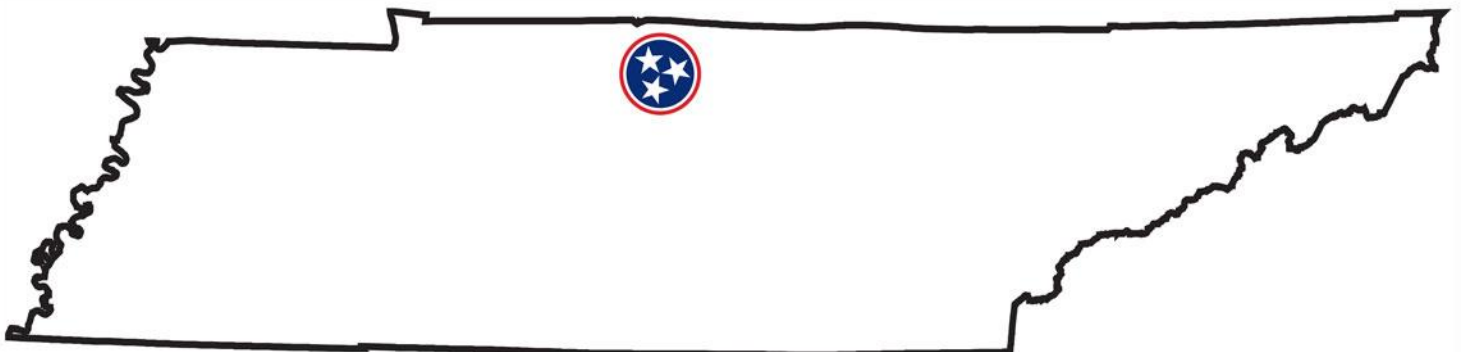
#### Tuition and Fees

#### (2017-2018):

- \$4,325

### Recipients of Traditional HOPE awards (2016-2017):

- 1,252



# Walters State Community College

500 South Davy Crockett Parkway, Morristown, TN 37813  
423-585-2600 | www.ws.edu

## Institution Profile

### President:

Dr. Tony Miksa

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Behavioral and Social Sciences
- Business
- Health Programs
- Humanities
- Mathematics
- Natural Sciences
- Public Safety
- Technical Education

### Student Headcount

#### (Fall 2017):

- 6,125

### Adult Undergraduate Enrollment

#### (Fall 2017):

- 1,049

### Pell-Eligible Enrollment

#### (Fall 2017):

- 2,834

### Number of Degrees Awarded (Summer 2016 to Spring 2017):

- 1,957 total
  - ◊ 842 Associate

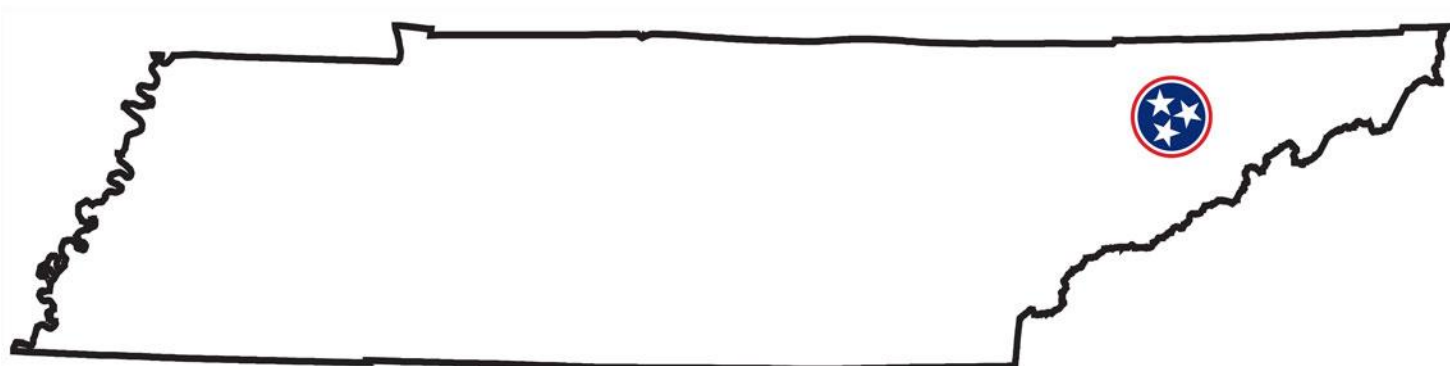
### Resident Undergraduate Tuition and Fees

#### (2017-2018):

- \$4,320

### Recipients of Traditional HOPE awards (2016-2017):

- 958



# Tennessee Colleges of Applied Technology

The 27 Tennessee Colleges of Applied Technology are premier providers of state-of-the-art technical training and workforce development strategies.

The network of TCATs is strategically located across the state to ensure that businesses and industries throughout Tennessee have access to a skilled and qualified workforce. The TCATs offer more than 50 occupational programs to help students train for a career or retrain for advancement opportunities, and help businesses build a skilled workforce. They contribute to the economic and community development of the regions served.

The TCAT certificate and diploma programs are developed in collaboration with community, business, and industry leaders to address specified areas of need. The programs are designed to prepare graduates for state licensure when required for practice. Some TCAT academic credits may transfer to the community colleges.

*Source: Tennessee Board of Regents*

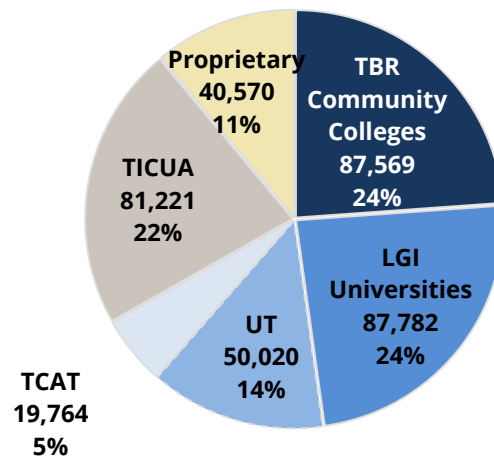


# Section II

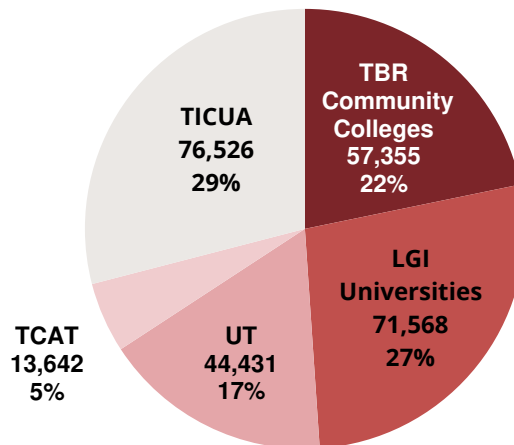


## Student Participation Fall 2017

**Figure 2.1  
Headcount by Sector  
Fall 2017**



**Figure 2.2  
FTE by Sector  
Fall 2017**

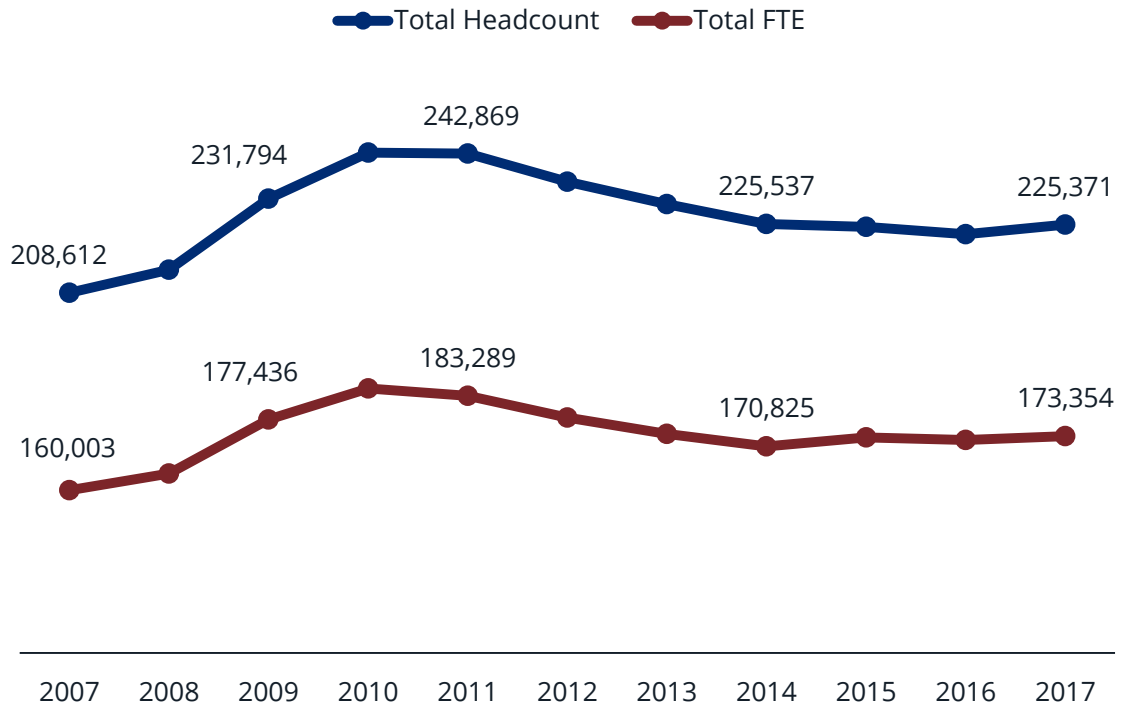


Source: THEC Student Information System (THEC SIS), THEC Postsecondary School Authorization, TN Board of Regents (TBR), TN Independent Colleges and Universities Association (TICUA)

Notes:

- **Proprietary sector enrollment** is reported annually. To isolate the proprietary sector's fall enrollment, the ratio of public institutions' fall enrollment to 12-month enrollment was averaged over three years (2014, 2015, and 2016). This percentage (83.8 percent) was then applied to the 2016-17 headcount of the proprietary sector to derive the estimated fall headcount. Proprietary enrollment is preliminary.
- Excludes not-for-profit private institutions not participating in TICUA.
- Public and TICUA institution headcount and FTE based on end-of-term data.
- Due to limitations in the data, Figure 2.2 does not report FTE for the proprietary sector.
- TCAT enrollment and FTE are preliminary.
- **Full-Time Equivalent** (FTE) enrollment is calculated in a manner consistent with the Outcomes Funding Formula definition found on p. 90.
- UT Health Science Center, UT Veterinary School, ETSU College of Medicine and College of Pharmacy FTE are equivalent to headcount.

**Figure 2.3**  
**Public Higher Education Enrollment Trends**  
**Fall 2007 – Fall 2017**



Source: THEC SIS

## Table 2.1

### Public Headcount by Institution Fall Terms 2007 and 2012 - 2017

Institution	2007	2012	2013	2014	2015	2016	2017
<b>Community Colleges</b>							
Chattanooga State Community College	8,108	10,160	10,123	9,557	9,436	8,685	8,504
Cleveland State Community College	2,999	3,640	3,812	3,529	3,530	3,325	3,016
Columbia State Community College	4,633	5,379	5,287	5,231	5,415	5,762	5,948
Dyersburg State Community College	2,568	3,595	3,271	2,863	2,873	2,845	2,860
Jackson State Community College	4,379	4,497	4,593	4,928	4,837	4,718	4,786
Motlow State Community College	4,113	4,782	4,925	4,793	5,294	5,851	6,622
Nashville State Community College	7,077	9,887	10,163	10,048	10,701	9,507	8,318
Northeast State Community College	5,237	6,446	5,895	5,865	6,086	6,145	6,124
Pellissippi State Community College	8,608	10,681	10,836	10,247	10,456	10,395	11,396
Roane State Community College	5,404	6,659	6,361	5,962	6,012	5,780	5,776
Southwest Tennessee Community College	10,617	12,235	10,876	10,333	9,244	8,469	9,220
Volunteer State Community College	7,065	8,210	8,190	7,677	8,075	8,686	8,874
Walters State Community College	5,825	6,571	6,281	6,031	5,971	6,004	6,125
<b>TBR Community College Total</b>	<b>76,633</b>	<b>92,742</b>	<b>90,613</b>	<b>87,064</b>	<b>87,930</b>	<b>86,172</b>	<b>87,569</b>
<b>Locally Governed Institutions</b>							
Austin Peay State University	9,084	10,616	10,449	10,153	10,120	10,460	10,556
East Tennessee State University	13,118	15,202	14,751	14,551	14,424	14,128	14,448
Middle Tennessee State University	23,246	25,578	24,079	23,006	22,662	22,159	22,024
Tennessee State University	9,065	8,881	8,833	9,097	9,179	8,768	8,470
Tennessee Technological University	10,321	11,583	11,200	11,498	10,952	10,535	10,562
University of Memphis	20,376	22,312	21,587	21,161	20,699	21,453	21,722
<b>LGI University Total</b>	<b>85,210</b>	<b>94,172</b>	<b>90,899</b>	<b>89,466</b>	<b>88,036</b>	<b>87,503</b>	<b>87,782</b>
<b>UT Universities</b>							
University of Tennessee, Chattanooga	9,558	11,614	11,655	11,619	11,344	11,497	11,590
University of Tennessee, Knoxville	27,385	26,877	27,028	27,382	27,640	28,104	28,475
University of Tennessee, Martin	7,171	7,766	7,429	7,029	6,791	6,682	6,755
University of Tennessee, Medical Health Sci Center	2,655	2,799	2,859	2,977	3,075	3,097	3,200
<b>UT University Total</b>	<b>46,769</b>	<b>49,056</b>	<b>48,971</b>	<b>49,007</b>	<b>48,850</b>	<b>49,380</b>	<b>50,020</b>
<b>University Total</b>	<b>131,979</b>	<b>143,228</b>	<b>139,870</b>	<b>138,473</b>	<b>136,886</b>	<b>136,883</b>	<b>137,802</b>
<b>Grand Total</b>	<b>208,612</b>	<b>235,970</b>	<b>230,483</b>	<b>225,537</b>	<b>224,816</b>	<b>223,055</b>	<b>225,371</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- Enrollments are for credit-bearing courses only.
- Based on end-of-term data.

## Table 2.2

<b>14th Day Enrollment and End of Term Headcount Enrollment Fall 2017</b>			
Institution	14th Day	End of Term	Percent Change
<b>Community Colleges</b>			
Chattanooga State Community College	8,362	8,504	1.7%
Cleveland State Community College	3,005	3,016	0.4%
Columbia State Community College	5,938	5,948	0.2%
Dyersburg State Community College	2,843	2,860	0.6%
Jackson State Community College	4,744	4,786	0.9%
Motlow State Community College	6,593	6,622	0.4%
Nashville State Community College	8,197	8,318	1.5%
Northeast State Community College	6,088	6,124	0.6%
Pellissippi State Community College	11,168	11,396	2.0%
Roane State Community College	5,626	5,776	2.7%
Southwest Tennessee Community College	9,099	9,220	1.3%
Volunteer State Community College	8,838	8,874	0.4%
Walters State Community College	6,075	6,125	0.8%
<b>TBR Community College Total</b>	<b>86,576</b>	<b>87,569</b>	<b>1.1%</b>
<b>Locally Governed Institutions</b>			
Austin Peay State University	10,463	10,556	0.9%
East Tennessee State University	14,352	14,448	0.7%
Middle Tennessee State University	21,913	22,024	0.5%
Tennessee State University	8,461	8,470	0.1%
Tennessee Technological University	10,504	10,562	0.6%
University of Memphis	21,521	21,722	0.9%
<b>LGI University Total</b>	<b>87,214</b>	<b>87,782</b>	<b>0.7%</b>
<b>UT Universities</b>			
University of Tennessee, Chattanooga	11,558	11,590	0.3%
University of Tennessee, Knoxville	28,025	28,475	1.6%
University of Tennessee, Martin	6,746	6,755	0.1%
University of Tennessee, Medical Health Sci Center	3,192	3,200	0.3%
<b>UT University Total</b>	<b>49,521</b>	<b>50,020</b>	<b>1.0%</b>
<b>University Total</b>	<b>136,735</b>	<b>137,802</b>	<b>0.8%</b>
<b>Grand Total</b>	<b>223,311</b>	<b>225,371</b>	<b>0.9%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- End of term reflects student departures and students who enrolled after the 14th day.



### Table 2.3

Public FTE Enrollment by Institution Fall Terms 2007 and 2012 - 2017							
Institution	2007	2012	2013	2014	2015	2016	2017
<b>Community Colleges</b>							
Chattanooga State Community College	5,044	6,585	6,388	5,901	6,190	5,743	5,526
Cleveland State Community College	2,022	2,482	2,487	2,316	2,413	2,282	2,096
Columbia State Community College	3,003	3,348	3,352	3,263	3,634	3,816	4,033
Dyersburg State Community College	1,668	2,217	1,918	1,678	1,690	1,694	1,705
Jackson State Community College	2,953	2,847	2,722	2,825	2,907	2,968	2,931
Motlow State Community College	2,739	2,925	2,984	2,984	3,654	4,152	4,485
Nashville State Community College	4,063	5,681	5,796	5,807	6,272	5,588	5,107
Northeast State Community College	3,387	4,289	3,912	3,888	4,215	4,250	4,261
Pellissippi State Community College	5,446	7,057	6,979	6,644	6,777	6,645	7,206
Roane State Community College	3,764	4,153	3,964	3,777	3,891	3,788	3,652
Southwest Tennessee Community College	6,794	7,555	6,801	6,355	6,169	5,624	6,138
Volunteer State Community College	4,427	5,091	4,985	4,747	5,406	5,869	6,008
Walters State Community College	3,884	4,425	4,103	4,008	4,074	4,086	4,206
<b>TBR Community College Total</b>	<b>49,193</b>	<b>58,657</b>	<b>56,392</b>	<b>54,192</b>	<b>57,291</b>	<b>56,505</b>	<b>57,355</b>
<b>Locally Governed Institutions</b>							
Austin Peay State University	7,139	8,508	8,416	8,241	8,180	8,466	8,278
East Tennessee State University	11,152	12,784	12,374	12,295	12,347	12,311	12,567
Middle Tennessee State University	19,525	20,824	19,637	18,787	18,362	18,177	17,957
Tennessee State University	7,465	6,901	7,080	7,388	7,639	7,342	7,189
Tennessee Technological University	8,312	9,636	9,797	9,983	9,569	9,208	9,043
University of Memphis	15,747	17,462	16,704	16,554	16,112	16,744	16,535
<b>LGI University Total</b>	<b>69,341</b>	<b>76,113</b>	<b>74,007</b>	<b>73,247</b>	<b>72,210</b>	<b>72,248</b>	<b>71,568</b>
<b>UT Universities</b>							
University of Tennessee, Chattanooga	8,168	9,951	10,208	10,029	9,886	10,029	10,301
University of Tennessee, Knoxville	24,538	23,610	23,860	24,107	24,601	24,827	25,212
University of Tennessee, Martin	6,108	6,770	6,555	6,273	5,989	5,670	5,719
University of Tennessee, Medical Health Sci Center	2,655	2,799	2,859	2,977	3,075	3,097	3,200
<b>University of Tennessee Total</b>	<b>41,469</b>	<b>43,130</b>	<b>43,481</b>	<b>43,386</b>	<b>43,551</b>	<b>43,623</b>	<b>44,431</b>
<b>University Total</b>	<b>110,810</b>	<b>119,243</b>	<b>117,489</b>	<b>116,633</b>	<b>115,761</b>	<b>115,871</b>	<b>115,999</b>
<b>Grand Total</b>	<b>160,003</b>	<b>177,899</b>	<b>173,880</b>	<b>170,825</b>	<b>173,052</b>	<b>172,376</b>	<b>173,354</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- UT Health Science Center, UT Veterinary School, ETSU College of Medicine and College of Pharmacy FTE are equivalent to headcount.
- Enrollments are for credit-bearing courses only.
- Based on end-of-term data.

**Table 2.4**

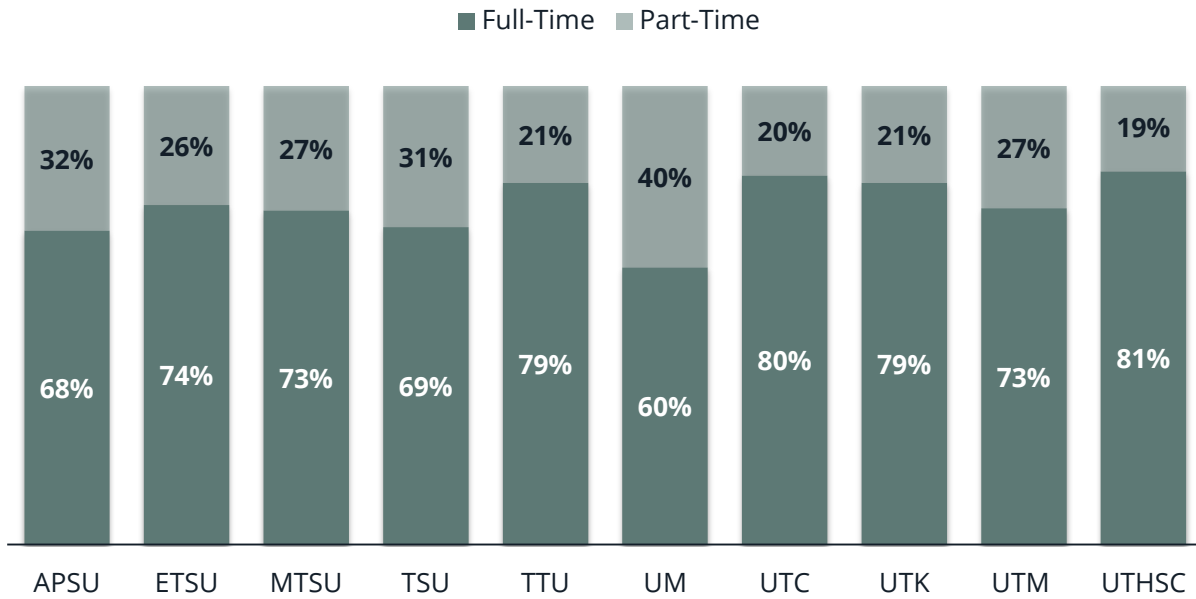
<b>Tennessee Colleges of Applied Technology Enrollment Academic Year 2016 - 2017</b>			
<b>Institution</b>	<b>Headcount</b>	<b>FTE</b>	<b>Contact Hours</b>
Athens	751	307	276,113
Chattanooga	1,943	956	860,230
Covington	437	253	227,693
Crossville	644	381	342,834
Crump	580	288	259,224
Dickson	1,183	657	591,118
Elizabethton	830	553	497,487
Harriman	513	284	255,346
Hartsville	942	380	341,597
Hohenwald	752	365	328,061
Jacksboro	338	224	201,576
Jackson	940	493	444,005
Knoxville	1,848	852	766,733
Livingston	2,420	542	487,620
McKenzie	305	190	170,612
McMinnville	428	207	186,421
Memphis	1,643	966	869,446
Morristown	1,106	611	550,049
Murfreesboro	6,377	680	611,954
Nashville	1,703	979	881,523
Newbern	614	384	345,836
Oneida/Huntsville	518	198	178,452
Paris	527	304	273,183
Pulaski	1,467	453	407,786
Ripley	480	182	163,905
Shelbyville	901	606	545,161
Whiteville	443	190	171,150
<b>Grand Total</b>	<b>30,633</b>	<b>12,483</b>	<b>11,235,115</b>

Source: THEC SIS

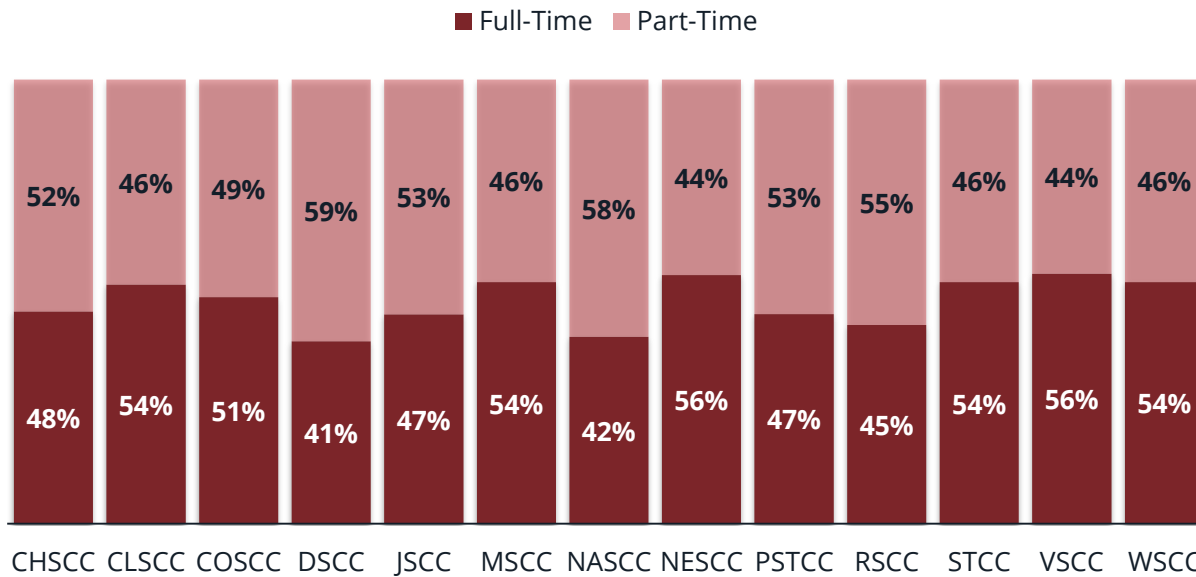
Notes:

- **FTE** is calculated as the total number of contact hours divided by 900.
- TCAT calculations are based on enrollment data from the summer, fall, and spring academic terms.

**Figure 2.4**  
**Full- and Part-Time Enrollment, Universities**  
**Fall 2017**



**Figure 2.5**  
**Full- and Part-Time Enrollment, Community Colleges**  
**Fall 2017**



Source: THEC SIS

Note:

- Based on end-of-term data.

## Table 2.5

College Going Rate by County Fall 2013 - Fall 2017					
County	2013	2014	2015	2016	2017
Anderson	62.5%	66.1%	67.9%	68.9%	67.7%
Bedford	41.5%	42.3%	53.1%	49.3%	53.9%
Benton	57.3%	58.1%	64.4%	64.9%	56.6%
Bledsoe	53.4%	43.6%	48.4%	44.3%	52.8%
Blount	58.1%	60.4%	67.1%	62.3%	60.3%
Bradley	60.7%	62.0%	65.5%	65.8%	64.7%
Campbell	49.1%	49.1%	56.5%	48.2%	46.5%
Cannon	42.0%	41.9%	57.4%	55.6%	57.5%
Carroll	59.6%	63.8%	72.0%	76.3%	62.0%
Carter	60.6%	59.8%	69.0%	58.5%	62.1%
Cheatham	50.8%	52.4%	58.9%	64.2%	63.4%
Chester	57.2%	58.1%	67.2%	76.5%	64.5%
Claiborne	61.6%	54.8%	60.5%	63.1%	58.7%
Clay	59.7%	73.3%	70.0%	57.7%	62.9%
Cocke	41.6%	39.5%	48.1%	48.5%	47.2%
Coffee	57.8%	52.1%	65.0%	56.3%	58.0%
Crockett	52.8%	57.0%	67.5%	62.4%	59.0%
Cumberland	42.6%	52.9%	59.7%	59.1%	57.1%
Davidson	55.8%	57.4%	60.1%	61.5%	60.9%
Decatur	71.7%	73.7%	78.8%	77.9%	69.0%
DeKalb	46.8%	45.6%	45.1%	51.9%	51.3%
Dickson	55.6%	56.3%	62.1%	64.3%	57.3%
Dyer	63.5%	67.7%	63.7%	64.3%	69.9%
Fayette	53.5%	47.0%	54.8%	52.5%	56.1%
Fentress	59.1%	59.1%	55.4%	57.0%	67.1%
Franklin	43.9%	50.0%	58.0%	50.7%	53.2%
Gibson	57.6%	61.8%	65.9%	65.4%	68.7%
Giles	55.9%	58.1%	58.8%	58.3%	52.9%
Grainger	48.5%	48.8%	69.2%	50.9%	61.7%
Greene	44.8%	51.5%	56.7%	58.8%	58.1%
Grundy	48.2%	52.6%	56.9%	51.4%	53.6%
Hamblen	59.0%	63.7%	65.1%	67.6%	66.4%
Hamilton	60.0%	62.7%	69.0%	68.1%	65.8%
Hancock	56.7%	41.2%	45.9%	56.7%	57.4%
Hardeman	50.9%	59.8%	65.2%	57.1%	59.0%
Hardin	52.9%	53.9%	58.6%	60.8%	55.8%
Hawkins	47.7%	49.1%	54.0%	62.0%	56.5%
Haywood	51.9%	49.8%	63.9%	55.2%	56.6%
Henderson	67.6%	72.4%	80.6%	70.7%	74.1%
Henry	56.0%	51.5%	57.2%	55.7%	64.0%
Hickman	39.8%	41.9%	64.2%	47.1%	60.2%
Houston	51.8%	48.9%	75.9%	63.5%	55.8%
Humphreys	51.0%	58.2%	75.0%	71.6%	68.1%
Jackson	55.3%	48.1%	65.6%	65.7%	64.0%
Jefferson	58.3%	51.7%	55.8%	55.4%	57.8%
Johnson	39.2%	44.9%	55.7%	50.7%	47.3%
Knox	64.3%	62.8%	67.2%	64.8%	64.1%
Lake	59.6%	59.5%	57.7%	55.1%	45.1%
Lauderdale	50.2%	58.1%	53.8%	61.0%	58.6%
Lawrence	51.5%	59.9%	64.2%	60.0%	64.3%
Lewis	68.3%	60.9%	69.8%	57.0%	76.4%
Lincoln	49.3%	52.0%	61.7%	57.4%	55.9%
Loudon	55.8%	52.6%	58.6%	58.5%	61.1%
Macon	44.3%	49.8%	66.1%	64.0%	69.6%
Madison	55.9%	61.4%	61.5%	63.0%	60.9%

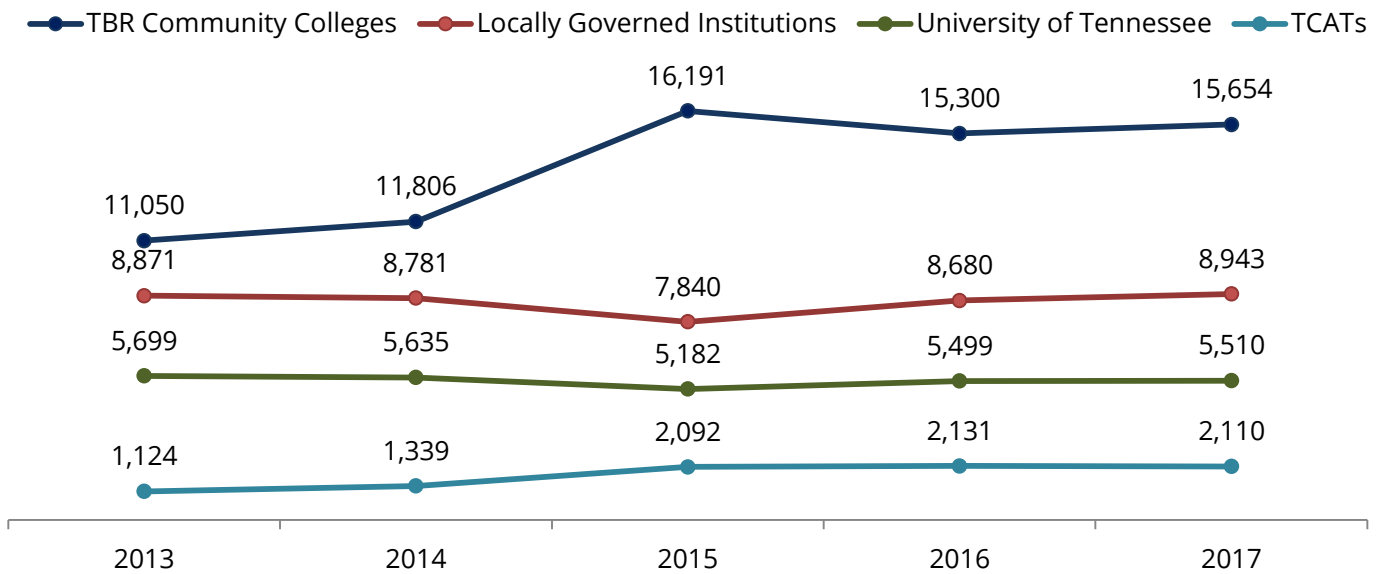
College Going Rate by County continued					
Fall 2013 - Fall 2017					
County	2013	2014	2015	2016	2017
Marion	61.4%	54.7%	67.5%	65.6%	57.1%
Marshall	55.1%	52.8%	59.2%	58.5%	60.4%
Maury	56.5%	52.1%	65.8%	61.2%	60.1%
McMinn	51.2%	52.4%	62.0%	57.8%	54.1%
McNairy	53.3%	58.7%	63.2%	69.3%	64.5%
Meigs	60.2%	53.2%	53.4%	52.7%	60.2%
Monroe	38.5%	42.5%	47.0%	48.7%	45.4%
Montgomery	44.6%	47.5%	56.0%	57.0%	55.9%
Moore	59.0%	66.2%	75.8%	68.1%	66.7%
Morgan	47.1%	47.7%	52.4%	54.0%	62.9%
Obion	61.8%	60.8%	67.0%	64.6%	62.7%
Overton	53.7%	53.7%	57.3%	61.0%	57.8%
Perry	77.4%	74.7%	81.5%	79.2%	81.4%
Pickett	54.8%	68.6%	77.5%	78.2%	59.0%
Polk	51.3%	45.2%	66.5%	53.1%	47.8%
Putnam	54.4%	52.3%	54.0%	56.4%	60.3%
Rhea	44.9%	48.0%	58.3%	59.5%	58.9%
Roane	61.3%	62.4%	66.1%	66.2%	65.6%
Robertson	49.9%	50.4%	56.6%	58.4%	60.6%
Rutherford	56.7%	58.0%	65.5%	65.3%	65.9%
Scott	63.9%	61.2%	64.7%	67.3%	60.7%
Sequatchie	55.0%	56.8%	65.5%	57.7%	67.1%
Sevier	59.3%	57.5%	60.0%	59.6%	61.1%
Shelby	61.1%	62.7%	64.5%	61.8%	63.5%
Smith	48.6%	52.7%	57.8%	63.2%	59.7%
Stewart	46.9%	46.3%	60.5%	61.5%	56.4%
Sullivan	65.6%	66.6%	69.1%	67.5%	67.1%
Sumner	65.5%	63.5%	71.2%	71.1%	70.4%
Tipton	61.2%	55.8%	63.8%	65.1%	61.0%
Trousdale	54.1%	64.9%	74.7%	69.1%	77.7%
Unicoi	51.8%	58.6%	65.4%	63.9%	78.2%
Union	48.4%	47.3%	56.9%	54.2%	54.4%
Van Buren	41.9%	42.6%	53.1%	60.7%	40.9%
Warren	43.8%	39.6%	50.6%	56.2%	61.1%
Washington	63.1%	63.7%	74.1%	71.5%	68.0%
Wayne	57.3%	61.5%	74.3%	70.7%	72.2%
Weakley	60.7%	65.6%	67.8%	69.9%	70.2%
White	50.0%	47.4%	56.6%	59.9%	55.0%
Williamson	71.9%	71.2%	82.4%	83.8%	84.5%
Wilson	63.9%	56.9%	71.1%	66.7%	69.1%
<b>Tennessee</b>	<b>57.7%</b>	<b>58.4%</b>	<b>64.3%</b>	<b>63.3%</b>	<b>63.4%</b>
<b>Statewide Public HS Grads</b>	<b>60,504</b>	<b>60,620</b>	<b>61,230</b>	<b>63,190</b>	<b>64,380</b>
<b>Statewide College Enrollees</b>	<b>34,915</b>	<b>35,424</b>	<b>39,400</b>	<b>40,005</b>	<b>40,801</b>

Source: National Student Clearinghouse, TN Longitudinal Data System (TLDS), THEC SIS

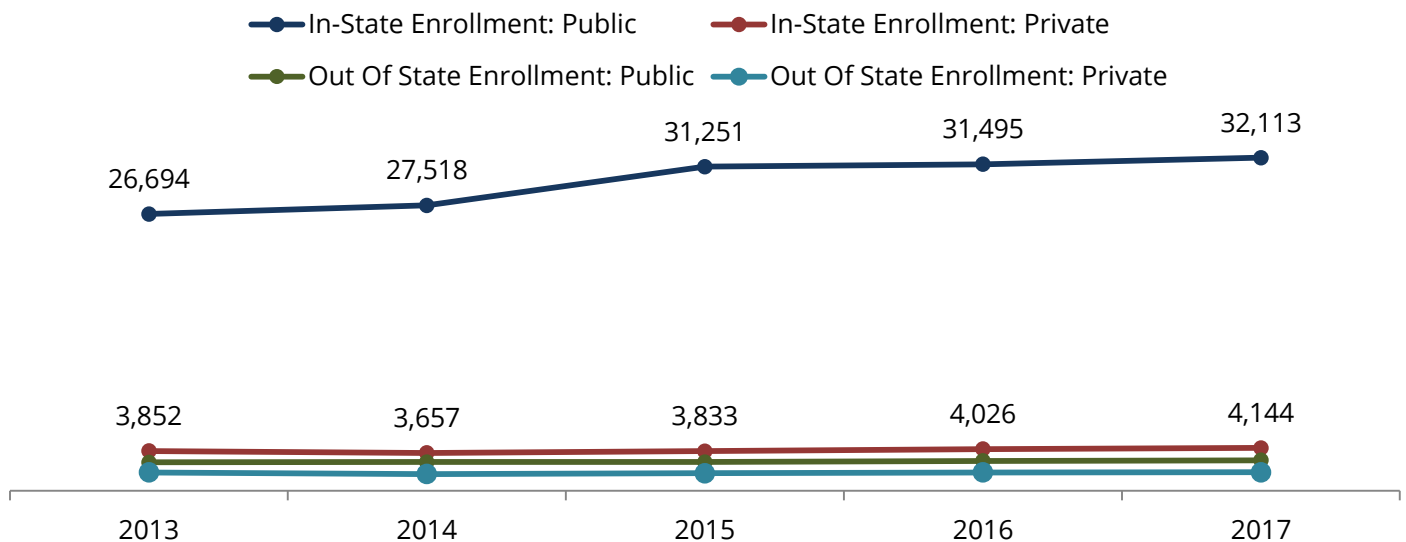
Notes:

- High school students who were part of the high school freshman cohort and graduated during the winter, spring, or summer preceding the summer or fall they enrolled in higher education are captured (using the TLDS). For example, a student who was part of the freshman cohort in the 2011-12 school year who graduated during the winter of 2014, spring of 2015, or summer of 2015, and enrolled in any college in the summer or fall of 2015 is included.
- The college-going rate is based on the in-state and out-of-state, two-year and four-year, public and private enrollment matches found within National Student Clearinghouse. TCAT enrollment matches use the THEC SIS. High school students were enrolled at any higher education institution (community college, university, in-state, out-of-state, public, or private).
- Only public high school graduates are included in college going calculations.

**Figure 2.6**  
**Public In-State High School Graduate Enrollment by System**  
**Fall 2013 – Fall 2017**



**Figure 2.7**  
**Postsecondary Share of High School Graduate Enrollment**  
**Fall 2013 – Fall 2017**



Source: National Student Clearinghouse, TN Longitudinal Data System (TLDS), THEC SIS

Notes:

- High school students who were part of the high school freshman cohort and graduated during the winter, spring, or summer preceding the summer or fall they enrolled in higher education are captured (using the TLDS). For example, a student who was part of the freshman cohort in the 2011-12 school year who graduated during the winter of 2014, spring of 2015, or summer of 2015, and enrolled in any college in the summer or fall of 2015 is included.
- Enrollment share duplicates student count and is not comparable to college-going rate.
- Only public high school graduates are included in college going calculations.

Table 2.6

Public Headcount by Student Level Fall 2017						
Institution	First-Time Freshman		Total Undergraduate		Graduate & Professional	
	Headcount	Percent of Total	Headcount	Percent of Total	Headcount	Percent of Total
<b>Community Colleges</b>						
Chattanooga State Community College	1,742	20.5%	8,504	100.0%		
Cleveland State Community College	724	24.0%	3,016	100.0%		
Columbia State Community College	1,613	27.1%	5,948	100.0%		
Dyersburg State Community College	573	20.0%	2,860	100.0%		
Jackson State Community College	997	20.8%	4,786	100.0%		
Motlow State Community College	1,823	27.5%	6,622	100.0%		
Nashville State Community College	1,543	18.6%	8,318	100.0%		
Northeast State Community College	1,575	25.7%	6,124	100.0%		
Pellissippi State Community College	2,696	23.7%	11,396	100.0%		
Roane State Community College	1,342	23.2%	5,776	100.0%		
Southwest Tennessee Community College	2,476	26.9%	9,220	100.0%		
Volunteer State Community College	2,353	26.5%	8,874	100.0%		
Walters State Community College	1,706	27.9%	6,125	100.0%		
<b>TBR Community College Total</b>	<b>21,163</b>	<b>24.2%</b>	<b>87,569</b>	<b>100.0%</b>		
<b>Locally Governed Institutions</b>						
Austin Peay State University	1,949	18.5%	9,663	91.5%	893	8.5%
East Tennessee State University	2,001	13.8%	11,403	78.9%	3,045	21.1%
Middle Tennessee State University	2,953	13.4%	19,615	89.1%	2,409	10.9%
Tennessee State University	1,552	18.3%	6,761	79.8%	1,709	20.2%
Tennessee Technological University	1,728	16.4%	9,412	89.1%	1,150	10.9%
University of Memphis	2,607	12.0%	17,564	80.9%	4,158	19.1%
<b>LGI University Total</b>	<b>12,790</b>	<b>14.6%</b>	<b>74,418</b>	<b>84.8%</b>	<b>13,364</b>	<b>15.2%</b>
<b>UT Universities</b>						
University of Tennessee, Chattanooga	2,140	18.5%	10,165	87.7%	1,425	12.3%
University of Tennessee, Knoxville	4,844	17.0%	22,466	78.9%	6,009	21.1%
University of Tennessee, Martin	1,045	15.5%	6,315	93.5%	440	6.5%
University of Tennessee, Medical Health Sci Center	0	0.0%	341	10.7%	2,859	89.3%
<b>UT University Total</b>	<b>8,029</b>	<b>16.1%</b>	<b>39,287</b>	<b>78.5%</b>	<b>10,733</b>	<b>21.5%</b>
<b>University Total</b>	<b>20,819</b>	<b>15.1%</b>	<b>113,705</b>	<b>82.5%</b>	<b>24,097</b>	<b>17.5%</b>
<b>Grand Total</b>	<b>41,982</b>	<b>18.6%</b>	<b>201,274</b>	<b>89.3%</b>	<b>24,097</b>	<b>10.7%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- Based on end-of-term data.

**Table 2.7**

<b>Public Undergraduate Headcount by Gender, Race, Pell Eligibility, Adult Status, and Residency Fall 2017</b>						
<b>Institution</b>	<b>Total</b>	<b>% Female</b>	<b>% Non- white</b>	<b>% Pell Eligible</b>	<b>% Adult</b>	<b>% Out- of-state</b>
<b>Community Colleges</b>						
Chattanooga State Community College	8,504	58.6%	23.1%	42.7%	29.5%	11.9%
Cleveland State Community College	3,016	58.0%	12.7%	42.4%	21.9%	2.0%
Columbia State Community College	5,948	59.0%	17.1%	40.2%	19.1%	1.1%
Dyersburg State Community College	2,860	66.0%	22.5%	43.1%	22.7%	1.7%
Jackson State Community College	4,786	63.1%	24.3%	44.2%	17.6%	0.6%
Motlow State Community College	6,622	59.1%	23.6%	40.1%	14.4%	1.4%
Nashville State Community College	8,318	59.2%	44.6%	53.9%	38.5%	5.7%
Northeast State Community College	6,124	52.3%	9.2%	49.6%	24.6%	2.4%
Pellissippi State Community College	11,396	53.1%	18.0%	43.7%	27.4%	3.4%
Roane State Community College	5,776	66.9%	9.4%	47.0%	23.0%	1.2%
Southwest Tennessee Community College	9,220	61.2%	73.8%	61.3%	32.0%	3.5%
Volunteer State Community College	8,874	60.4%	19.5%	43.7%	21.3%	1.8%
Walters State Community College	6,125	61.6%	10.2%	46.3%	17.1%	1.2%
<b>TBR Community College Total</b>	<b>87,569</b>	<b>59.3%</b>	<b>26.2%</b>	<b>46.7%</b>	<b>24.9%</b>	<b>3.4%</b>
<b>Locally Governed Institutions</b>						
Austin Peay State University	9,663	58.5%	37.3%	51.4%	26.8%	17.0%
East Tennessee State University	11,403	56.0%	15.8%	44.5%	17.5%	18.4%
Middle Tennessee State University	19,615	53.7%	34.7%	49.1%	19.2%	10.7%
Tennessee State University	6,761	61.9%	82.6%	47.1%	22.9%	40.9%
Tennessee Technological University	9,412	44.8%	14.0%	44.0%	11.5%	6.8%
University of Memphis	17,564	58.5%	49.9%	49.3%	21.8%	13.0%
<b>LGI University Total</b>	<b>74,418</b>	<b>55.4%</b>	<b>37.6%</b>	<b>47.9%</b>	<b>19.9%</b>	<b>15.5%</b>
<b>UT Universities</b>						
University of Tennessee, Chattanooga	10,165	56.0%	20.2%	40.2%	12.4%	8.6%
University of Tennessee, Knoxville	22,466	49.9%	18.5%	30.5%	6.2%	16.4%
University of Tennessee, Martin	6,315	58.9%	19.6%	46.4%	17.6%	9.5%
University of Tennessee, Medical Health Sci Center	341	88.6%	29.0%	35.8%	37.0%	22.3%
<b>UT University Total</b>	<b>39,287</b>	<b>53.3%</b>	<b>19.2%</b>	<b>35.6%</b>	<b>9.9%</b>	<b>13.3%</b>
<b>University Total</b>	<b>113,705</b>	<b>54.7%</b>	<b>31.3%</b>	<b>43.7%</b>	<b>16.5%</b>	<b>14.7%</b>
<b>Grand Total</b>	<b>201,274</b>	<b>56.7%</b>	<b>29.1%</b>	<b>45.0%</b>	<b>20.1%</b>	<b>9.8%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- **Pell-Eligible** students are defined as students who were eligible to receive a Pell grant at any time during their college career.
- **Non-white** includes Alaskan Native, American Indian, Asian or Pacific Islander, Black or African American, Hispanic, and Multiracial.
- **Adult** is defined as an individual 25 years or older.
- **Out-of-state** column includes foreign students.
- Table excludes students with unknown gender, race/ethnicity, or Pell-Eligibility status.
- Based on end-of-term data.



**Table 2.8**

Public Headcount in Five Most Utilized Major Fields Fall 2017					
Major Field: Undergraduate	Headcount	Percent of All UG Majors	Major Field: Graduate	Headcount	Percent of All Grad Majors
Liberal Arts & Sciences	52,582	26.1%	Health Professions & Related Services	6,572	27.3%
Business Management & Admin. Services	21,222	10.5%	Education	3,731	15.5%
Health Professions & Related Services	19,759	9.8%	Business Management & Admin. Services	2,539	10.5%
Engineering	12,444	6.2%	Engineering	1,745	7.2%
Parks, Recreation, Leisure & Fitness Studies	6,507	3.2%	Protective Services & Public Affairs	1,446	6.0%

Source: THEC SIS

Notes:

- Major Fields are defined by their two-digit THEC CIP code.
- Based on end-of-term data.

**Table 2.9**

Average ACT Scores of Incoming Freshmen Fall 2017	
Institution	Average ACT Score
<b>Community Colleges</b>	
Chattanooga State Community College	19.2
Cleveland State Community College	19.4
Columbia State Community College	20.3
Dyersburg State Community College	19.4
Jackson State Community College	18.5
Motlow State Community College	19.2
Nashville State Community College	17.5
Northeast State Community College	19.3
Pellissippi State Community College	20.3
Roane State Community College	19.4
Southwest Tennessee Community College	16.7
Volunteer State Community College	19.2
Walters State Community College	19.6
<b>TBR Community College Total</b>	<b>19.0</b>
<b>Locally Governed Institutions</b>	
Austin Peay State University	21.3
East Tennessee State University	22.6
Middle Tennessee State University	22.4
Tennessee State University	18.7
Tennessee Technological University	23.9
University of Memphis	22.3
<b>LGI University Total</b>	<b>22.1</b>
<b>UT Universities</b>	
University of Tennessee, Chattanooga	23.1
University of Tennessee, Knoxville	26.5
University of Tennessee, Martin	22.6
<b>UT University Total</b>	<b>25.1</b>

Source: THEC SIS

Note:

- Percent of students with reported ACT scores varies by system and sector (TBR Community Colleges 87% with ACT; LGI Universities 90%; UT Universities 98% with ACT)

**Table 2.10**

Off-Campus Enrollment Fall 2017										
Institution	Total Headcount	Off-Campus Headcount	Center Headcount	Site Headcount	Percent of Total	Institution	Total Headcount	Off-Campus Headcount	Percent of Total	
<b>TBR Community Colleges</b>						<b>Colleges of Applied Technology</b>				
Chattanooga State Community College	8,975	1,388	92	1,296	15.5%	Athens	751		0.0%	
Cleveland State Community College	3,365	1,130	427	703	33.6%	Chattanooga	1,946	751	38.6%	
Columbia State Community College	7,036	3,533	2,970	563	50.2%	Covington	437		0.0%	
Dyersburg State Community College	3,113	1,778	897	881	57.1%	Crossville	644		0.0%	
Jackson State Community College	5,314	1,993	683	1,310	37.5%	Crump	580		0.0%	
Motlow State Community College	8,219	5,917	5,644	273	72.0%	Dickson	1,225	688	56.2%	
Nashville State Community College	9,587	4,246	3,318	928	44.3%	Elizabethton	869	40	4.6%	
Northeast State Community College	7,288	3,264	2,685	579	44.8%	Harriman	513		0.0%	
Pellissippi State Community College	12,750	4,544	3,639	905	35.6%	Hartsville	948	444	46.8%	
Roane State Community College	7,148	4,789	3,341	1,448	67.0%	Hohenwald	762	123	16.1%	
Southwest Tennessee Community College	12,427	2,786	2,502	284	22.4%	Jacksboro	338		0.0%	
Volunteer State Community College	9,687	2,617	1,408	1,209	27.0%	Jackson	960	348	36.3%	
Walters State Community College	7,349	3,833	2,942	891	52.2%	Knoxville	1,848		0.0%	
<b>TBR Community College Total</b>	<b>102,258</b>	<b>41,818</b>	<b>30,548</b>	<b>11,270</b>	<b>40.9%</b>	Livingston	2,420		0.0%	
<b>Locally Governed Institutions</b>						McKenzie	306	10	3.3%	
Austin Peay State University	10,841	1,622	1,249	373	15.0%	McMinnville	428		0.0%	
East Tennessee State University	15,805	2,103	1,111	992	13.3%	Memphis	1,659	382	23.0%	
Middle Tennessee State University	22,060	872		872	4.0%	Morristown	1,107	23	2.1%	
Tennessee State University	10,238	2,693	2,679	14	26.3%	Murfreesboro	6,377		0.0%	
Tennessee Technological University	10,952	704		704	6.4%	Nashville	1,703		0.0%	
University of Memphis	22,751	2,966	1,567	1,399	13.0%	Newbern	614		0.0%	
<b>LGI University Total</b>	<b>92,647</b>	<b>10,960</b>	<b>6,606</b>	<b>4,354</b>	<b>11.8%</b>	Oneida	518		0.0%	
<b>UT Universities</b>						Paris	528	42	8.0%	
University of Tennessee, Chattanooga	11,699	115		115	1.0%	Pulaski	1,494	754	50.5%	
University of Tennessee, Knoxville	28,085	116	116		0.4%	Ripley	513	82	16.0%	
University of Tennessee, Martin	7,058	1,152	817	335	16.3%	Shelbyville	926	206	22.2%	
University of Tennessee, Medical Health Sci Center	3,327	342	342		10.3%	Whiteville	443		0.0%	
<b>University of Tennessee Total</b>	<b>50,169</b>	<b>1,725</b>	<b>1,275</b>	<b>450</b>	<b>3.4%</b>	<b>TCAT Total</b>	<b>30,857</b>	<b>3,893</b>	<b>12.6%</b>	
<b>University Total</b>	<b>142,816</b>	<b>12,685</b>	<b>7,881</b>	<b>4,804</b>	<b>8.9%</b>	<b>Grand Total</b>	<b>275,931</b>	<b>58,396</b>	<b>21.2%</b>	

Source: THEC SIS

Notes:

- Total headcount **is duplicated** because students are counted at every location in which they enrolled in a course.
- Based on end-of-term data.

**Table 2.11**

First-time Freshmen Requiring Learning Support at Community Colleges Fall 2011 – Fall 2017							
Learning Support Subject	2011	2012	2013	2014	2015	2016	2017
<b>No Learning Support</b>	<b>4,462</b>	<b>4,478</b>	<b>5,081</b>	<b>5,984</b>	<b>7,822</b>	<b>7,686</b>	<b>7,376</b>
Writing Only	324	276	325	361	487	526	529
Math Only	4,598	4,298	4,314	4,303	4,745	4,585	4,195
Reading Only	333	303	318	332	484	465	494
<b>1 Subject</b>	<b>5,255</b>	<b>4,877</b>	<b>4,957</b>	<b>4,996</b>	<b>5,716</b>	<b>5,576</b>	<b>5,218</b>
Writing and Math	2,015	1,762	1,603	1,404	1,527	1,440	1,634
Writing and Reading	421	296	342	395	746	770	805
Math and Reading	1,205	1,096	988	911	1,123	955	975
<b>2 Subjects</b>	<b>3,641</b>	<b>3,154</b>	<b>2,933</b>	<b>2,710</b>	<b>3,396</b>	<b>3,165</b>	<b>3,414</b>
<b>3 Subjects</b>	<b>5,840</b>	<b>4,590</b>	<b>3,997</b>	<b>3,607</b>	<b>4,400</b>	<b>3,995</b>	<b>4,854</b>
<b>Any Learning Support</b>	<b>14,736</b>	<b>12,621</b>	<b>11,887</b>	<b>11,313</b>	<b>13,512</b>	<b>12,736</b>	<b>13,486</b>
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>	<b>20,422</b>	<b>20,862</b>
<b>% Learning Support</b>	<b>76.8%</b>	<b>73.8%</b>	<b>70.1%</b>	<b>65.4%</b>	<b>63.3%</b>	<b>62.4%</b>	<b>64.6%</b>

Learning Support Subject: Math	2011	2012	2013	2014	2015	2016	2017
Total	13,658	11,746	10,902	10,225	11,795	10,975	11,658
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>	<b>20,422</b>	<b>20,862</b>
<b>% Learning Support</b>	<b>71.1%</b>	<b>68.7%</b>	<b>64.3%</b>	<b>59.1%</b>	<b>55.3%</b>	<b>53.7%</b>	<b>55.9%</b>

Learning Support Subject: Writing	2011	2012	2013	2014	2015	2016	2017
Total	8,600	6,924	6,267	5,767	7,160	6,731	7,822
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>	<b>20,422</b>	<b>20,862</b>
<b>% Learning Support</b>	<b>44.8%</b>	<b>40.5%</b>	<b>36.9%</b>	<b>33.3%</b>	<b>33.6%</b>	<b>33.0%</b>	<b>37.5%</b>

Learning Support Subject: Reading	2011	2012	2013	2014	2015	2016	2017
Total	7,799	6,285	5,645	5,245	6,753	6,185	7,128
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>	<b>20,422</b>	<b>20,862</b>
<b>% Learning Support</b>	<b>40.6%</b>	<b>36.8%</b>	<b>33.3%</b>	<b>30.3%</b>	<b>31.7%</b>	<b>30.3%</b>	<b>34.2%</b>

Source: TBR

Notes:

- Table displays students who would require learning support based on their academic preparedness, not actual counts of enrolled students.
- **Learning Support** allows students to enroll in remedial coursework simultaneously with credit-bearing courses, in contrast to completing non-credit courses prior to enrollment in a credit-bearing course.
- TBR began using the Accuplacer placement test in 2017, replacing the Compass test which is no longer available. This alternative placement test is used in cases where ACT scores are not available or invalid. Students taking the Accuplacer test were more likely to indicate a need for learning support. TBR is revisiting cut scores to ensure accurate placement in learning support.
- Based on end-of-term data.

**Table 2.12**

<b>SAILS Math Participation and Completion Academic Years 2012-13 to 2016-17</b>			
<b>Year</b>	<b>Students</b>	<b>Completers</b>	<b>Completion Rate</b>
Spring 2012	20	16	80%
2012-13	500	410	82%
2013-14	8,186	5,625	69%
2014-15	10,907	9,967	91%
2015-16	14,148	13,040	92%
2016-17	13,113	12,693	97%
<b>Overall</b>	<b>46,874</b>	<b>41,751</b>	<b>89%</b>

**Table 2.13**

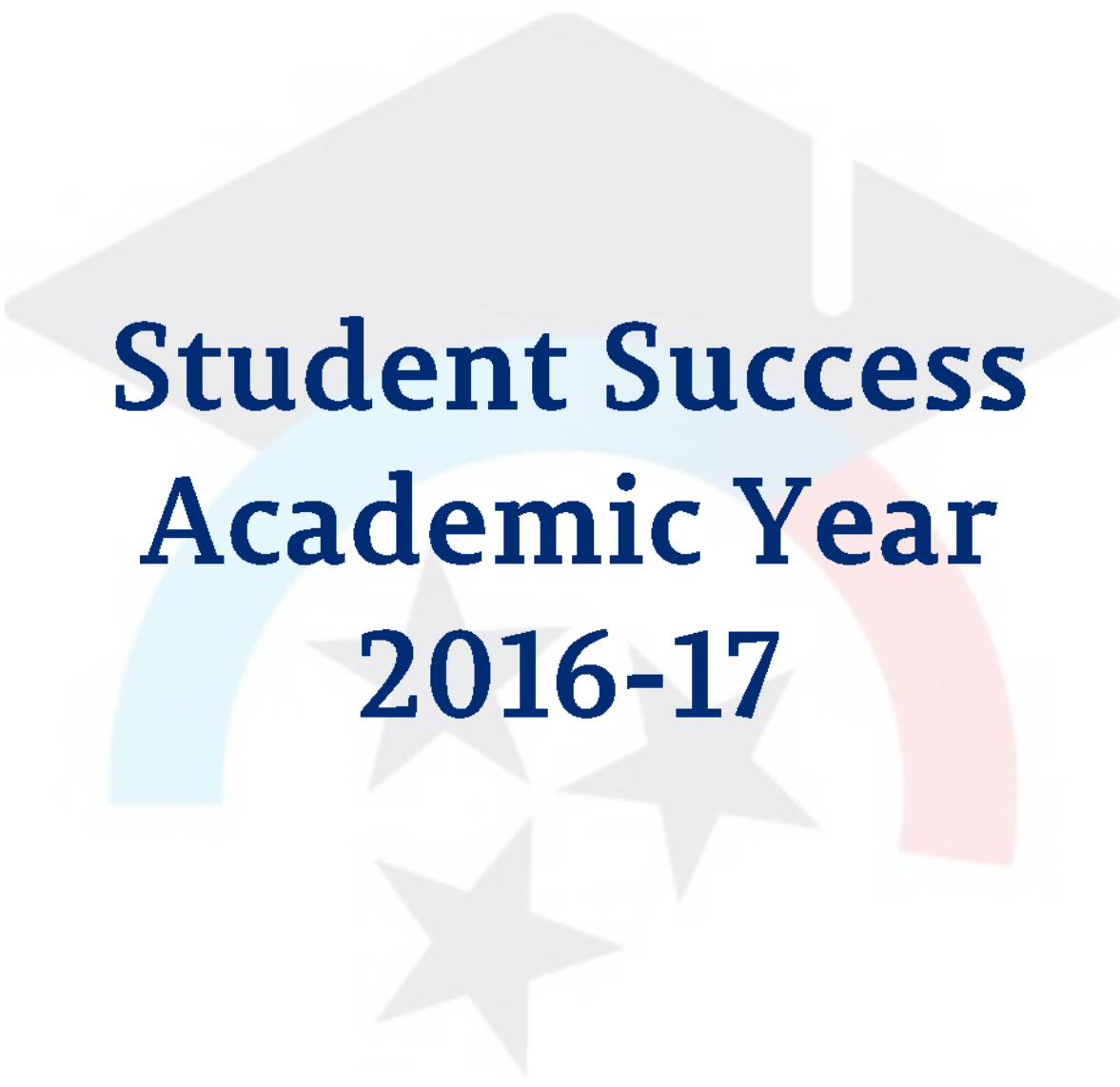
<b>High School Participation in SAILS Academic Years 2012-13 to 2016-17</b>			
<b>Year</b>	<b>High Schools with SAILS</b>	<b>All High Schools</b>	<b>High School Coverage</b>
Spring 2012	1		
2012-13	20		
2013-14	118	423	27.9%
2014-15	179	424	42.2%
2015-16	243	432	56.3%
2016-17	276	428	64.5%

Source: Chattanooga State Community College, Tennessee Department of Education

Notes:

- SAILS Math is a course for HS seniors who have not achieved college readiness in mathematics (as measured by the ACT). SAILS integrates self-paced, computer-based instruction with licensed math teacher support in a computer lab.
- Spring 2012 and 2012-13 are considered pilot years for SAILS Math.
- Each of the 13 Community Colleges collaborates in the SAILS Math programming.
- All High Schools represents the count of public schools in TN serving 12th grade in that academic year.

# Section III



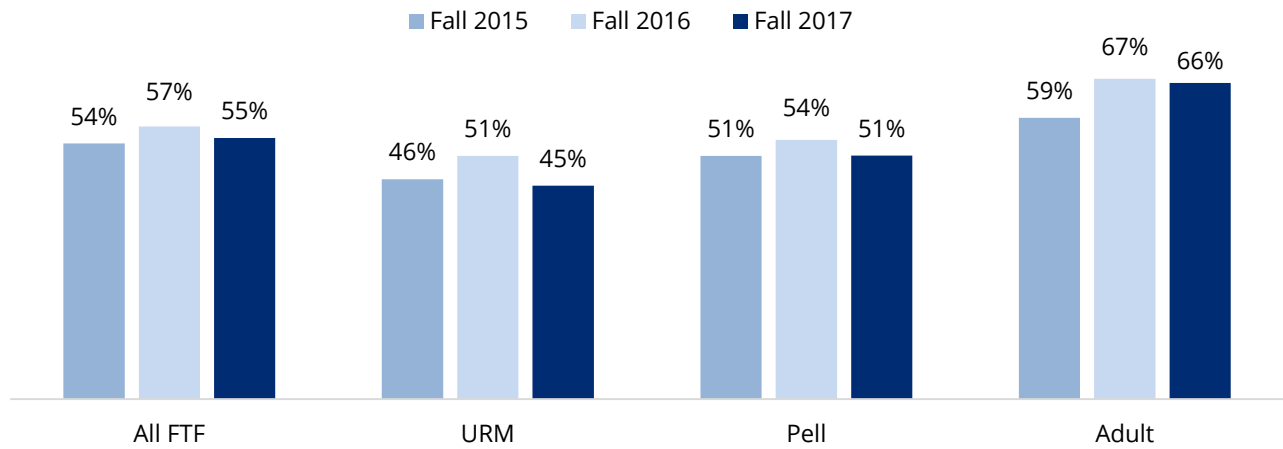
## Student Success Academic Year 2016-17

Table 3.1

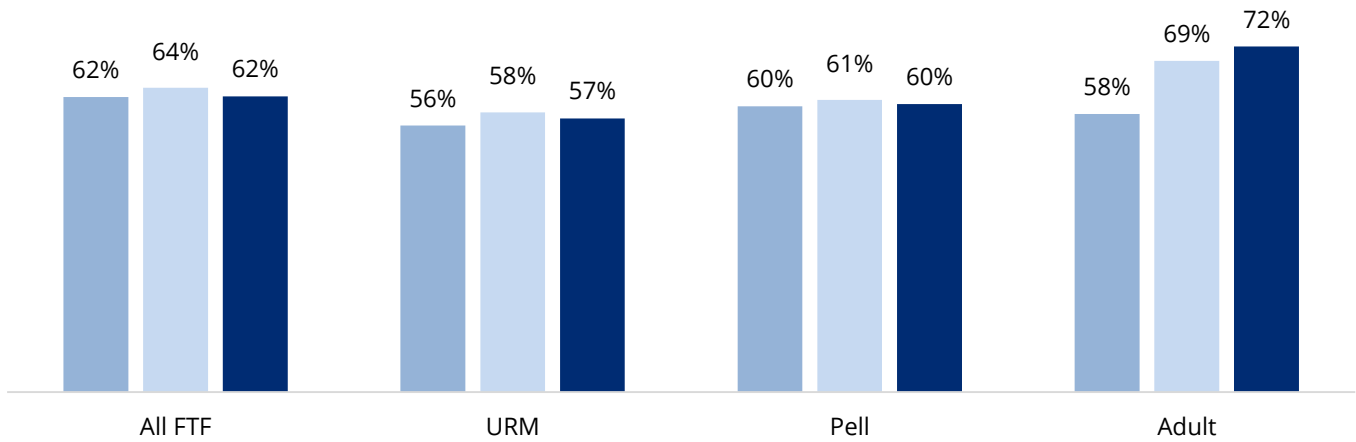
Freshman to Sophomore Retention Rates for Public Institutions					
Fall 2016 - Fall 2017					
Institution	Fall 2016 First-Time, Full-Time Freshmen	Fall 2017			Retention Rate
		Enrolled at Admitting Institution	Enrolled in Other Public Institution	Total Enrolled	
<b>Community Colleges</b>					
Chattanooga State Community College	1,600	797	75	872	54.5%
Cleveland State Community College	762	396	30	426	55.9%
Columbia State Community College	1,340	749	65	814	60.7%
Dyersburg State Community College	548	271	22	293	53.5%
Jackson State Community College	1,039	532	46	578	55.6%
Motlow State Community College	1,708	1,015	60	1,075	62.9%
Nashville State Community College	1,512	718	75	793	52.4%
Northeast State Community College	1,353	836	23	859	63.5%
Pellissippi State Community College	2,285	1,205	156	1,361	59.6%
Roane State Community College	1,227	693	55	748	61.0%
Southwest Tennessee Community College	1,951	1,043	56	1,099	56.3%
Volunteer State Community College	2,021	1,034	62	1,096	54.2%
Walters State Community College	1,505	852	44	896	59.5%
<b>TBR Community College Total</b>	<b>18,851</b>	<b>10,141</b>	<b>769</b>	<b>10,910</b>	<b>57.9%</b>
<b>Locally Governed Institutions</b>					
Austin Peay State University	1,843	1,231	135	1,366	74.1%
East Tennessee State University	1,880	1,416	95	1,511	80.4%
Middle Tennessee State University	2,872	2,187	129	2,316	80.6%
Tennessee State University	1,441	879	47	926	64.3%
Tennessee Technological University	1,590	1,232	111	1,343	84.5%
University of Memphis	2,674	2,013	93	2,106	78.8%
<b>LGI University Total</b>	<b>12,300</b>	<b>8,958</b>	<b>610</b>	<b>9,568</b>	<b>77.8%</b>
<b>UT Universities</b>					
University of Tennessee, Chattanooga	2,067	1,501	219	1,720	83.2%
University of Tennessee, Knoxville	4,736	4,079	245	4,324	91.3%
University of Tennessee, Martin	933	710	50	760	81.5%
<b>UT University Total</b>	<b>7,736</b>	<b>6,290</b>	<b>514</b>	<b>6,804</b>	<b>88.0%</b>
<b>University Total</b>	<b>20,036</b>	<b>15,248</b>	<b>1,124</b>	<b>16,372</b>	<b>81.7%</b>
<b>Grand Total</b>	<b>38,887</b>	<b>25,389</b>	<b>1,893</b>	<b>27,282</b>	<b>70.2%</b>

Source: THEC SIS

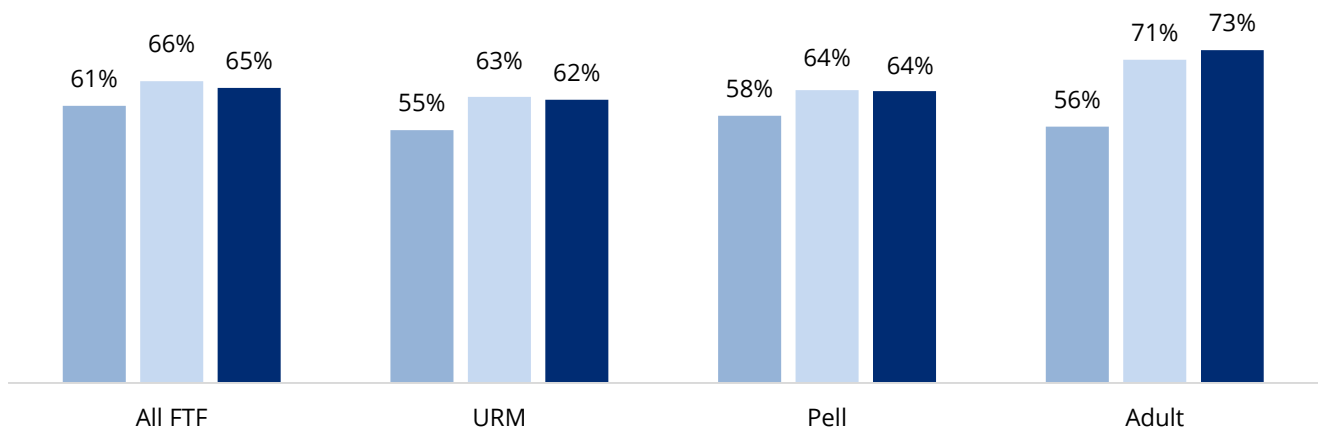
**Figure 3.1**  
**Percent of Co-Requisite Students Passing Paired College Level Course - Math**



**Figure 3.2**  
**Percent of Co-Requisite Students Passing Paired College Level Course - Writing**



**Figure 3.3**  
**Percent of Co-Requisite Students Passing Paired College Level Course – Reading**



Source: Tennessee Board of Regents

Notes:

- Co-requisite remediation requires that learning support (a remedial/developmental course) be paired with a college-level course in the same subject. TBR has established guidelines for how institutions can pair learning support coursework.
- Learning Support Math is paired with an introductory math course, the most common example is MATH 1530 (statistics).
- Learning Support English is paired with ENGL 1010 (Composition I).
- Learning Support Reading is often paired with ENGL 1010 (English Composition I), SPCH 1010 (Introduction to Speech), and orientation courses.
- **FTF** stands for first-time freshmen.
- **Non-white** does not include white, Asian, or unknown student groups.
- **Adult** is defined as a student who is 25 years or older.

**Table 3.2**

Awards by Institution and Award Level Academic Year 2016-17										
Institution	Certificate <1 Year	Certificate 1-2 Years	Associate's	Bachelor's	Certificate Post-Bach.	Master's	Education Specialists	First-Prof.	Doctoral	Grand Total
<b>TBR Community Colleges</b>										
Chattanooga State Community College	176	158	1,077							1,411
Cleveland State Community College	313	213	392							918
Columbia State Community College	118	66	661							845
Dyersburg State Community College	39	164	299							502
Jackson State Community College	211	8	487							706
Motlow State Community College	134	8	829							971
Nashville State Community College	531	400	800							1,731
Northeast State Community College	366	99	902							1,367
Pellissippi State Community College	813	18	1,454							2,285
Roane State Community College	53	61	897							1,011
Southwest Tennessee Community College	341	27	970							1,338
Volunteer State Community College	305	112	1,078							1,495
Walters State Community College	558	557	842							1,957
<b>TBR Community College Total</b>	<b>3,958</b>	<b>1,891</b>	<b>10,688</b>							<b>16,537</b>
<b>Community College Share of Total</b>	<b>23.9%</b>	<b>11.4%</b>	<b>64.6%</b>							<b>100.0%</b>
<b>Locally Governed Institutions</b>										
Austin Peay State University			322	1,564	*	372	*			2,272
East Tennessee State University				2,326	*	713	*	155	145	3,387
Middle Tennessee State University	20			4,137	8	792	28		75	5,060
Tennessee State University			108	1,065	*	439	*		73	1,717
Tennessee Technological University				2,116	12	367	31		23	2,549
University of Memphis				3,101	143	963	9	101	162	4,479
<b>LGI - University Total</b>	<b>20</b>		<b>430</b>	<b>14,309</b>	<b>242</b>	<b>3,646</b>	<b>83</b>	<b>256</b>	<b>478</b>	<b>19,464</b>
<b>UT Universities</b>										
University of Tennessee, Chattanooga				2,003	*	344	14		*	2,473
University of Tennessee, Knoxville				4,652	164	1,529	16	181	381	6,923
University of Tennessee, Martin				1,230		94				1,324
University of Tennessee, Medical Health Sci Center				147	*	199		409	*	939
<b>UT University Total</b>				<b>8,032</b>	<b>202</b>	<b>2,166</b>	<b>30</b>	<b>590</b>	<b>639</b>	<b>11,659</b>
<b>University Total</b>	<b>20</b>		<b>430</b>	<b>22,341</b>	<b>444</b>	<b>5,812</b>	<b>113</b>	<b>846</b>	<b>1,117</b>	<b>31,123</b>
<b>University Share of Total</b>	<b>0.1%</b>		<b>1.4%</b>	<b>71.8%</b>	<b>1.4%</b>	<b>18.7%</b>	<b>0.4%</b>	<b>2.7%</b>	<b>3.6%</b>	<b>100.0%</b>
<b>Grand Total</b>	<b>3,978</b>	<b>1,891</b>	<b>11,118</b>	<b>22,341</b>	<b>444</b>	<b>5,812</b>	<b>113</b>	<b>846</b>	<b>1,117</b>	<b>47,660</b>
<b>Share of Grand Total</b>	<b>8.3%</b>	<b>4.0%</b>	<b>23.3%</b>	<b>46.9%</b>	<b>0.9%</b>	<b>12.2%</b>	<b>0.2%</b>	<b>1.8%</b>	<b>2.3%</b>	<b>100.0%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools. The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- Awards follow the academic year: preceding summer, fall, and spring. Academic Year 2016-17 is summer 2016, fall 2016, and spring 2017.
- All awards are counted. Double majors are not counted.
- The Funding Formula uses different data definitions than tables included in the Fact Book; refer to page 91 for Funding Formula definitions.



### Table 3.3

<b>Tennessee Colleges of Applied Technology Awards for Fall 2016 through Summer 2017</b>					
<b>Institution</b>	<b>Certificates</b>	<b>Diplomas</b>	<b>Supplemental Certificates</b>	<b>Sufficient Credential</b>	<b>Grand Total</b>
Athens	17	153	195		365
Chattanooga	201	453			654
Covington	*	120	*		157
Crossville	91	165	127		383
Crump	57	128		116	301
Dickson	88	302	282		672
Elizabethton	94	288	50		432
Harriman	38	92	59	32	221
Hartsville	85	151	28	379	643
Hohenwald	*	176	104	*	323
Jacksboro	34	103	25		162
Jackson	127	247	106		480
Knoxville	225	398	249	16	888
Livingston	51	219	899	930	2,099
McKenzie	45	68	*	*	156
McMinnville	17	107	130		254
Memphis	143	395	29		567
Morristown	43	310	82		435
Murfreesboro	51	264	380		695
Nashville	*	380	125	*	745
Newbern	25	137	16		178
Oneida/Huntsville	70	100	101		271
Paris	*	158	92	*	332
Pulaski	163	153	1,234	29	1,579
Ripley	35	97	102		234
Shelbyville	52	279	205		536
Whiteville	53	69			122
<b>Grand Total</b>	<b>2,197</b>	<b>5,512</b>	<b>4,664</b>	<b>1,511</b>	<b>13,884</b>
<b>Share of Total</b>	<b>15.8%</b>	<b>39.7%</b>	<b>33.6%</b>	<b>10.9%</b>	<b>100.0%</b>

Source: TBR

Notes:

- **Diplomas** are awarded to students who have demonstrated the competencies required for a program and have been awarded the appropriate diploma upon completion, usually in programs of at least 900 clock hours.
- **Certificates** are awarded to students who have demonstrated the competencies required for a program and have been awarded the appropriate certificate upon completion, usually in programs of less than 900 clock hours.
- **Supplemental Certificates** are non-preparatory awards, usually related to a special industry or special interest.
- **Sufficient Credential** refers to students who leave a program without a credential before graduation, but have acquired sufficient competencies for employment in the field of instruction or related field.

**Table 3.4**

Awards by Institution and Gender, Race, Adult Status, and Pell Eligibility									
Academic Year 2016 - 2017									
Institution	Undergraduate					Graduate			
	Total	% Female	% Non-white	% Adult	% Pell-Eligible	Total	% Female	% Non-white	% Adult
<b>Community Colleges</b>									
Chattanooga State Community College	1,411	60.0%	17.7%	48.3%	56.5%				
Cleveland State Community College	918	58.1%	10.9%	39.2%	68.7%				
Columbia State Community College	845	59.2%	12.8%	36.4%	57.9%				
Dyersburg State Community College	502	63.7%	19.0%	44.0%	69.1%				
Jackson State Community College	706	66.9%	16.8%	35.1%	70.8%				
Motlow State Community College	971	56.6%	16.3%	25.0%	52.2%				
Nashville State Community College	1,731	59.6%	35.7%	57.9%	67.4%				
Northeast State Community College	1,367	46.8%	5.2%	52.7%	57.3%				
Pellissippi State Community College	2,285	53.5%	14.9%	38.6%	57.2%				
Roane State Community College	1,011	68.8%	7.2%	39.3%	62.1%				
Southwest Tennessee Community College	1,338	59.5%	63.9%	60.5%	69.4%				
Volunteer State Community College	1,495	60.8%	16.2%	42.9%	59.3%				
Walters State Community College	1,957	55.2%	6.6%	35.2%	62.5%				
<b>TBR Community College Total</b>	<b>16,537</b>	<b>58.0%</b>	<b>19.2%</b>	<b>43.6%</b>	<b>61.6%</b>				
<b>Locally Governed Institutions</b>									
Austin Peay State University	1,886	62.4%	29.3%	48.4%	58.6%	386	73.8%	24.7%	88.9%
East Tennessee State University	2,326	61.3%	11.8%	33.9%	51.1%	1,061	64.9%	14.2%	89.5%
Middle Tennessee State University	4,157	55.3%	30.2%	36.3%	58.1%	903	61.6%	27.3%	87.3%
Tennessee State University	1,173	66.2%	73.8%	47.1%	59.4%	544	63.4%	55.8%	94.1%
Tennessee Technological University	2,116	48.5%	10.9%	20.7%	51.5%	433	55.0%	17.8%	84.1%
University of Memphis	3,101	61.9%	44.6%	43.3%	59.4%	1,378	60.3%	41.8%	89.7%
<b>LGI - University Total</b>	<b>14,759</b>	<b>58.4%</b>	<b>30.9%</b>	<b>37.6%</b>	<b>56.5%</b>	<b>4,705</b>	<b>62.5%</b>	<b>30.9%</b>	<b>89.1%</b>
<b>UT Universities</b>									
University of Tennessee, Chattanooga	2,003	58.6%	18.1%	22.9%	47.7%	470	54.7%	20.2%	91.9%
University of Tennessee, Knoxville	4,652	51.5%	15.9%	13.7%	39.0%	2,271	56.7%	21.8%	82.2%
University of Tennessee, Martin	1,230	60.1%	16.6%	26.9%	59.6%	94	61.5%	7.8%	86.2%
University of Tennessee, Medical Health Sci Center	147	93.9%	22.2%	42.9%	37.4%	792	58.8%	22.6%	94.3%
<b>UT University Total</b>	<b>8,032</b>	<b>55.3%</b>	<b>16.7%</b>	<b>18.5%</b>	<b>44.3%</b>	<b>3,627</b>	<b>57.0%</b>	<b>21.4%</b>	<b>86.2%</b>
<b>University Total</b>	<b>22,791</b>	<b>57.3%</b>	<b>25.9%</b>	<b>30.9%</b>	<b>52.2%</b>	<b>8,332</b>	<b>60.1%</b>	<b>26.8%</b>	<b>87.8%</b>
<b>Grand Total</b>	<b>39,328</b>	<b>57.6%</b>	<b>23.1%</b>	<b>36.2%</b>	<b>56.2%</b>	<b>8,332</b>	<b>60.1%</b>	<b>26.8%</b>	<b>87.8%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools. The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute
- **Pell-Eligible** students are defined as students who were eligible to receive the Pell grant at any time during their college career.
- The **Non-white** category includes Alaskan Native, American Indian, Asian or Pacific Islander, Black or African American, Hispanic, and Multiracial.
- Table excludes students with unknown gender, race/ethnicity, or Pell-Eligibility status. This is a count of first awards earned by graduating students.

**Table 3.5**

Awards by Five Most Utilized Major Fields Academic Year 2016 - 2017					
Major Field: <u>Undergraduate</u>	Awards	Percent of All UG Awards	Major Field: <u>Graduate</u>	Awards	Percent of All Grad Awards
Liberal Arts & Sciences	9,534	24.2%	Health Professions & Related Services	2,121	25.5%
Health Professions & Related Services	5,978	15.2%	Education	1,396	16.8%
Business Management & Administrative Services	5,065	12.9%	Business Management & Administrative Services	1,238	14.9%
Engineering	2,680	6.8%	Protective Services & Public Affairs	604	7.2%
Protective Services & Public Affairs	1,633	4.2%	Engineering	515	6.2%

Source: THEC SIS

**Table 3.6**

<b>Six-year Graduation Rates</b>											
<b>Fall Cohorts 2001 - 2011</b>											
<b>Institution</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Community Colleges</b>											
Chattanooga State Community College	24.5%	20.4%	22.7%	20.8%	21.4%	21.7%	25.2%	21.8%	20.6%	20.5%	22.1%
Cleveland State Community College	25.5%	29.1%	28.3%	28.9%	27.6%	33.9%	34.5%	28.6%	30.4%	26.3%	27.0%
Columbia State Community College	33.7%	30.8%	35.3%	32.3%	32.2%	37.1%	35.7%	37.1%	32.2%	36.1%	33.0%
Dyersburg State Community College	25.9%	23.8%	22.2%	19.8%	23.9%	23.8%	24.3%	26.7%	20.5%	19.3%	25.0%
Jackson State Community College	27.2%	28.9%	24.7%	24.3%	23.9%	25.8%	27.7%	30.5%	22.7%	23.0%	19.4%
Motlow State Community College	32.2%	29.8%	31.1%	29.4%	29.7%	33.3%	32.7%	34.7%	32.6%	31.5%	35.9%
Nashville State Community College	22.1%	22.6%	23.2%	23.6%	21.1%	22.5%	25.0%	17.4%	22.5%	23.2%	22.1%
Northeast State Community College	29.3%	28.8%	28.4%	29.1%	30.4%	32.6%	32.3%	32.2%	29.0%	26.6%	28.5%
Pellissippi State Community College	28.5%	27.8%	30.8%	26.5%	32.0%	35.9%	34.4%	36.6%	31.2%	31.0%	33.8%
Roane State Community College	31.3%	33.6%	33.7%	31.6%	32.2%	32.3%	36.1%	37.1%	34.2%	32.0%	34.6%
Southwest Tennessee Community College	14.6%	17.1%	13.9%	12.6%	14.8%	13.9%	16.2%	15.1%	12.9%	15.4%	15.7%
Volunteer State Community College	24.1%	24.6%	28.2%	26.7%	25.4%	27.1%	26.8%	26.6%	26.0%	27.0%	29.7%
Walters State Community College	32.8%	30.2%	31.7%	31.0%	31.0%	33.2%	35.7%	37.8%	34.3%	33.0%	35.7%
<b>TBR Community College Total</b>	<b>26.6%</b>	<b>26.3%</b>	<b>26.7%</b>	<b>25.2%</b>	<b>26.0%</b>	<b>27.9%</b>	<b>29.4%</b>	<b>29.0%</b>	<b>26.4%</b>	<b>26.3%</b>	<b>27.7%</b>
<b>Locally Governed Institutions</b>											
Austin Peay State University	32.5%	36.8%	36.3%	37.6%	41.1%	47.0%	44.9%	47.6%	45.3%	46.1%	47.6%
East Tennessee State University	42.1%	46.6%	47.2%	45.1%	49.2%	51.9%	52.6%	54.3%	52.2%	50.0%	49.5%
Middle Tennessee State University	47.9%	49.9%	51.8%	52.1%	50.6%	54.6%	55.8%	53.2%	51.1%	50.2%	49.7%
Tennessee State University	41.7%	38.4%	42.0%	36.8%	36.6%	43.1%	40.2%	41.0%	34.2%	33.8%	33.0%
Tennessee Technological University	47.3%	48.9%	56.5%	54.2%	54.5%	57.9%	60.2%	59.9%	61.9%	60.0%	58.4%
University of Memphis	38.9%	41.6%	40.5%	40.3%	43.0%	47.5%	51.1%	49.2%	49.4%	47.2%	48.3%
<b>LGI - University Total</b>	<b>42.8%</b>	<b>44.9%</b>	<b>46.7%</b>	<b>45.6%</b>	<b>46.6%</b>	<b>51.1%</b>	<b>52.3%</b>	<b>51.9%</b>	<b>50.1%</b>	<b>48.9%</b>	<b>49.0%</b>
<b>UT Universities</b>											
University of Tennessee, Chattanooga	49.1%	46.5%	51.7%	48.6%	50.5%	54.2%	53.4%	54.2%	59.8%	59.9%	62.2%
University of Tennessee, Knoxville	63.2%	63.5%	65.1%	65.8%	68.8%	75.7%	77.2%	79.3%	79.5%	79.7%	79.7%
University of Tennessee, Martin	47.5%	51.7%	54.1%	53.2%	57.3%	59.6%	57.1%	58.4%	58.1%	58.4%	56.4%
<b>UT University Total</b>	<b>57.9%</b>	<b>57.9%</b>	<b>60.2%</b>	<b>60.1%</b>	<b>62.9%</b>	<b>67.7%</b>	<b>67.7%</b>	<b>68.8%</b>	<b>69.5%</b>	<b>70.8%</b>	<b>70.7%</b>
<b>University Total</b>	<b>48.7%</b>	<b>49.8%</b>	<b>51.7%</b>	<b>51.5%</b>	<b>53.1%</b>	<b>57.7%</b>	<b>58.4%</b>	<b>58.7%</b>	<b>57.3%</b>	<b>56.8%</b>	<b>57.1%</b>
<b>Grand Total</b>	<b>39.8%</b>	<b>40.5%</b>	<b>41.3%</b>	<b>40.9%</b>	<b>42.3%</b>	<b>45.8%</b>	<b>47.3%</b>	<b>46.9%</b>	<b>43.6%</b>	<b>43.6%</b>	<b>44.6%</b>

Source: THEC SIS

Notes:

- Graduation rates for the 2006 entering cohort forward were derived from a new calculation procedure which is outlined in Table 3.7.
- Grad rates in this table can be found in the **Overall Grad Rate** column of the **Total Grads** section in Table 3.7.

Table 3.7

Six-year Graduation Rates by Institution Fall 2011 Cohort																
Institution	FTFTF	Total Grads		Grads from Admitting Institution			TN Public Institutions				TN Private Institutions				Out-of-State	
		Headcount	Overall Grad Rate	Headcount	Grad Rate	Percent of Total Grads	2 Year		4 Year		TICUA		Non TICUA		Headcount	Percent of Total Grads
							Headcount	Percent of Total Grads	Headcount	Percent of Total Grads	Headcount	Percent of Total Grads	Headcount	Percent of Total Grads		
<b>TBR Community Colleges</b>																
Chattanooga State Community College	1,177	260	22.1%	205	17.4%	78.8%	212	81.5%	73	28.1%	6	2.3%			25	9.6%
Cleveland State Community College	685	185	27.0%	148	21.6%	80.0%	155	83.8%	30	16.2%	30	16.2%			9	4.9%
Columbia State Community College	991	327	33.0%	244	24.6%	74.6%	250	76.5%	108	33.0%	19	5.8%			28	8.6%
Dyersburg State Community College	632	158	25.0%	121	19.1%	76.6%	129	81.6%	51	32.3%	7	4.4%			*	2.5%
Jackson State Community College	877	170	19.4%	128	14.6%	75.3%	132	77.6%	70	41.2%	9	5.3%			*	2.9%
Motlow State Community College	935	336	35.9%	273	29.2%	81.3%	277	82.4%	135	40.2%	7	2.1%			25	7.4%
Nashville State Community College	894	198	22.1%	142	15.9%	71.7%	148	74.7%	68	34.3%	11	5.6%	*	0.5%	11	5.6%
Northeast State Community College	1,034	295	28.5%	258	25.0%	87.5%	259	87.8%	101	34.2%	22	7.5%			11	3.7%
Pellissippi State Community College	1,748	591	33.8%	452	25.9%	76.5%	468	79.2%	214	36.2%	50	8.5%			14	2.4%
Roane State Community College	1,123	389	34.6%	320	28.5%	82.3%	334	85.9%	120	30.8%	33	8.5%			13	3.3%
Southwest Tennessee Community College	2,094	329	15.7%	228	10.9%	69.3%	235	71.4%	102	31.0%	15	4.6%	*	0.3%	29	8.8%
Volunteer State Community College	1,265	376	29.7%	283	22.4%	75.3%	292	77.7%	151	40.2%	29	7.7%	*	0.3%	34	9.0%
Walters State Community College	1,363	486	35.7%	399	29.3%	82.1%	411	84.6%	141	29.0%	69	14.2%			28	5.8%
<b>TBR Community College Total</b>	<b>14,818</b>	<b>4,100</b>	<b>27.7%</b>	<b>3,201</b>	<b>21.6%</b>	<b>78.1%</b>	<b>3,302</b>	<b>80.5%</b>	<b>1,364</b>	<b>33.3%</b>	<b>307</b>	<b>7.5%</b>	<b>*</b>	<b>0.1%</b>	<b>236</b>	<b>5.8%</b>
<b>Locally Governed Institutions</b>																
Austin Peay State University	1,433	682	47.6%	555	38.7%	81.4%	35	5.1%	619	90.8%	12	1.8%	*	0.1%	30	4.4%
East Tennessee State University	2,103	1,042	49.5%	854	40.6%	82.0%	77	7.4%	921	88.4%	30	2.9%			41	3.9%
Middle Tennessee State University	3,477	1,727	49.7%	1,525	43.9%	88.3%	62	3.6%	1,620	93.8%	18	1.0%	*	0.1%	41	2.4%
Tennessee State University	1,163	384	33.0%	338	29.1%	88.0%	14	3.6%	360	93.8%	*	0.8%			12	3.1%
Tennessee Technological University	1,954	1,142	58.4%	954	48.8%	83.5%	81	7.1%	1,043	91.3%	25	2.2%			15	1.3%
University of Memphis	2,502	1,208	48.3%	1,074	42.9%	88.9%	25	2.1%	1,117	92.5%	22	1.8%	*	0.1%	51	4.2%
<b>LGI - University Total</b>	<b>12,632</b>	<b>6,185</b>	<b>49.0%</b>	<b>5,300</b>	<b>42.0%</b>	<b>85.7%</b>	<b>294</b>	<b>4.8%</b>	<b>5,680</b>	<b>91.8%</b>	<b>110</b>	<b>1.8%</b>	<b>*</b>	<b>0.0%</b>	<b>190</b>	<b>3.1%</b>
<b>UT Universities</b>																
University of Tennessee, Chattanooga	2,166	1,347	62.2%	965	44.6%	71.6%	123	9.1%	1,196	88.8%	22	1.6%			36	2.7%
University of Tennessee, Knoxville	4,094	3,263	79.7%	2,902	70.9%	88.9%	91	2.8%	3,095	94.9%	66	2.0%			44	1.3%
University of Tennessee, Martin	1,290	727	56.4%	615	47.7%	84.6%	54	7.4%	668	91.9%	7	1.0%			13	1.8%
<b>UT University Total</b>	<b>7,550</b>	<b>5,337</b>	<b>70.7%</b>	<b>4,482</b>	<b>59.4%</b>	<b>84.0%</b>	<b>268</b>	<b>5.0%</b>	<b>4,959</b>	<b>92.9%</b>	<b>95</b>	<b>1.8%</b>			<b>93</b>	<b>1.7%</b>
<b>University Total</b>	<b>20,182</b>	<b>11,522</b>	<b>57.1%</b>	<b>9,782</b>	<b>48.5%</b>	<b>84.9%</b>	<b>562</b>	<b>4.9%</b>	<b>10,639</b>	<b>92.3%</b>	<b>205</b>	<b>1.8%</b>	<b>*</b>	<b>0.0%</b>	<b>283</b>	<b>2.5%</b>
<b>Grand Total</b>	<b>35,000</b>	<b>15,622</b>	<b>44.6%</b>	<b>12,983</b>	<b>37.1%</b>	<b>83.1%</b>	<b>3,864</b>	<b>24.7%</b>	<b>12,003</b>	<b>76.8%</b>	<b>512</b>	<b>3.3%</b>	<b>*</b>	<b>0.0%</b>	<b>519</b>	<b>3.3%</b>

Source: THEC SIS

Notes:

- **Total Grads** were first-time, full-time freshmen (FTFTF) who enrolled summer of 2011 and returned that fall, or enrolled fall 2011 and graduated from either their admitting institution or another institution by spring or summer of 2017. Graduates from the summer of 2017 were included along with traditionally reported spring graduates to align with IPEDS reporting.
- The graduation rate for the **Total Grads** category is a distinct count of students and includes all in- and out-of-state graduates.
- The graduation rate for the **Grads from Admitting Institution** category consists of students who began at their admitting institution and graduated from that same institution within six years.
- Graduates in the **TN Public or TN Private Institutions** columns may be duplicated; students graduated from either their admitting institution or another institution, or *both* their admitting institution and another institution.

**Table 3.8**

Six-year Graduation Rates by Institution and Race Fall 2011 Cohort						
Institution	2011 FTFTF	Graduation Rates				
		Caucasian	African American	Hispanic	Other	Unknown
<b>Community Colleges</b>						
Chattanooga State Community College	1,177	25.7%	9.0%	11.1%	27.5%	19.7%
Cleveland State Community College	685	28.2%	18.5%	26.7%	30.0%	22.4%
Columbia State Community College	991	34.5%	16.8%	36.1%	37.5%	36.8%
Dyersburg State Community College	632	29.9%	9.1%	46.7%	20.0%	33.3%
Jackson State Community College	877	24.4%	9.6%	21.7%	23.8%	9.5%
Motlow State Community College	935	38.4%	17.8%	32.4%	31.0%	52.4%
Nashville State Community College	894	28.1%	13.3%	22.9%	25.0%	20.0%
Northeast State Community College	1,034	29.1%	6.7%	13.0%	20.0%	31.5%
Pellissippi State Community College	1,748	37.4%	10.3%	34.6%	28.6%	66.7%
Roane State Community College	1,123	35.6%	25.8%	19.2%	25.6%	37.1%
Southwest Tennessee Community College	2,094	30.4%	9.8%	25.3%	22.9%	50.0%
Volunteer State Community College	1,265	31.6%	11.0%	24.0%	21.1%	39.6%
Walters State Community College	1,363	36.9%	12.2%	29.4%	17.9%	25.0%
<b>TBR Community College Total</b>	<b>14,818</b>	<b>32.6%</b>	<b>11.0%</b>	<b>26.5%</b>	<b>25.7%</b>	<b>31.0%</b>
<b>Locally Governed Institutions</b>						
Austin Peay State University	1,433	50.0%	41.3%	48.4%	41.0%	46.0%
East Tennessee State University	2,103	52.1%	33.7%	52.2%	38.5%	45.5%
Middle Tennessee State University	3,477	52.2%	42.5%	54.9%	45.9%	51.9%
Tennessee State University	1,163	42.0%	32.6%	25.0%	24.4%	35.3%
Tennessee Technological University	1,954	60.4%	38.7%	34.7%	46.6%	70.0%
University of Memphis	2,502	59.3%	34.1%	51.4%	59.0%	41.9%
<b>LGI - University Total</b>	<b>12,632</b>	<b>54.7%</b>	<b>36.5%</b>	<b>49.1%</b>	<b>46.7%</b>	<b>45.5%</b>
<b>UT Universities</b>						
University of Tennessee, Chattanooga	2,166	64.3%	50.4%	70.5%	62.0%	60.8%
University of Tennessee, Knoxville	4,094	81.3%	67.5%	75.9%	76.5%	79.6%
University of Tennessee, Martin	1,290	56.9%	57.3%	44.4%	50.0%	36.4%
<b>UT University Total</b>	<b>7,550</b>	<b>73.0%</b>	<b>59.2%</b>	<b>70.1%</b>	<b>66.0%</b>	<b>70.9%</b>
<b>University Total</b>	<b>20,182</b>	<b>62.3%</b>	<b>40.8%</b>	<b>56.2%</b>	<b>57.4%</b>	<b>51.9%</b>
<b>Grand Total</b>	<b>35,000</b>	<b>49.3%</b>	<b>28.0%</b>	<b>44.1%</b>	<b>50.0%</b>	<b>43.7%</b>

Source: THEC SIS

Notes:

- **Other** race/ethnicity consists of Alaskan Native, American Indian, Asian or Pacific Islander, and multiracial.
- If a student identified their ethnicity as **Hispanic**, they appear in the "Hispanic" column as well as the column for their race designation, pursuant to Department of Education reporting guidelines.
- The **Unknown** category indicates unreported race.

**Table 3.9**

<b>Six-year Graduation Rates by Gender and Pell Eligibility</b>					
<b>Fall 2011 Cohort</b>					
<b>Institution</b>	<b>2011 FTFTF</b>	<b>Female FTFTF</b>	<b>% Female</b>	<b>Pell-Eligible FTFTF</b>	<b>% Pell-Eligible</b>
<b>TBR Community Colleges</b>					
Chattanooga State Community College	1,177	669	21.5%	831	18.9%
Cleveland State Community College	685	395	28.1%	534	24.7%
Columbia State Community College	991	562	34.0%	717	31.0%
Dyersburg State Community College	632	419	25.3%	516	22.5%
Jackson State Community College	877	533	17.4%	749	16.8%
Motlow State Community College	935	558	38.9%	669	33.6%
Nashville State Community College	894	482	23.2%	765	21.0%
Northeast State Community College	1,034	542	29.2%	824	25.7%
Pellissippi State Community College	1,748	916	36.4%	1,210	30.0%
Roane State Community College	1,123	710	35.5%	878	32.3%
Southwest Tennessee Community College	2,094	1,164	15.7%	1,793	13.9%
Volunteer State Community College	1,265	723	32.9%	900	26.7%
Walters State Community College	1,363	819	36.6%	1,038	31.2%
<b>TBR Community College Total</b>	<b>14,818</b>	<b>8,492</b>	<b>28.7%</b>	<b>11,424</b>	<b>24.6%</b>
<b>Locally Governed Institutions</b>					
Austin Peay State University	1,433	841	51.6%	943	42.8%
East Tennessee State University	2,103	1,181	56.1%	1,196	41.6%
Middle Tennessee State University	3,477	1,790	55.8%	2,100	45.6%
Tennessee State University	1,163	693	37.5%	745	28.3%
Tennessee Technological University	1,954	851	64.7%	1,016	50.9%
University of Memphis	2,502	1,448	50.6%	1,553	40.8%
<b>LGI - University Total</b>	<b>12,632</b>	<b>6,804</b>	<b>53.5%</b>	<b>7,553</b>	<b>42.6%</b>
<b>UT Universities</b>					
University of Tennessee, Chattanooga	2,166	1,267	67.0%	1,035	55.7%
University of Tennessee, Knoxville	4,094	2,076	85.0%	1,604	73.8%
University of Tennessee, Martin	1,290	714	61.3%	783	51.9%
<b>UT University Total</b>	<b>7,550</b>	<b>4,057</b>	<b>75.2%</b>	<b>3,422</b>	<b>63.3%</b>
<b>University Total</b>	<b>20,182</b>	<b>10,861</b>	<b>61.6%</b>	<b>10,975</b>	<b>49.1%</b>
<b>Grand Total</b>	<b>35,000</b>	<b>19,353</b>	<b>47.2%</b>	<b>22,399</b>	<b>36.6%</b>

Source: THEC SIS

Notes:

- **Pell-Eligible** students are defined as students who were eligible to receive the Pell grant at any time during their college career.

**Table 3.10**

Adult Public Undergraduate Six-Year Graduation Rates by Institution Fall 2011 Cohort									
Institution	Adult Freshmen	Grads from Admitting Institution Only		Grads from Other Institutions Only		Grads from Both Admitting & Other Institutions Only		Total Grads	
		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
<b>TBR Community Colleges</b>									
Chattanooga State Community College	1,740	341	19.6%	32	1.8%	32	1.8%	405	23.3%
Cleveland State Community College	579	142	24.5%	24	4.1%	12	2.1%	178	30.7%
Columbia State Community College	751	166	22.1%	34	4.5%	30	4.0%	230	30.6%
Dyersburg State Community College	659	119	18.1%	13	2.0%	16	2.4%	148	22.5%
Jackson State Community College	598	134	22.4%	15	2.5%	12	2.0%	161	26.9%
Motlow State Community College	601	137	22.8%	19	3.2%	38	6.3%	194	32.3%
Nashville State Community College	1,841	359	19.5%	54	2.9%	56	3.0%	469	25.5%
Northeast State Community College	1,053	213	20.2%	28	2.7%	37	3.5%	278	26.4%
Pellissippi State Community College	1,387	404	29.1%	37	2.7%	63	4.5%	504	36.3%
Roane State Community College	802	165	20.6%	21	2.6%	24	3.0%	210	26.2%
Southwest Tennessee Community College	2,548	394	15.5%	110	4.3%	52	2.0%	556	21.8%
Volunteer State Community College	1,210	263	21.7%	44	3.6%	45	3.7%	352	29.1%
Walters State Community College	704	192	27.3%	13	1.8%	18	2.6%	223	31.7%
<b>TBR Community College Total</b>	<b>14,473</b>	<b>3,029</b>	<b>20.9%</b>	<b>444</b>	<b>3.1%</b>	<b>435</b>	<b>3.0%</b>	<b>3,908</b>	<b>27.0%</b>
<b>Locally Governed Institutions</b>									
Austin Peay State University	584	147	25.2%	6	1.0%	*	0.2%	154	26.4%
East Tennessee State University	303	52	17.2%	*	0.7%	*	1.3%	58	19.1%
Middle Tennessee State University	406	76	18.7%	12	3.0%	*	1.0%	92	22.7%
Tennessee State University	386	78	20.2%	38	9.8%	30	7.8%	146	37.8%
Tennessee Technological University	96	29	30.2%	*	3.1%	*	3.1%	35	36.5%
University of Memphis	328	53	16.2%	11	3.4%	*	0.9%	67	20.4%
<b>TBR University Total</b>	<b>2,103</b>	<b>435</b>	<b>20.7%</b>	<b>72</b>	<b>3.4%</b>	<b>*</b>	<b>2.1%</b>	<b>552</b>	<b>26.2%</b>
<b>UT Universities</b>									
University of Tennessee at Chattanooga	52	6	11.5%	*	1.9%			7	13.5%
University of Tennessee, Knoxville	52	16	30.8%	*	7.7%	*	3.8%	22	42.3%
University of Tennessee at Martin	237	47	19.8%	15	6.3%	*	1.3%	65	27.4%
<b>UT University Total</b>	<b>341</b>	<b>69</b>	<b>20.2%</b>	<b>20</b>	<b>5.9%</b>	<b>*</b>	<b>1.5%</b>	<b>94</b>	<b>27.6%</b>
<b>University Total</b>	<b>2,444</b>	<b>504</b>	<b>20.6%</b>	<b>92</b>	<b>3.8%</b>	<b>50</b>	<b>2.0%</b>	<b>646</b>	<b>26.4%</b>
<b>Grand Total</b>	<b>16,917</b>	<b>3,533</b>	<b>20.9%</b>	<b>536</b>	<b>3.2%</b>	<b>485</b>	<b>2.9%</b>	<b>4,554</b>	<b>26.9%</b>

Source: THEC SIS

Notes:

- This is different from how we traditionally calculate six-year graduation rate. The freshmen denominator is not limited to first-time students and captures both full-time and part-time students. This definition more closely captures the adult student experience in higher education.



**Table 3.11**

Tennessee Colleges of Applied Technology Awards by Program, Ten Most Utilized Programs, Academic Year 2016-17				
Major Name	Certificates	Diplomas	Other	Total
Practical Nursing	107	1,299	1024	2,430
Industrial Maintenance	142	504	835	1,481
Welding, Brazing & Soldering	217	453	479	1,149
Administrative Office Technology	197	314	425	936
Central Services Technician	8		667	675
Computer Information Technology	147	272	117	536
Machine Tool Technology	76	304	131	511
Automotive Technology	110	212	164	486
Heating, Ventilation, Air Cond. & Refrig. Technology	78	288	75	441
Cosmetology	51	274	80	405
<b>Grand Total</b>	<b>1,133</b>	<b>3,920</b>	<b>3,997</b>	<b>9,050</b>

Source: TBR

**Table 3.12**

Tennessee Colleges of Applied Technology Licensure Pass Rates by Program 2016 - 2017			
Program	# of Grads Who Took Exam	# of Grads Who Passed Exam	% Passed
Aesthetics/Aesthetics Technology	44	44	100.0%
Aircraft Mechanics/Aviation Maint. Tech.	81	81	100.0%
Barbering	10	10	100.0%
Certified Nursing Assistant	102	81	79.4%
(Commercial) Truck Driving	292	290	99.3%
Cosmetology	187	170	90.9%
Cosmetology Instructor Certificate	*	*	100.0%
Dental Assistant	25	25	100.0%
Emergency Medical Technician	47	30	63.8%
Manicurist	*	*	100.0%
Massage Therapy	15	12	80.0%
Pharmacy Technology	7	7	100.0%
Practical Nursing	1203	1126	93.6%
<b>Grand Total</b>	<b>2,017</b>	<b>1,880</b>	<b>93.2%</b>

Source: TBR

**Table 3.13**

Tennessee Colleges of Applied Technology 2016 - 2017 Program Completion and Placement Rates						
Institution	Calculated Enrollment	Completed	Percent Completed	Completers Available for Placement	Placed in Field of Training	Percent Placed
Athens	215	170	79.1%	154	141	91.6%
Chattanooga	906	637	70.3%	611	588	96.2%
Covington	236	193	81.8%	175	151	86.3%
Crossville	320	289	90.3%	281	256	91.1%
Crump	235	208	88.5%	194	165	85.1%
Dickson	506	427	84.4%	398	343	86.2%
Elizabethton	494	448	90.7%	394	357	90.6%
Harriman	184	174	94.6%	165	148	89.7%
Hartsville	332	265	79.8%	256	233	91.0%
Hohenwald	315	286	90.8%	259	233	90.0%
Jacksboro	177	158	89.3%	147	123	83.7%
Jackson	414	370	89.4%	356	302	84.8%
Knoxville	881	663	75.3%	563	479	85.1%
Livingston	326	273	83.7%	228	219	96.1%
McKenzie	147	112	76.2%	103	84	81.6%
McMinnville	199	147	73.9%	142	88	62.0%
Memphis	755	549	72.7%	385	331	86.0%
Morristown	502	384	76.5%	357	337	94.4%
Murfreesboro	423	352	83.2%	322	292	90.7%
Nashville	802	684	85.3%	534	446	83.5%
Newbern	296	256	86.5%	244	212	86.9%
Oneida/Huntsville	253	196	77.5%	145	129	89.0%
Paris	237	197	83.1%	173	153	88.4%
Pulaski	243	222	91.4%	203	177	87.2%
Ripley	159	137	86.2%	132	110	83.3%
Shelbyville	381	338	88.7%	314	250	79.6%
Whiteville	174	127	73.0%	110	97	88.2%
<b>Grand Total</b>	<b>10,112</b>	<b>8,262</b>	<b>81.7%</b>	<b>7,345</b>	<b>6,444</b>	<b>87.7%</b>

Source: TBR

Notes:

- **Calculated Enrollment** is the difference between total enrolled during the period less students still enrolled. This is the definition developed by the Council for Occupational Education, the TCAT accreditation body.
- **Completers Available for Placement** are those that are not enlisted in the military or seeking additional education, as well as any that are not documented to be unavailable for employment because of situations such as pregnancy, other serious health- related issues (physical/mental/behavioral), caring for ill family members, incarceration, death, etc.

# **Section IV**



## **Academic and Fiscal Trends Academic Year 2016-17**

**Table 4.1**

Admissions Data for Public Universities Fall 2017					
Institution	Number Applied	Number Accepted	Percent Accepted	Number Enrolled	Yield Rate
<b>Locally Governed Institutions</b>					
Austin Peay State University	9,942	6,670	67.1%	1,959	29.4%
East Tennessee State University	8,450	4,902	58.0%	1,886	38.5%
Middle Tennessee State University	9,938	5,899	59.4%	2,893	49.0%
Tennessee State University	9,810	4,622	47.1%	1,431	31.0%
Tennessee Technological University	7,181	4,629	64.5%	1,607	34.7%
University of Memphis	20,183	12,014	59.5%	2,743	22.8%
<b>LGI University Total</b>	<b>65,504</b>	<b>38,736</b>	<b>59.1%</b>	<b>12,519</b>	<b>32.3%</b>
<b>UT Universities</b>					
University of Tennessee, Chattanooga	7,235	5,990	82.8%	2,147	35.8%
University of Tennessee, Knoxville	18,872	14,526	77.0%	4,895	33.7%
University of Tennessee, Martin	4,917	3,012	61.3%	1,052	21.4%
<b>UT Total</b>	<b>31,024</b>	<b>23,528</b>	<b>75.8%</b>	<b>8,094</b>	<b>34.4%</b>
<b>University Total</b>	<b>96,528</b>	<b>62,264</b>	<b>64.5%</b>	<b>20,613</b>	<b>33.1%</b>

Source: UT, TBR

Notes:

- This cohort represents the 2017 summer, returning fall, and fall first-time freshmen.
- **Yield rate** refers to the number of students who enrolled versus the number accepted.
- **Alternative admissions** refer to students who do not meet guaranteed admission requirements and whose applications are considered for admission based on other factors or qualifications.

**Table 4.2**

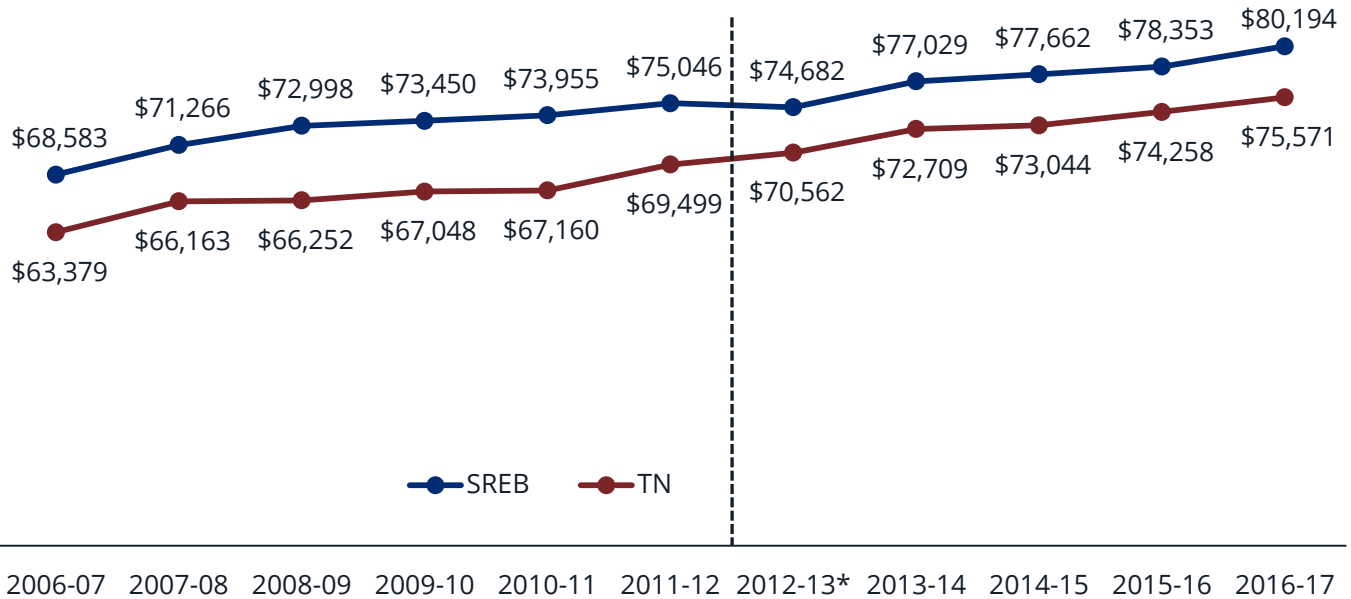
Lower Division Instructional Courses By Type of Instructor Fall 2017						
Institution	Full-Time Faculty	Part-Time Faculty	Adjunct Faculty	Graduate Assistant	Other Employee	Total
<b>Community Colleges</b>						
Chattanooga State Community College	60.4%	0.0%	30.5%	0.0%	9.1%	100.0%
Cleveland State Community College	65.1%	0.3%	30.0%	0.0%	4.6%	100.0%
Columbia State Community College	58.9%	0.1%	31.1%	0.0%	9.9%	100.0%
Dyersburg State Community College	62.8%	0.0%	32.1%	0.0%	5.1%	100.0%
Jackson State Community College	58.5%	0.0%	33.9%	0.0%	7.6%	100.0%
Motlow State Community College	47.6%	0.0%	48.3%	0.0%	4.1%	100.0%
Nashville State Community College	58.4%	0.0%	41.6%	0.0%	0.1%	100.0%
Northeast State Community College	55.3%	0.0%	42.3%	0.0%	2.4%	100.0%
Pellissippi State Community College	58.8%	0.0%	39.4%	0.0%	1.8%	100.0%
Roane State Community College	53.0%	0.0%	42.0%	0.0%	5.0%	100.0%
Southwest Tennessee Community College	62.2%	0.0%	36.5%	0.0%	1.4%	100.0%
Volunteer State Community College	54.8%	0.0%	43.3%	0.0%	1.9%	100.0%
Walters State Community College	70.0%	0.0%	29.6%	0.0%	0.4%	100.0%
<b>TBR Community College Total</b>	<b>58.4%</b>	<b>0.0%</b>	<b>37.8%</b>	<b>0.0%</b>	<b>3.8%</b>	<b>100.0%</b>
<b>Locally Governed Institutions</b>						
Austin Peay State University	53.3%	0.0%	34.0%	0.0%	12.7%	100.0%
East Tennessee State University	55.0%	0.1%	30.6%	5.4%	8.9%	100.0%
Middle Tennessee State University	74.9%	0.0%	13.4%	7.4%	4.3%	100.0%
Tennessee State University	65.7%	0.0%	16.5%	2.4%	15.4%	100.0%
Tennessee Technological University	68.1%	0.0%	7.3%	4.1%	20.5%	100.0%
University of Memphis	50.4%	0.1%	21.9%	12.8%	14.8%	100.0%
<b>LGI - University Total</b>	<b>61.7%</b>	<b>0.0%</b>	<b>20.7%</b>	<b>5.7%</b>	<b>11.8%</b>	<b>100.0%</b>
<b>UT Universities</b>						
University of Tennessee, Chattanooga	66.2%	0.0%	25.4%	0.3%	8.1%	100.0%
University of Tennessee, Knoxville	67.8%	1.1%	8.8%	14.7%	7.5%	100.0%
University of Tennessee, Martin	70.4%	23.1%	0.0%	0.0%	6.4%	100.0%
<b>UT University Total</b>	<b>67.9%</b>	<b>5.3%</b>	<b>11.2%</b>	<b>8.2%</b>	<b>7.5%</b>	<b>100.0%</b>

Source: UT, TBR

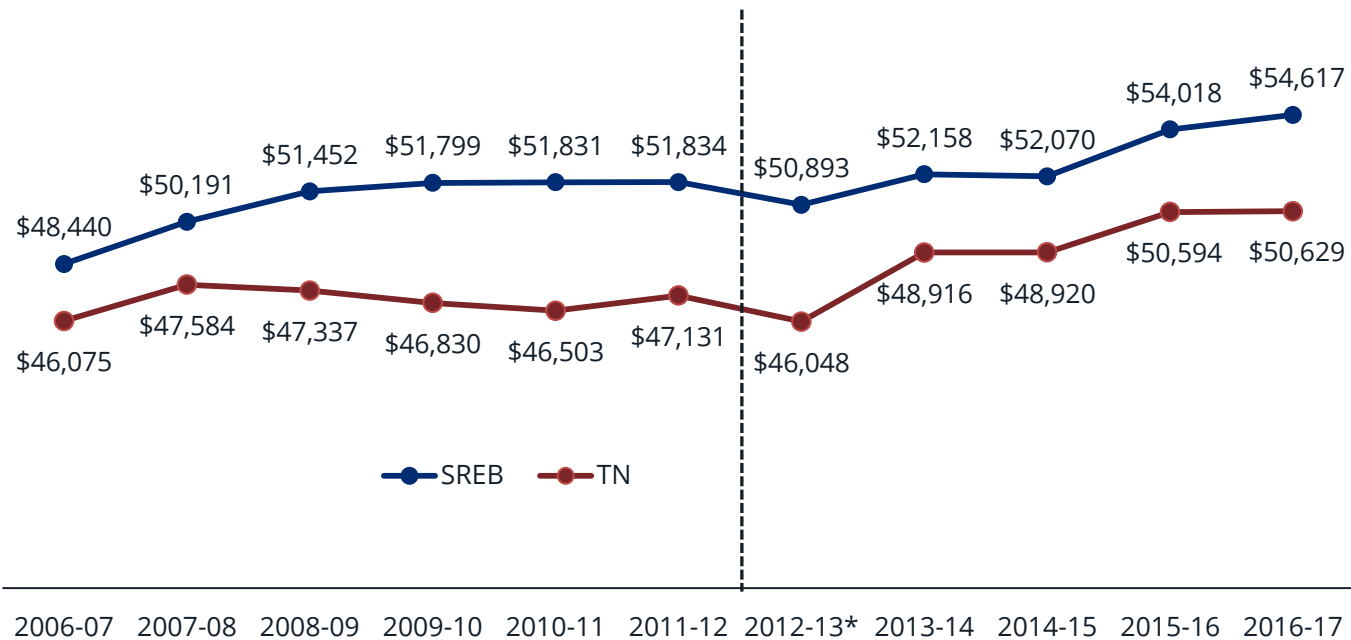
Note:

- **Other Employee** includes professional non-faculty staff, administrators, and other non-instructional staff.

**Figure 4.1**  
**Average Full-Time Faculty Salary, All Ranks**  
**Public Universities**



**Figure 4.2**  
**Average Full-Time Faculty Salary, All Ranks**  
**Community Colleges**



Source: THEC Fiscal Affairs

Notes:

- The formula for calculating **weighted average salaries** changed in 2012-13 because IPEDS changed the categories of contract length in its HR survey. Nine-month equivalent salaries are now calculated by dividing the total salary outlay by the total number of service months and multiplying by 9. As such, 2012-13 and subsequent years are not directly comparable to prior years.
- Dollars are unadjusted for inflation.
- Data includes all institutions.

### Table 4.3

Annual Tuition and Mandatory Fees Academic Year 2017 - 2018				
Institutions	Undergraduate		Graduate	
	Resident	Non-resident	Resident	Non-resident
<b>Tennessee Board of Regents - Community Colleges</b>				
Chattanooga State Community College	\$4,351	\$20,959	-	-
Cleveland State Community College	\$4,331	\$20,939	-	-
Columbia State Community College	\$4,359	\$20,967	-	-
Dyersburg State Community College	\$4,331	\$20,939	-	-
Jackson State Community College	\$4,317	\$20,925	-	-
Motlow State Community College	\$4,339	\$20,947	-	-
Nashville State Community College	\$4,287	\$20,895	-	-
Northeast State Community College	\$4,343	\$20,951	-	-
Pellissippi State Community College	\$4,371	\$20,979	-	-
Roane State Community College	\$4,335	\$20,943	-	-
Southwest Tennessee Community College	\$4,351	\$20,959	-	-
Volunteer State Community College	\$4,325	\$20,933	-	-
Walters State Community College	\$4,320	\$20,928	-	-
<b>TBR - Community College Average</b>	<b>\$4,335</b>	<b>\$20,943</b>	<b>-</b>	<b>-</b>
<b>Locally Governed Institutions</b>				
Austin Peay State University	\$8,225	\$24,221	\$10,409	\$24,949
East Tennessee State University	\$9,015	\$27,693	\$11,319	\$28,315
Middle Tennessee State University	\$8,948	\$27,578	\$11,316	\$28,184
Tennessee State University	\$7,776	\$21,132	\$10,038	\$22,142
Tennessee Technological University	\$8,873	\$25,529	\$11,361	\$26,461
University of Memphis	\$9,701	\$21,413	\$12,107	\$21,867
<b>LGI - University Average</b>	<b>\$8,756</b>	<b>\$24,594</b>	<b>\$11,092</b>	<b>\$25,320</b>
<b>University of Tennessee - Universities</b>				
University of Tennessee, Chattanooga	\$8,664	\$24,782	\$10,020	\$26,138
University of Tennessee, Knoxville	\$12,970	\$31,390	\$13,084	\$31,502
University of Tennessee, Martin <sup>1</sup>	\$8,927	\$14,687	\$10,062	\$15,822
<i>Students with more than 60-credit hours and Part-time Students</i>	\$8,618	\$14,378	-	-
<i>Students with fewer than 60-credit hours</i>	\$9,236	\$14,996	-	-
<b>UT - University Average</b>	<b>\$10,187</b>	<b>\$23,620</b>	<b>\$11,055</b>	<b>\$24,487</b>
<b>University Average</b>	<b>\$9,233</b>	<b>\$24,269</b>	<b>\$11,080</b>	<b>\$25,042</b>
<b>TN Colleges of Applied Technology</b>	<b>\$3,737</b>	<b>\$3,737</b>	<b>-</b>	<b>-</b>

Source: THEC Fiscal Affairs

**Notes:**

1. UT Martin full-time students with more than 60-credit hours and all part-time students are charged on a per credit basis up to 12 credit hours, and are not charged additional fees above 12-credit hours. The 2017-18 tuition rate for full-time students who have completed fewer than 60-credit hours is a flat rate for 15 hours per semester, regardless of how many hours the student is enrolled. International students enrolled at UT Martin pay additional undergraduate and graduate fees of \$13,944.

**Table 4.4**

Annual Tuition and Mandatory Fees Resident Undergraduate Student							
Institutions	2007 - 08	2012 - 13	2016 - 17	2017 - 18	1-Year Change	5-Year Change	10-Year Change
<b>Tennessee Board of Regents - Community Colleges</b>							
Chattanooga State Community College	\$2,641	\$3,737	\$4,249	\$4,351	2.4%	16.4%	64.7%
Cleveland State Community College	\$2,627	\$3,671	\$4,229	\$4,331	2.4%	18.0%	64.9%
Columbia State Community College	\$2,605	\$3,673	\$4,201	\$4,359	3.8%	18.7%	67.3%
Dyersburg State Community College	\$2,635	\$3,693	\$4,229	\$4,331	2.4%	17.3%	64.4%
Jackson State Community College	\$2,617	\$3,679	\$4,215	\$4,317	2.4%	17.3%	65.0%
Motlow State Community College	\$2,623	\$3,678	\$4,237	\$4,339	2.4%	18.0%	65.4%
Nashville State Community College	\$2,589	\$3,627	\$4,155	\$4,287	3.2%	18.2%	65.6%
Northeast State Community College	\$2,625	\$3,683	\$4,241	\$4,343	2.4%	17.9%	65.4%
Pellissippi State Community College	\$2,657	\$3,719	\$4,269	\$4,371	2.4%	17.5%	64.5%
Roane State Community College	\$2,645	\$3,687	\$4,233	\$4,335	2.4%	17.6%	63.9%
Southwest Tennessee Community College	\$2,649	\$3,717	\$4,245	\$4,351	2.5%	17.1%	64.3%
Volunteer State Community College	\$2,625	\$3,669	\$4,223	\$4,325	2.4%	17.9%	64.8%
Walters State Community College	\$2,627	\$3,681	\$4,218	\$4,320	2.4%	17.4%	64.4%
<b>TBR - Community College Average</b>	<b>\$2,628</b>	<b>\$3,686</b>	<b>\$4,226</b>	<b>\$4,335</b>	<b>2.6%</b>	<b>17.6%</b>	<b>65.0%</b>
<b>Locally Governed Institutions</b>							
Austin Peay State University	\$5,238	\$6,918	\$7,995	\$8,225	2.9%	18.9%	57.0%
East Tennessee State University <sup>1</sup>	\$4,887	\$6,997	\$8,599	\$9,015	4.8%	28.8%	84.5%
<i>Seniors</i>			\$8,381				
<i>Freshmen, Sophomores, and Juniors</i>			\$8,671				
Middle Tennessee State University	\$5,278	\$7,492	\$8,610	\$8,948	3.9%	19.4%	69.5%
Tennessee State University	\$4,856	\$6,702	\$7,568	\$7,776	2.7%	16.0%	60.1%
Tennessee Technological University	\$4,980	\$6,948	\$8,551	\$8,873	3.8%	27.7%	78.2%
University of Memphis	\$5,802	\$8,234	\$9,497	\$9,701	2.1%	17.8%	67.2%
<b>LGI - University Average</b>	<b>\$5,174</b>	<b>\$7,215</b>	<b>\$8,470</b>	<b>\$8,756</b>	<b>3.4%</b>	<b>21.4%</b>	<b>69.3%</b>
<b>University of Tennessee - Universities</b>							
University of Tennessee, Chattanooga	\$5,062	\$7,212	\$8,544	\$8,664	1.4%	20.1%	71.2%
University of Tennessee, Knoxville <sup>2</sup>	\$5,932	\$9,092	\$12,668	\$12,970	2.4%	42.7%	118.6%
<i>Students admitted before 2013-14</i>			\$11,038				
<i>Students admitted in 2013-14</i>			\$12,498				
<i>Students admitted after 2013-14</i>			\$12,724				
University of Tennessee, Martin <sup>3</sup>	\$5,005	\$7,056	\$8,783	\$8,927	1.6%	26.5%	78.4%
<i>Students with more than 60 CH and Part-time Students</i>			\$8,478	\$8,618	1.7%		
<i>Students with fewer than 60 CH</i>			\$9,088	\$9,236	1.6%		
<b>UT - University Average</b>	<b>\$5,333</b>	<b>\$7,787</b>	<b>\$9,998</b>	<b>\$10,187</b>	<b>1.9%</b>	<b>30.8%</b>	<b>91.0%</b>
<b>University Average</b>	<b>\$5,227</b>	<b>\$7,406</b>	<b>\$8,979</b>	<b>\$9,233</b>	<b>2.8%</b>	<b>24.7%</b>	<b>76.7%</b>
<b>TN Colleges of Applied Technology</b>	<b>\$2,168</b>	<b>\$3,146</b>	<b>\$3,647</b>	<b>\$3,737</b>	<b>2.5%</b>	<b>18.8%</b>	<b>72.4%</b>

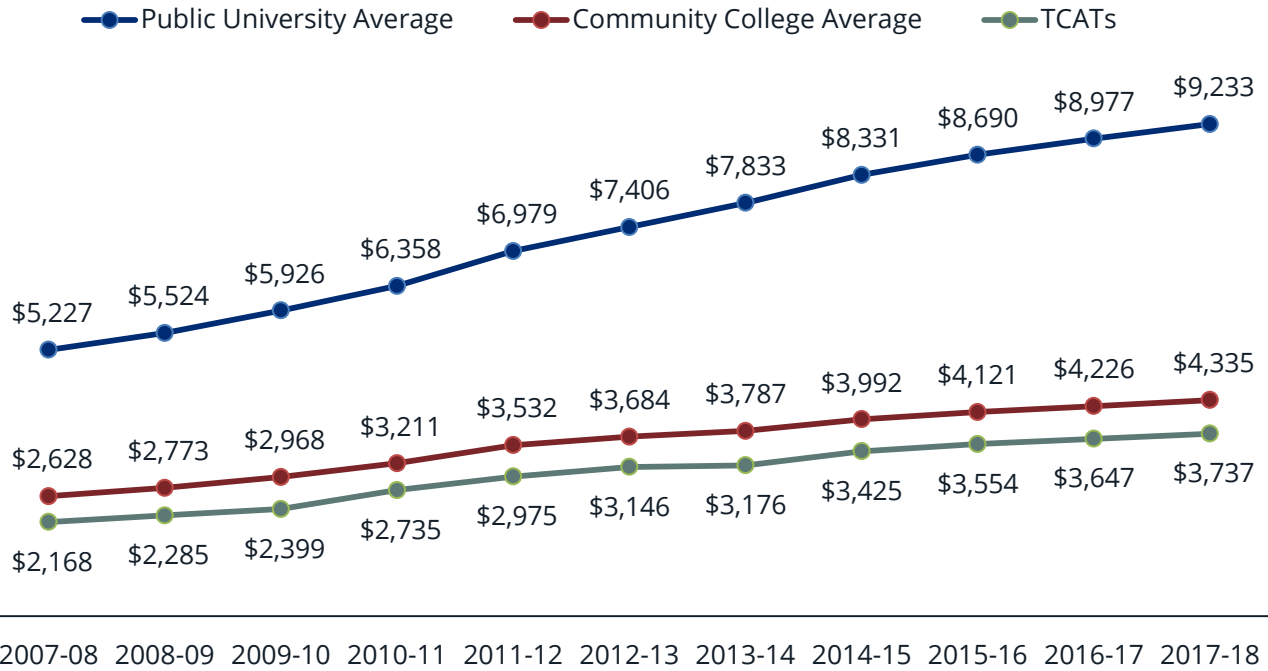
Source: THEC Fiscal Affairs

Notes:

1. Mandatory fees approved for the renovation of the DP Culp Center were phased-in. Freshman, sophomores, and juniors paid an additional debt-service fee of \$240 and an additional student activity fee of \$50 in FY17. As classes progressed, additional fees remained part of the mandatory fees.
2. The tuition rates for students admitted to UT Knoxville in fall 2013 and later are flat rates for 15 semester credit hours, regardless of the number of credit hours taken by the student. This policy ("Fifteen in Four") was approved in 2012 by the UT Board and introduced in fall 2013. Tuition and fees are now structured around cohorts. The maintenance fees reported for 2016-17 are weighted averages of the fees charged across the cohorts.
3. UT Martin full-time students with more than 60-credit hours and all part-time students are charged on a per credit basis up to 12 credit hours, and are not charged additional fees above 12-credit hours. The 2017-18 tuition rate for full-time students who have completed fewer than 60-credit hours is a flat rate for 15 hours per semester, regardless of how many hours the student is enrolled.



**Figure 4.3**  
**Average Undergraduate Resident Annual Tuition**  
**and Mandatory Fees by Institution Type**  
**2007-08 through 2017-18**

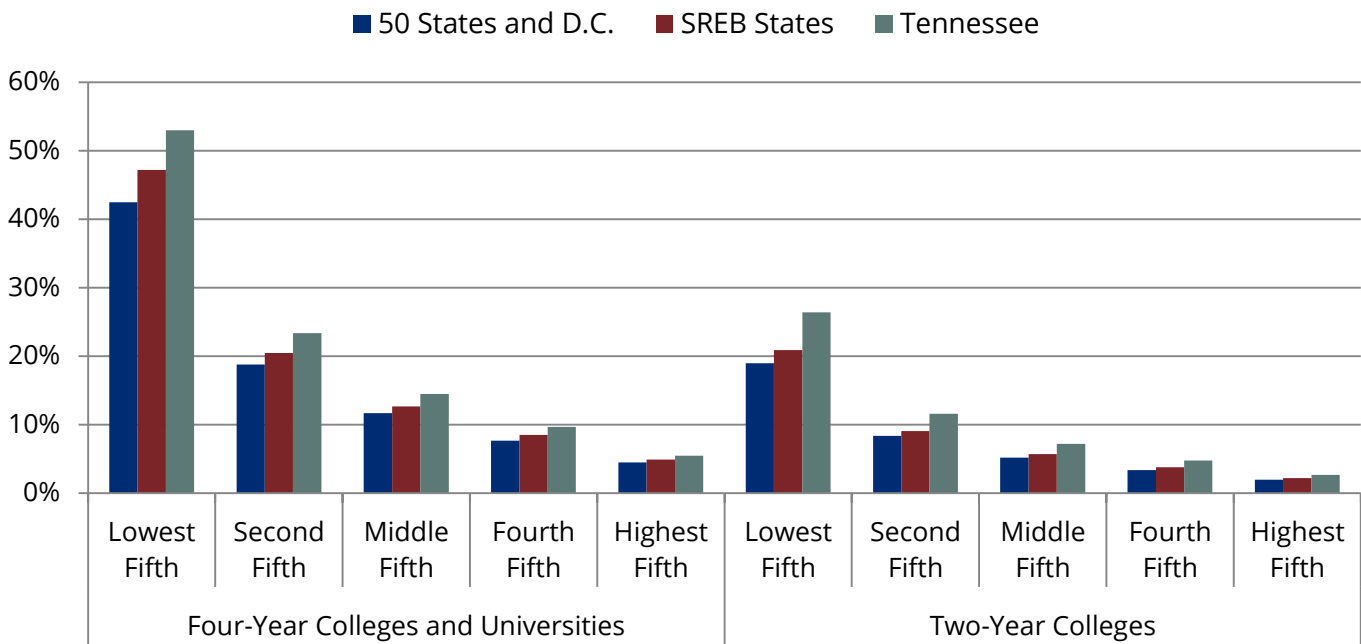


Source: THEC Fiscal Affairs

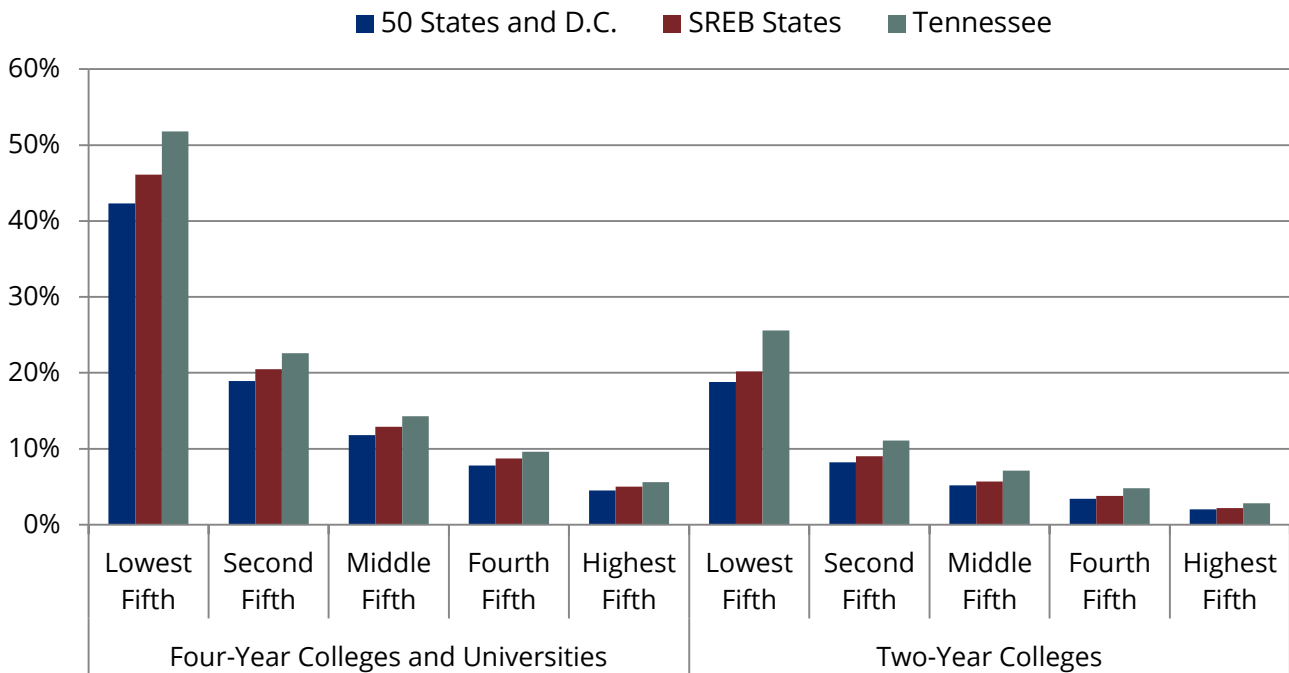
Note:

- Dollars are unadjusted for inflation.

**Figure 4.4**  
**Median Family Income Required to Pay Median Annual Tuition and Fees**  
**2014-15**



**Figure 4.5**  
**Median Family Income Required to Pay Median Annual Tuition and Fees**  
**2015-16**



Source: SREB Fact Book 2017 (p. 108-109)

**Table 4.5**

Tuition and Fees Revenue per FTE Student Public Institutions 2016 - 2017						
	Four-Year Institutions		Two-Year Colleges		Technology Colleges	
	Total	Change from 2015 - 2016	Total	Change from 2015 - 2016	Total	Change from 2015 - 2016
Alabama	\$13,001	7.7%	\$ 4,107	3.0%	\$4,420	7.9%
Arkansas	\$9,512	8.7%	\$ 4,100	5.0%	--	--
Delaware	\$22,668	-4.4%	\$ 5,337	2.8%	--	--
Florida	\$5,889	-0.1%	\$ 2,447	-0.8%	--	--
Georgia	\$8,167	-0.1%	\$ 2,552	-32.1%	\$3,340	1.3%
Kentucky	\$14,027	5.1%	\$ 4,608	0.3%	\$4,629	5.0%
Louisiana	\$8,735	6.4%	\$ 4,899	12.4%	\$3,469	11.2%
Maryland	\$11,925	3.1%	\$ 5,153	1.2%	--	--
Mississippi	\$7,407	-27.0%	\$ 3,140	4.6%	--	--
North Carolina	\$7,996	2.0%	\$ 1,839	-3.9%	--	--
Oklahoma	\$10,999	-3.2%	\$ 3,975	7.9%	\$1,546	1.3%
South Carolina	\$15,576	5.7%	\$ 6,179	28.1%	--	--
SREB States	\$9,545	2.1%	\$ 3,088	1.6%	\$3,067	1.6%
Tennessee	\$9,961	3.3%	\$ 4,841	-2.4%	\$2,814	-4.3%
Texas	\$7,785	3.7%	\$ 2,022	4.3%	--	--
Virginia	\$12,475	3.4%	\$ 4,778	-0.7%	--	--
West Virginia	\$10,323	3.3%	\$ 5,208	14.6%	--	--

Source: SREB State Data Exchange Survey, 2016-17, tables 116, 123, and 129.

Note:

- Excludes amounts mandated or used for debt service.

**Table 4.6**

Appropriations and Tuition/Fees Revenue per FTE Student Public Institutions 2016 - 2017									
	Four-Year Institutions			Two-Year Colleges			Technology Colleges		
	Appropriations	Tuition/Fees	Total	Appropriations	Tuition/Fees	Total	Appropriations	Tuition/Fees	Total
Alabama	31%	69%	\$ 18,707	55%	45%	\$ 9,173	67%	33%	\$ 13,595
Arkansas	41%	59%	\$ 16,014	58%	42%	\$ 9,855	--	--	--
Delaware	21%	79%	\$ 28,756	58%	42%	\$ 12,698	--	--	--
Florida	58%	42%	\$ 14,103	61%	39%	\$ 6,220	--	--	--
Georgia	45%	55%	\$ 14,727	55%	45%	\$ 5,709	57%	43%	\$ 7,783
Kentucky	31%	69%	\$ 20,466	42%	58%	\$ 7,973	39%	61%	\$ 7,610
Louisiana	30%	70%	\$ 12,558	36%	64%	\$ 7,636	50%	50%	\$ 6,986
Maryland	49%	51%	\$ 23,479	60%	40%	\$ 12,865	--	--	--
Mississippi	43%	57%	\$ 12,952	62%	38%	\$ 8,351	--	--	--
North Carolina	56%	44%	\$ 18,315	78%	22%	\$ 8,336	--	--	--
Oklahoma	28%	72%	\$ 15,269	51%	49%	\$ 8,102	73%	27%	\$ 5,794
South Carolina	19%	81%	\$ 19,202	37%	63%	\$ 9,818	--	--	--
<b>SREB States</b>	<b>41%</b>	<b>59%</b>	<b>\$ 16,257</b>	<b>62%</b>	<b>38%</b>	<b>\$ 8,159</b>	<b>60%</b>	<b>40%</b>	<b>\$ 7,583</b>
<b>Tennessee</b>	<b>39%</b>	<b>61%</b>	<b>\$ 16,442</b>	<b>46%</b>	<b>54%</b>	<b>\$ 8,987</b>	<b>63%</b>	<b>37%</b>	<b>\$ 7,661</b>
Texas	45%	55%	\$ 14,278	75%	25%	\$ 8,040	--	--	--
Virginia	32%	68%	\$ 18,249	42%	58%	\$ 8,238	--	--	--
West Virginia	28%	72%	\$ 14,284	46%	54%	\$ 9,581	--	--	--

Source: SREB State Data Exchange Survey, 2016-17, tables 116, 123, and 129.

Note:

- This table represents the percentage of total revenue per FTE student that comes from appropriations versus tuition and fees.

**Table 4.7**

Appropriations per FTE Student 2016 - 2017						
	Four-Year Institutions		Two-Year Colleges		Technology Colleges	
	Total	Change from 2015 - 2016	Total	Change from 2015 - 2016	Total	Change from 2015 - 2016
Alabama	\$ 5,706	3.9%	\$ 5,066	5.4%	\$ 9,175	-0.5%
Arkansas	\$ 6,502	-1.8%	\$ 5,755	4.7%	--	--
Delaware	\$ 6,088	-1.8%	\$ 7,362	2.0%	--	--
Florida	\$ 8,214	5.5%	\$ 3,773	6.4%	--	--
Georgia	\$ 6,560	3.7%	\$ 3,157	-17.2%	\$ 4,443	7.7%
Kentucky	\$ 6,439	-2.1%	\$ 3,365	3.2%	\$ 2,981	-1.5%
Louisiana	\$ 3,823	-2.4%	\$ 2,736	10.4%	\$ 3,517	9.0%
Maryland	\$ 11,554	7.8%	\$ 7,712	7.4%	--	--
Mississippi	\$ 5,546	-24.7%	\$ 5,211	0.9%	--	--
North Carolina	\$ 10,320	0.5%	\$ 6,496	1.5%	--	--
Oklahoma	\$ 4,270	-18.2%	\$ 4,127	-4.6%	\$ 4,247	-5.7%
South Carolina	\$ 3,626	5.7%	\$ 3,640	27.8%	--	--
<b>SREB States</b>	<b>\$ 6,712</b>	<b>-0.5%</b>	<b>\$ 5,071</b>	<b>5.4%</b>	<b>\$ 4,517</b>	<b>4.1%</b>
<b>Tennessee</b>	<b>\$ 6,481</b>	<b>5.7%</b>	<b>\$ 4,147</b>	<b>7.3%</b>	<b>\$ 4,847</b>	<b>-0.1%</b>
Texas	\$ 6,492	-7.9%	\$ 6,018	4.1%	--	--
Virginia	\$ 5,774	8.8%	\$ 3,460	12.3%	--	--
West Virginia	\$ 3,961	0.7%	\$ 4,373	5.6%	--	--

Source: SREB State Data Exchange Survey, 2016-17, tables 116, 123, and 129.

Note:

- Includes state general purpose, educational special purpose, and local appropriations to campuses.

### Table 4.8

<b>State Appropriations for Tennessee Public Higher Education Formula Units 2013-14 through 2017-18</b>					
<b>Institution</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>
<b>Tennessee Board of Regents - Community Colleges</b>					
Chattanooga State Community College	\$26,624,800	\$26,000,600	\$27,449,400	\$29,315,200	\$31,118,200
Cleveland State Community College	\$8,997,100	\$8,849,300	\$9,336,300	\$9,751,700	\$10,988,200
Columbia State Community College	\$12,339,500	\$12,339,900	\$12,842,400	\$13,970,500	\$15,026,400
Dyersburg State Community College	\$7,238,900	\$7,328,200	\$7,841,700	\$8,622,500	\$9,388,600
Jackson State Community College	\$11,510,200	\$11,105,400	\$11,401,100	\$12,395,800	\$13,561,500
Motlow State Community College	\$11,017,200	\$10,643,500	\$11,007,400	\$11,739,900	\$13,292,500
Nashville State Community College	\$15,983,500	\$15,861,700	\$16,935,900	\$17,756,500	\$20,259,300
Northeast State Community College	\$13,648,200	\$13,237,100	\$14,594,100	\$16,059,900	\$18,137,200
Pellissippi State Community College	\$22,913,400	\$23,429,800	\$25,599,300	\$27,349,000	\$30,477,800
Roane State Community College	\$16,619,800	\$17,384,100	\$18,011,800	\$19,093,300	\$21,087,900
Southwest Tennessee Community College	\$25,739,300	\$24,669,200	\$25,278,600	\$26,115,800	\$27,147,100
Volunteer State Community College	\$16,075,400	\$16,229,600	\$17,198,100	\$18,698,700	\$20,809,700
Walters State Community College	\$19,866,900	\$20,351,200	\$20,967,800	\$21,912,500	\$23,469,700
<b>TBR - Community College Total</b>	<b>\$208,574,200</b>	<b>\$207,429,600</b>	<b>\$218,463,900</b>	<b>\$232,781,300</b>	<b>\$254,764,100</b>
<b>Locally Governed Institutions</b>					
Austin Peay State University	\$32,995,000	\$34,239,800	\$36,983,700	\$40,378,500	\$44,621,700
East Tennessee State University	\$48,685,000	\$48,048,900	\$51,428,100	\$55,362,800	\$61,099,800
Middle Tennessee State University	\$81,024,600	\$82,830,300	\$85,856,700	\$90,753,200	\$97,003,700
Tennessee State University	\$32,610,800	\$32,088,900	\$32,892,000	\$33,717,900	\$36,757,500
Tennessee Technological University	\$39,559,500	\$38,394,000	\$39,297,400	\$42,671,100	\$47,231,100
University of Memphis	\$89,106,400	\$89,331,900	\$95,139,600	\$102,440,600	\$110,827,200
<b>LGI - University Total</b>	<b>\$323,981,300</b>	<b>\$324,933,800</b>	<b>\$341,597,500</b>	<b>\$365,324,100</b>	<b>\$397,541,000</b>
<b>University of Tennessee - Universities</b>					
University of Tennessee, Chattanooga	\$36,128,500	\$37,501,400	\$41,674,700	\$45,835,300	\$51,005,300
University of Tennessee, Knoxville	\$174,335,300	\$179,044,900	\$187,890,300	\$199,911,900	\$217,270,000
University of Tennessee, Martin	\$25,243,000	\$26,249,700	\$27,892,100	\$29,922,900	\$32,495,400
<b>UT - University Total</b>	<b>\$235,706,800</b>	<b>\$242,796,000</b>	<b>\$257,457,100</b>	<b>\$275,670,100</b>	<b>\$300,770,700</b>
<b>University Total</b>	<b>\$559,688,100</b>	<b>\$567,729,800</b>	<b>\$599,054,600</b>	<b>\$640,994,200</b>	<b>\$698,311,700</b>
<b>TN Colleges of Applied Technology</b>	<b>\$57,400,500</b>	<b>\$55,346,600</b>	<b>\$56,343,900</b>	<b>\$60,790,600</b>	<b>\$66,857,600</b>
<b>Total Academic Formula Units</b>	<b>\$825,662,800</b>	<b>\$830,506,000</b>	<b>\$873,862,400</b>	<b>\$934,566,100</b>	<b>\$1,019,933,400</b>

Source: THEC Fiscal Affairs

Notes:

- Appropriations exclude capital funds.
- Academic formula units include universities, community colleges, and colleges of applied technology.
- Dollars are unadjusted for inflation.
- Since 2012-13, appropriations to the community college sector are awarded as a lump sum to the TBR system. The amounts here are actual distribution amounts to individual campuses as reported by TBR.

**Table 4.9**

State Appropriations for Tennessee Public Higher Education Non-Formula Units and Specialized Programs 2013-14 through 2017-18					
Institution	2013-14	2014-15	2015-16	2016-17	2017-18
<b>Medical Education</b>	<b>\$180,352,100</b>	<b>\$180,992,600</b>	<b>\$188,978,500</b>	<b>\$196,615,000</b>	<b>\$209,464,800</b>
ETSU College of Medicine	\$28,893,900	\$28,948,800	\$30,166,900	\$31,268,700	\$33,094,900
ETSU Family Practice	\$6,117,800	\$6,130,800	\$6,447,000	\$6,687,600	\$7,160,800
UT Health Science Center	\$128,887,400	\$129,382,100	\$134,984,800	\$140,534,000	\$149,498,300
UT College of Vet Medicine	\$16,453,000	\$16,530,900	\$17,379,800	\$18,124,700	\$19,710,800
<b>Research and Public Service</b>	<b>\$80,174,900</b>	<b>\$80,554,300</b>	<b>\$83,571,300</b>	<b>\$88,528,800</b>	<b>\$93,591,400</b>
UT Ag. Experiment Station	\$25,438,800	\$25,557,800	\$26,380,600	\$27,625,600	\$29,048,400
UT Ag. Extension Service	\$30,836,900	\$31,044,400	\$32,384,200	\$33,831,200	\$35,590,500
TSU McMinnville Center	\$560,400	\$560,400	\$575,500	\$594,500	\$608,200
TSU Institute of Ag. & Envir. Research	\$2,280,500	\$2,278,500	\$2,340,600	\$3,456,300	\$3,541,700
TSU Coop Education	\$3,110,400	\$3,108,900	\$3,207,300	\$3,318,500	\$3,510,100
TSU M-S Forestry Research	\$179,400	\$179,400	\$183,400	\$189,400	\$193,300
UT Space Institute	\$7,896,700	\$7,916,500	\$8,187,700	\$8,490,500	\$8,900,500
UT Inst. for Public Service	\$5,232,400	\$5,247,800	\$5,420,500	\$5,628,900	\$5,827,300
UT County Tech Asst. Service	\$1,753,200	\$1,763,100	\$1,858,100	\$2,236,600	\$2,962,700
UT Municipal Tech Adv. Service	\$2,886,200	\$2,897,500	\$3,033,400	\$3,157,300	\$3,408,700
<b>Other Specialized Units</b>	<b>\$76,402,700</b>	<b>\$76,395,400</b>	<b>\$86,243,200</b>	<b>\$100,802,900</b>	<b>\$112,523,300</b>
UT University-Wide Admn.	\$4,589,300	\$4,661,800	\$4,859,900	\$5,202,100	\$5,537,800
TN Board of Regents Admn.	\$5,104,200	\$5,133,100	\$5,465,400	\$5,720,200	\$6,483,500
TN Student Assistance Corp.	\$61,586,800	\$61,566,800	\$70,459,600	\$83,568,600	\$93,536,000
TN Higher Education Comm.	\$2,479,200	\$2,438,800	\$2,921,000	\$3,619,300	\$4,495,700
TN Foreign Language Institute	\$410,300	\$414,100	\$426,500	\$516,700	\$637,800
Contract Education	\$2,232,900	\$2,180,800	\$2,110,800	\$2,176,000	\$1,832,500
<b>Program Initiatives</b>	<b>\$43,794,000</b>	<b>\$43,289,200</b>	<b>\$46,778,300</b>	<b>\$46,776,900</b>	<b>\$48,130,400</b>
Campus Centers of Excellence	\$18,193,700	\$17,769,000	\$17,414,600	\$17,133,600	\$17,685,600
Campus Centers of Emphasis	\$1,313,300	\$1,282,600	\$1,257,000	\$1,236,600	\$1,288,100
Ned McWherter Scholars	\$411,800	\$411,800	\$411,800	\$711,800	\$1,211,800
UT Access & Diversity	\$5,688,900	\$5,688,900	\$5,806,700	\$5,806,700	\$5,806,700
TBR Access & Diversity	\$10,048,800	\$10,048,800	\$10,256,900	\$10,256,900	\$10,256,900
THEC Grants	\$2,403,300	\$2,353,900	\$5,778,400	\$5,778,400	\$6,028,400
Research Initiative	\$5,734,200	\$5,734,200	\$5,852,900	\$5,852,900	\$5,852,900
<b>Total Non-Formula Units</b>	<b>\$380,723,700</b>	<b>\$381,231,500</b>	<b>\$405,571,300</b>	<b>\$432,723,600</b>	<b>\$463,709,900</b>
<b>Total Operating</b>	<b>\$1,206,386,500</b>	<b>\$1,211,737,500</b>	<b>\$1,279,433,700</b>	<b>\$1,367,289,700</b>	<b>\$1,483,643,300</b>

Source: THEC Fiscal Affairs

Notes:

- Appropriations exclude capital funds.
- Academic formula units include universities, community colleges, and colleges of applied technology.
- Dollars are unadjusted for inflation.
- **Total Operating** is the sum of Tables 4.8 and 4.9.

**Table 4.10**

Revenue per FTE Historical Analysis Academic Years 2007-08 through 2017-18						
Academic Year	State Appropriations <sup>1</sup>	ARRA/MoE	Tuition & Fees <sup>2</sup>	FTE	Total Revenue per FTE	Student Share*
<b>10 Year Percent Change (Community Colleges)</b>	<b>-13.3%</b>	<b>-</b>	<b>28.1%</b>	<b>16.6%</b>	<b>-10.0%</b>	<b>9.7%</b>
2007-08	\$293,491,600	\$0	\$230,307,800	49,194	\$10,648	44.0%
2008-09	\$263,885,900	\$17,550,300	\$248,548,100	51,302	\$10,331	46.9%
2009-10	\$231,959,400	\$42,463,000	\$294,474,800	59,993	\$9,483	51.8%
2010-11	\$218,101,500	\$53,596,900	\$322,675,000	62,973	\$9,439	54.3%
2011-12	\$221,073,700	\$0	\$332,296,400	61,343	\$9,021	60.0%
2012-13	\$224,042,100	\$0	\$323,930,200	58,656	\$9,342	59.1%
2013-14	\$234,439,000	\$0	\$312,248,700	56,392	\$9,695	57.1%
2014-15	\$224,433,100	\$0	\$306,211,400	54,192	\$9,792	57.7%
2015-16	\$231,526,400	\$0	\$304,791,200	57,269	\$9,365	56.8%
2016-17	\$241,913,700	\$0	\$297,788,600	56,505	\$9,551	55.2%
2017-18 <sup>2</sup>	\$254,541,400	\$0	\$295,054,600	57,355	\$9,582	53.7%
<b>10 Year Percent Change (Universities)</b>	<b>-20.1%</b>	<b>-</b>	<b>44.7%</b>	<b>4.1%</b>	<b>9.3%</b>	<b>14.2%</b>
2007-08	\$884,867,300	\$0	\$970,935,700	107,394	\$17,280	52.3%
2008-09	\$763,312,400	\$70,575,900	\$998,730,200	109,298	\$16,767	54.5%
2009-10	\$629,196,100	\$186,814,100	\$1,070,425,900	113,260	\$16,656	56.7%
2010-11	\$586,617,300	\$223,912,400	\$1,170,266,900	117,310	\$16,885	59.1%
2011-12	\$593,176,300	\$0	\$1,263,514,800	116,933	\$15,878	68.1%
2012-13	\$600,342,300	\$0	\$1,299,177,100	115,432	\$16,456	68.4%
2013-14	\$632,891,400	\$0	\$1,349,790,700	113,615	\$17,451	68.1%
2014-15	\$619,185,800	\$0	\$1,387,353,600	112,635	\$17,815	69.1%
2015-16	\$646,521,100	\$0	\$1,402,964,200	111,679	\$18,352	68.5%
2016-17	\$669,558,400	\$0	\$1,412,578,500	111,766	\$18,629	67.8%
2017-18 <sup>2</sup>	\$707,092,100	\$0	\$1,404,567,500	111,792	\$18,889	66.5%

Source: THEC Fiscal Affairs

Notes:

1. State appropriations are recurring general operating revenues.
2. **Tuition and fees** include all in-state and out-of-state tuition and mandatory fee revenues.
  - The **American Recovery and Reinvestment Act (ARRA)** provided non-recurring federal funds to Tennessee higher education over the three year period from FY 2008-09 to FY 2010-11. ARRA also included a **Maintenance of Effort (MoE)** provision that required states to maintain funding for FY 2008-09 to FY 2010-11 at FY 2005-06 levels in order to qualify for ARRA funds.
  - All State Appropriations and Tuition & Fees amounts are presented in 2017 Inflation Adjusted Dollars using the Higher Education Price Index (HEPI).
  - State Appropriations and Tuition & Fees reported for 2017-18 are from Revised Operating Budgets while all other years are reported from Actual Operating Budgets.
  - Student Share is the 10 year difference in the student proportion of revenue per FTE.



**Table 4.11**

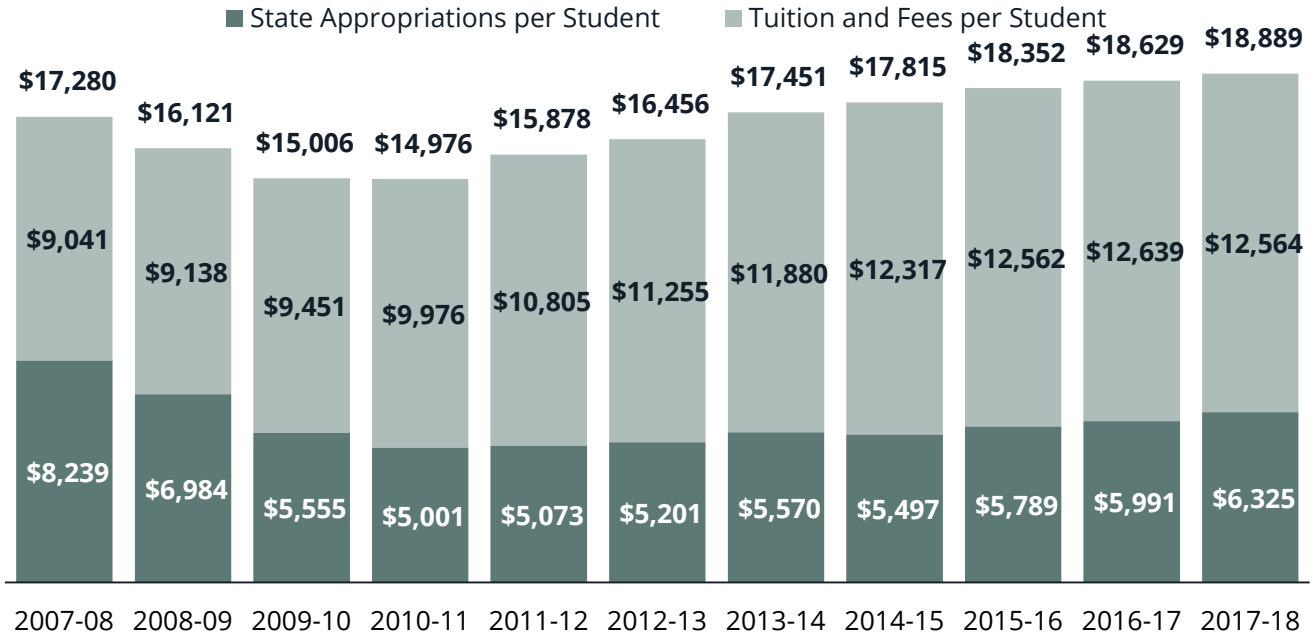
Revenue per Student Award Historical Analysis Academic Years 2006-07 through 2016-17						
Academic Year	State Appropriations <sup>1</sup>	ARRA/MoE	Tuition & Fees <sup>1</sup>	Total Awards <sup>2</sup>	Total Revenue per Award	Student Share*
<b>10 Year Percent Change (Universities)</b>	<b>-21.0%</b>	<b>-</b>	<b>51.4%</b>	<b>26.4%</b>	<b>-7.5%</b>	<b>15.5%</b>
2006-07	\$817,973,900	\$0	\$899,778,800	23,660	\$72,602	52.4%
2007-08	\$853,561,100	\$0	\$936,584,400	23,813	\$75,175	52.3%
2008-09	\$736,306,800	\$68,078,900	\$963,395,600	25,875	\$68,320	54.5%
2009-10	\$606,935,500	\$180,204,700	\$1,032,554,700	25,300	\$71,925	56.7%
2010-11	\$565,863,100	\$215,990,500	\$1,128,863,500	26,638	\$71,729	59.1%
2011-12	\$572,190,100	\$0	\$1,218,812,200	27,339	\$65,511	68.1%
2012-13	\$579,102,500	\$0	\$1,253,212,900	28,275	\$64,803	68.4%
2013-14	\$610,500,000	\$0	\$1,302,035,700	28,200	\$67,820	68.1%
2014-15	\$597,279,400	\$0	\$1,338,269,700	27,897	\$69,382	69.1%
2015-16	\$623,647,500	\$0	\$1,353,328,000	28,951	\$68,287	68.5%
2016-17	\$645,869,800	\$0	\$1,362,602,200	29,918	\$67,134	67.8%

Source: THEC Fiscal Affairs, SREB

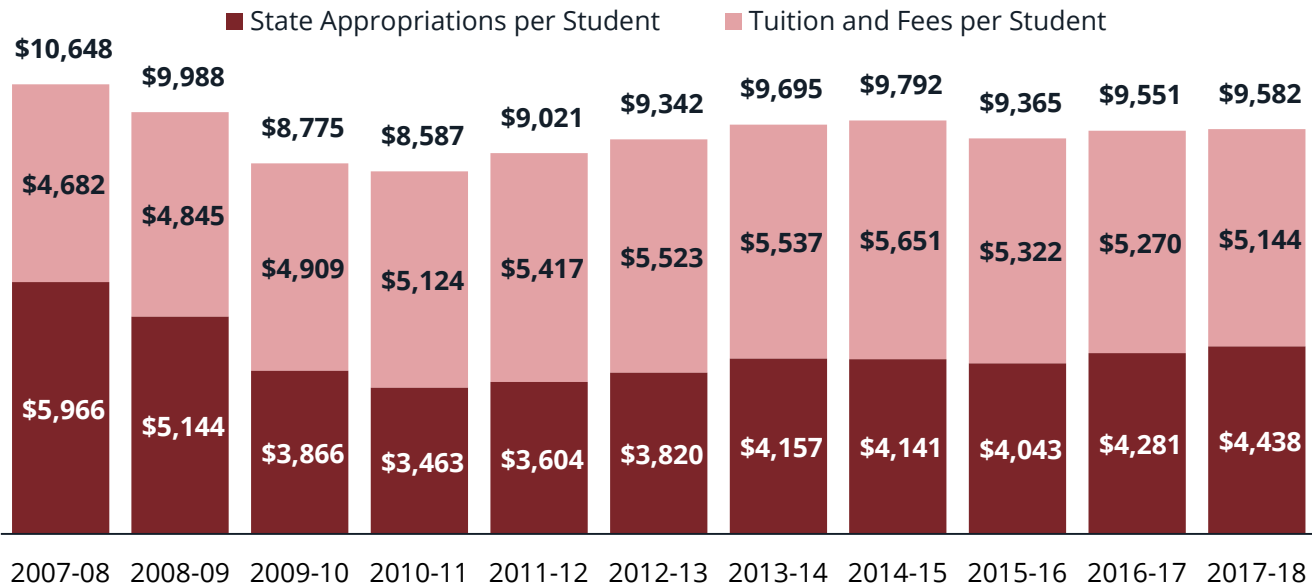
Notes:

1. All State Appropriations and Tuition & Fees amounts are presented in 2016 Inflation Adjusted Dollars.
  2. Awards include long-term certificates, associate, bachelors, masters, and doctoral degrees granted at universities. Awards do not include short-term certificates, post-baccalaureate certificates, UT Health Science Center degrees, or ETSU first professional degrees.
- Student Share is the 10 year difference in the student proportion of revenue per award.

**Figure 4.6**  
**Revenue per FTE, Public Universities**  
**2007-08 through 2017-18**



**Figure 4.7**  
**Revenue per FTE, Community Colleges**  
**2007-08 through 2017-18**



Source: THEC Fiscal Affairs

Notes:

- All State Appropriations and Tuition & Fees amounts are presented in 2017 Inflation Adjusted Dollars using the Higher Education Price Index (HEPI).
- Figures do not include ARRA and MoE funds.

**Table 4.12**

<b>Average Debt for Tennessee Graduates in the 2016 Cohort</b>				
	<b>Average Debt</b>	<b>National Rank</b>	<b>% with Debt</b>	<b>National Rank</b>
State Average	\$26,981	34	60%	18
<b>2015 - 2016 Public University Undergraduate Debt</b>				
<b>Institution</b>	<b>Average Debt of Graduates</b>	<b>Percent of Graduates with Debt</b>	<b>Total Cost of Attendance</b>	<b>% of Pell Grant Recipients</b>
<b>Locally Governed Institutions</b>				
Austin Peay State University	\$23,808	69%	\$23,027	51%
East Tennessee State University	\$27,866	54%	\$23,695	40%
Middle Tennessee State University	\$25,456	64%	\$21,782	42%
Tennessee State University	\$35,214	87%	\$19,467	59%
Tennessee Technological University	\$19,363	56%	\$24,511	34%
University of Memphis	\$27,155	67%	\$23,846	46%
<b>University of Tennessee</b>				
University of Tennessee, Chattanooga	\$22,917	58%	\$22,456	35%
University of Tennessee, Knoxville	\$24,420	51%	\$29,626	29%
University of Tennessee, Martin	\$28,077	66%	\$19,410	46%

Source: The Institute for College Access & Success (TICAS) "Project on Student Debt."

Notes:

- **Average debt** includes four-year public and private non-profit institutions
- **Rankings** are from 1 (highest debt) to 50 (lowest debt)
- **Cost of Attendance** reflects tuition and fees, cost of books and supplies, living expenses (room and board), transportation, and miscellaneous personal expenses for a student living on campus.
- Percent of **Pell Grant Recipients** is from the Integrated Postsecondary Education Data System (IPEDS) and represents the share of undergraduate enrollment that received a Pell grant.

**Table 4.13**

<b>Three-Year Cohort Default Rates for Schools Participating in Title IV Student Financial Assistance Programs 2012 - 2014</b>									
<b>Institution Name</b>	<b>Cohort Year 2012</b>			<b>Cohort Year 2013</b>			<b>Cohort Year 2014</b>		
	<b>Number of Borrowers in Default</b>	<b>Number of Borrowers in Repay</b>	<b>Official Default Rate</b>	<b>Number of Borrowers in Default</b>	<b>Number of Borrowers in Repay</b>	<b>Official Default Rate</b>	<b>Number of Borrowers in Default</b>	<b>Number of Borrowers in Repay</b>	<b>Official Default Rate</b>
<b>Tennessee Board of Regents - Community Colleges</b>									
Chattanooga State Community College	748	3,481	21.5%	811	3,729	21.7%	839	3,768	22.3%
Cleveland State Community College	163	873	18.7%	208	972	21.4%	224	989	22.6%
Columbia State Community College	118	771	15.3%	98	742	13.2%	158	939	16.8%
Dyersburg State Community College	188	796	23.6%	150	773	19.4%	155	730	21.2%
Jackson State Community College	-	-	-	-	-	-	-	-	-
Motlow State Community College	90	485	18.6%	87	526	16.5%	69	498	13.9%
Nashville State Community College	446	2,282	19.5%	483	2,582	18.7%	457	2,574	17.8%
Northeast State Community College	272	1,247	21.8%	240	1,138	21.1%	174	1,029	16.9%
Pellissippi State Community College	406	2,202	18.4%	318	1,985	16.0%	391	2,194	17.8%
Roane State Community College	131	888	14.8%	187	1,060	17.6%	168	1,019	16.5%
Southwest Tennessee Community College	-	-	-	-	-	-	-	-	-
Volunteer State Community College	250	1,580	15.8%	237	1,531	15.5%	240	1,534	15.6%
Walters State Community College	115	686	16.8%	111	694	16.0%	72	581	12.4%
<b>Locally Governed Institutions</b>									
Austin Peay State University	368	3,242	11.4%	404	3,297	12.3%	382	3,222	11.9%
East Tennessee State University	397	3,409	11.6%	406	3,636	11.2%	354	3,738	9.5%
Middle Tennessee State University	628	6,693	9.4%	675	7,019	9.6%	745	6,818	10.9%
Tennessee State University	366	3,026	12.1%	433	3,393	12.8%	448	3,317	13.5%
Tennessee Technological University	184	2,327	7.9%	151	2,447	6.2%	130	2,450	5.3%
University of Memphis	573	5,816	9.9%	549	6,112	9.0%	566	5,984	9.5%
<b>University of Tennessee - Universities</b>									
University of Tennessee, Chattanooga	161	2,324	6.9%	187	2,549	7.3%	158	2,529	6.2%
University of Tennessee, Knoxville	306	5,547	5.5%	273	5,689	4.8%	262	5,609	4.7%
University of Tennessee, Martin	193	1,814	10.6%	185	1,847	10.0%	179	1,932	9.3%

Source: U.S. Department of Education "Official Cohort Default Rates for Schools."

**Note:**

- A school is subject to loss of eligibility to participate in the Federal Family Education Loan (FFEL) Program, William D. Ford Federal Direct Loan (Direct Loan) Program, and/or Federal Pell Grant (Pell Grant) Program has FY 2014, FY 2013, and FY 2012 official cohort default rates that are 30.0% or greater. If a school fails to successfully appeal this sanction, it will lose eligibility to participate in the FFEL, Direct Loan, and/or Federal Pell Grant Program. There are several exceptions to these criteria and schools that meet exemption conditions are not subject to this sanction. For more information on the sanction or the exemptions, please refer to the Cohort Default Rate Guide: <http://ifap.ed.gov/DefaultManagement/finalcdrg.html>

# **Section V**



## **Quality Assurance Funding Academic Year 2016-17**

## Quality Assurance Funding 2015-20 Cycle

Tennessee was a pioneer in developing quality-based funding for higher education institutions and has become a model for states seeking to promote high standards and continuous improvement. Quality Assurance Funding (QAF) incentivizes meritorious performance and assesses the progress of student learning at public community colleges and universities.

Quality Assurance Funding was implemented in 1979 to promote academic excellence and incentivize institutional improvement. Success on the quality standards allows institutions to earn up to 5.45 percent over their annual operating budgets, and requires institutions to build institutional effectiveness operations that hold them in good standing with institutional and specialized accreditors. The standards include program evaluation and accreditation results, licensure rates, general education and academic major assessment scores, and completion rates among target student populations.

QAF is divided into seven standards, which include qualitative and quantitative measures:

- General Education Assessment
- Academic Major Assessment (e.g., licensure)
- Academic Programs (e.g., accredited programs)
- Institutional Satisfaction Study (e.g., surveys of students, faculty, alumni)
- Adult Learner Success
- Tennessee Job Market Graduate Placement
- Student Access and Success

**Table 5.1**

### Quality Assurance Funding: Average Point Recommendations, 2016-17

Standard	University		Community College	
	Maximum Points	Average	Maximum Points	Average
<b>I. Student Learning and Engagement</b>	<b>75</b>	<b>66</b>	<b>75</b>	<b>69</b>
General Education Assessment	15	15	15	15
Academic Major Assessment	15	12	15	14
Academic Programs	25	21	15	12
Institutional Satisfaction Study	10	8	10	10
Adult Learner Success	10	9	10	8
TN Job Market Graduate Placement	NA	NA	10	10
<b>II. Student Access and Success</b>	<b>25</b>	<b>23</b>	<b>25</b>	<b>19</b>
<b>OVERALL</b>	<b>100</b>	<b>89</b>	<b>100</b>	<b>89</b>

Source: THEC, Academic Affairs, Quality Assurance Funding Report, 2016-17. For more information about the Quality Assurance Funding program, please visit <https://www.tn.gov/thec/bureaus/academic-affairs-and-student-success/academic-programs/quality-assurance-funding.html>.

**Table 5.2  
Institution Points by Standard and Dollars Recommended, 2016-17**

Institution	General Ed. Assessment	Academic Major Assessment	Academic Programs	Institutional Satisfaction	Adult Learner Success	TN Job Placement	Student Access & Success	Total	QAF THEC Recommendation
<b>Points Possible</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>25</b>	<b>100</b>	<b>-</b>
Chattanooga State Community College	15	14	13	10	9	10	21	<b>92</b>	<b>\$1,461,700</b>
Cleveland State Community College	15	14	12	10	6	10	14	<b>81</b>	<b>\$460,400</b>
Columbia State Community College	15	13	13	10	7	10	16	<b>84</b>	<b>\$674,600</b>
Dyersburg State Community College	15	15	15	10	6	10	14	<b>85</b>	<b>\$420,900</b>
Jackson State Community College	15	14	12	10	8	10	17	<b>86</b>	<b>\$618,700</b>
Motlow State Community College	15	13	9	9	10	10	25	<b>91</b>	<b>\$690,300</b>
Nashville State Community College	15	15	14	10	10	10	25	<b>99</b>	<b>\$1,103,100</b>
Northeast State Community College	15	15	10	10	8	10	18	<b>86</b>	<b>\$857,900</b>
Pellissippi State Community College	15	15	12	10	7	10	23	<b>92</b>	<b>\$1,500,700</b>
Roane State Community College	15	15	12	10	10	10	25	<b>97</b>	<b>\$1,091,800</b>
Southwest Tennessee Community College	14	10	13	10	8	9	10	<b>74</b>	<b>\$1,053,400</b>
Volunteer State Community College	15	13	13	10	10	10	25	<b>96</b>	<b>\$1,126,300</b>
Walters State Community College	15	14	11	10	9	10	19	<b>88</b>	<b>\$1,079,800</b>
<b>Community College Total</b>									<b>\$12,139,600</b>
<b>Points Possible</b>	<b>15</b>	<b>15</b>	<b>25</b>	<b>10</b>	<b>10</b>	<b>NA</b>	<b>25</b>	<b>100</b>	<b>-</b>
Austin Peay State University	15	13	17	10	10	NA	25	<b>90</b>	<b>\$2,109,500</b>
East Tennessee State University	15	14	20	8	10	NA	19	<b>86</b>	<b>\$2,690,300</b>
Middle Tennessee State University	14	12	21	8	10	NA	24	<b>89</b>	<b>\$4,239,000</b>
Tennessee State University	13	9	18	10	9	NA	25	<b>84</b>	<b>\$1,624,700</b>
Tennessee Technological University	15	12	23	5	10	NA	22	<b>87</b>	<b>\$2,144,800</b>
University of Memphis	14	13	24	10	10	NA	22	<b>93</b>	<b>\$4,974,800</b>
University of Tennessee, Chattanooga	15	9	20	9	10	NA	25	<b>88</b>	<b>\$2,370,400</b>
University of Tennessee, Knoxville	15	14	25	9	7	NA	25	<b>95</b>	<b>\$8,713,700</b>
University of Tennessee, Martin	15	15	21	7	9	NA	21	<b>88</b>	<b>\$1,478,000</b>
<b>University Total</b>									<b>\$30,345,200</b>

Source: THEC Quality Assurance Funding Report, 2016-17 and THEC Budget Recommendation for Fiscal Year 2019

Note: QA THEC Budget Recommendation is the Quality Assurance Funding portion of the \$1.071 billion for the overall THEC Budget Recommendation for all formula units.

## General Education Assessment

The General Education assessment is used to measure the performance of program completers on a standardized test of general education. Institutions are required to assess all undergraduate students who apply for graduation, with few exceptions. Institutions may sample students, but are required to submit a sampling proposal to THEC.

Institutions' outcomes are compared to the national average for comparable institutions (e.g., if Austin Peay State University selects an exam, their average will be compared with the average for other Master's level institutions on the same exam). In the 2015-20 QAF cycle, THEC requires institutions to use either the California Critical Thinking and Skills Test (CCTS) or the ETS Proficiency Profile.

**Table 5.3**

General Education Assessments and Outcomes by Institution						
	2014-15		2015-16		2016-17	
	Assessment	Ratio	Assessment	Ratio	Assessment	Ratio
ChSCC	CCTS	100%	CCTS	100%	CCTS	100%
CLSCC*	CCTS	100%	ETS	100%	ETS	100%
CoSCC	ETS	100%	ETS	100%	ETS	100%
DSCC	ETS	100%	ETS	100%	ETS	100%
JSCC	ETS	100%	ETS	100%	ETS	100%
MSCC	ETS	100%	ETS	100%	ETS	100%
NaSCC	CCTS	100%	CCTS	100%	CCTS	100%
NeSCC	ETS	100%	ETS	100%	ETS	100%
PSCC	ETS	100%	ETS	100%	ETS	100%
RSCC	ETS	100%	ETS	100%	ETS	100%
STCC	ETS	99%	ETS	98%	ETS	99%
VSCC	ETS	100%	ETS	100%	ETS	100%
WSCC	ETS	100%	ETS	100%	ETS	100%
APSU	CCTS	95%	CCTS	96%	CCTS	100%
ETSU	CCTS	100%	CCTS	100%	CCTS	100%
MTSU	CCTS	98%	CCTS	95%	CCTS	99%
TSU	ETS	97%	ETS	97%	ETS	97%
TTU	CCTS	100%	CCTS	99%	CCTS	100%
UM	ETS	100%	ETS	99%	ETS	99%
UTC	ETS	100%	ETS	100%	ETS	100%
UTK	CCTS	100%	CCTS	100%	CCTS	100%
UTM	ETS	100%	ETS	100%	ETS	100%

Sources: THEC Quality Assurance Funding Reports for 2014-15 through 2016-17

Note:

- Institutions with an \* took different exams over the three years displayed.
- Ratio represents the division of the institutional average on the assessment by its national peer-group average.
- The 2014-15 academic year displayed is from the 2010-15 QAF cycle.



## **Academic Major Assessment**

The Academic Major Assessment indicator is used to evaluate the performance of graduates in major field programs. Academic programs that do not have licensure exams are required to assess students in the major field at least once throughout the 2015-20 cycle. Institutions can use an assessment from THEC's approved list, or, in cases where there is no national assessment, institutions can develop local assessments. Academic programs culminating in a licensure exam are evaluated annually. The Major Field Assessment standard of QAF only applies to undergraduate programs.

**Table 5.4**

Licensure Exam Pass Rates for Community Colleges First-time Test Takers 2016 and 2017							
Institution	Test	QAF Cycle 2015-16			QAF Cycle 2016-17		
		Number Taken	Number Passed	Percent Passed	Number Taken	Number Passed	Percent Passed
<b>Chattanooga</b>	Dental Hygiene	17	17	100.0%	19	19	100.0%
	Health Information Management	*	*	75.0%	*	*	100.0%
	Physical Therapist Assistant	22	21	95.5%	21	20	95.2%
	Veterinary Technology	12	11	91.7%	13	13	100.0%
	Radiologic Technology	28	28	100.0%	24	24	100.0%
	Respiratory Care	14	13	92.9%	16	15	93.8%
	Nursing	110	105	95.5%	158	154	97.5%
<b>Cleveland</b>	Nursing	39	32	82.1%	68	56	82.4%
<b>Columbia</b>	Veterinary Technology	19	17	89.5%	22	13	59.1%
	Radiologic Technology	21	20	95.2%	21	20	95.2%
	Respiratory Care	19	17	89.5%	15	15	100.0%
	Nursing	113	104	92.0%	92	80	87.0%
<b>Dyersburg</b>	Health Information Technology	*	*	71.4%	12	11	91.7%
	Nursing	80	74	92.5%	85	75	88.2%
<b>Jackson</b>	Occupational Therapy Assistant				*	*	83.3%
	Physical Therapist Assistant	16	14	87.5%	21	18	85.7%
	Radiologic Technology	22	20	90.9%	17	17	100.0%
	Nursing	112	108	96.4%	89	85	95.5%
<b>Motlow</b>	Nursing	51	51	100.0%	55	51	92.7%
<b>Nashville</b>	Nursing	18	16	88.9%	30	30	100.0%
	Occupational Therapy Assistant	33	31	93.9%	29	24	82.8%
<b>Northeast</b>	Paramedic				*	*	90.0%
	Nursing	58	51	87.9%	68	59	86.8%
<b>Pellissippi</b>	Nursing	77	71	92.2%	74	66	89.2%
<b>Roane</b>	Dental Hygiene	12	12	100.0%	*	*	100.0%
	Health Information Technology	16	14	87.5%	*	*	81.8%
	Occupational Therapy Assistant	22	21	95.5%	25	24	96.0%
	Physical Therapist Assistant	18	17	94.4%	20	19	95.0%
	Radiologic Technology	28	26	92.9%	28	26	92.9%
	Respiratory Therapy				*	*	100.0%
	Surgical Technology				*	*	100.0%
	Nursing	67	62	92.5%	82	76	92.7%
Optician	18	17	94.4%	17	16	94.1%	
<b>Southwest</b>	Physical Therapist Assistant	21	19	90.5%	17	17	100.0%
	Radiologic Technology	19	13	68.4%	20	16	80.0%
	Medical Laboratory Technology	*	*	70.0%	*	*	64.3%
	Nursing	57	51	89.5%	61	46	75.4%
<b>Volunteer</b>	Health Information Technology	*	*	53.8%	*	*	100.0%
	Physical Therapist Assistant	28	24	85.7%	32	25	78.1%
	Veterinary Technology	*	*	100.0%	16	13	81.3%
	Radiologic Technology	27	27	100.0%	28	25	89.3%
	Respiratory Care	16	16	100.0%	15	14	93.3%
	Ophthalmic Technician	*	*	50.0%	*	*	77.8%
<b>Walters</b>	Health Information Management				*	*	70.0%
	Physical Therapist Assistant	20	19	95.0%	18	17	94.4%
	Respiratory Care				19	14	73.7%
	Surgical Technology				*	*	60.0%
	Nursing	114	106	93.0%	112	101	90.2%

Source: THEC Quality Assurance Funding Report for 2015-16 and 2016-17

**Table 5.5**

Licensure Exam Pass Rates for Public Universities First-time Test Takers 2016 and 2017							
Institution	Test	QAF Cycle 2015-16			QAF Cycle 2016-17		
		Number Taken	Number Passed	Percent Passed	Number Taken	Number Passed	Percent Passed
Austin Peay	Education	73	73	100.0%	77	76	98.7%
	Medical Lab Science	40	25	62.5%	44	32	72.7%
	Nursing (BSN)	89	86	96.6%	90	83	92.2%
East Tennessee	Education	120	120	100.0%	97	97	100.0%
	Dental Hygiene	25	20	80.0%	22	21	95.5%
	Cardiopulmonary Science	18	13	72.2%	19	15	78.9%
	Radiologic Science	27	26	96.3%	26	26	100.0%
	Nursing (BSN)	201	176	87.6%	182	160	87.9%
	Medical (Step I)	69	68	98.6%	63	61	96.8%
	Medical (II Clinical)	64	60	93.8%	71	69	97.2%
	Medical (II Skills)	69	67	97.1%	89	86	96.6%
Middle Tennessee	Education	172	172	100.0%	185	184	99.5%
	Nursing (BSN)	122	97	79.5%	106	92	86.8%
Tennessee State	Education	17	17	100.0%	18	13	72.2%
	Cardiorespiratory Care Sci.	*	*	50.0%	17	15	88.2%
	Engineering				*	*	0.0%
	Nursing (AAS)	96	78	81.3%	81	59	72.8%
	Nursing (BSN)	44	28	63.6%	40	31	77.5%
	Dental Hygiene				33	28	84.8%
Tennessee Tech	Education	256	256	100.0%	222	212	95.5%
	Engineering	53	32	60.4%	98	51	52.0%
	Nursing (BSN)	57	56	98.2%	108	103	95.4%
University of Memphis	Education	85	84	98.8%	68	66	97.1%
	Engineering	*	*	46.7%	21	16	76.2%
	Nursing (BSN)	214	192	89.7%	267	227	85.0%
	Law	93	69	74.2%	93	75	80.6%
UT Chattanooga	Education	98	97	99.0%	76	71	93.4%
	Engineering	30	24	80.0%	49	24	49.0%
	Nursing (BSN)	65	59	90.8%	68	60	88.2%
UT Knoxville	Education	*	*	100.0%	*	*	100.0%
	Engineering	51	39	76.5%	93	69	74.2%
	Nursing (BSN)	120	109	90.8%	131	117	89.3%
	Law	121	94	77.7%	75	67	89.3%
	Veterinary Medicine	78	78	100.0%	86	84	97.7%
UT Martin	Education	147	139	94.6%	107	107	100.0%
	Engineering	25	21	84.0%	30	24	80.0%
	Nursing (BSN)	65	59	90.8%	33	33	100.0%
UT Health Science Center	Medical (Step I)	157	152	96.8%	162	151	93.2%
	Medical (Step II-CK)	148	141	95.3%	157	155	98.7%
	Medical (Step II-CS)	149	141	94.6%	156	152	97.4%
	Dentistry (NBDE I)	88	88	100.0%	85	84	98.8%
	Dentistry (NBDE II)	84	82	97.6%	81	78	96.3%
	Dental Hygiene (exam)	24	23	95.8%	29	28	96.6%
	Dental Hygiene (clinical)	24	23	95.8%	29	21	72.4%
	Nursing (BSN and MSN)*	60	60	100.0%	*	*	100.0%
	Occupational Therapy	27	22	81.5%	33	30	90.9%
	Audiology- SLP	36	36	100.0%	36	36	100.0%
	Audiology- AuD	13	12	92.3%	16	15	93.8%
	Pharmacy	170	165	97.1%	150	143	95.3%
	Medical Lab Science	21	21	100.0%	16	14	87.5%
	Physical Therapy	56	52	92.9%	59	53	89.8%

Source: THEC Quality Assurance Funding Report for 2015-16 and 2016-17, UT

Notes:

- **Bar exam passage rates** reflect the number of students who took and passed the Tennessee Bar Exam during that calendar year (February and July Bar Exam).
- **Passage rates** reflect the first attempt at passing the exam.

## Academic Programs: Accreditation and Evaluation

The Academic Programs indicator incentivizes institutions to achieve and maintain program excellence and accreditation. In the case of accreditable programs, institutions are evaluated on the percentage of eligible programs that are accredited or actively seeking accreditation. Programs for which there is no appropriate accrediting agency can undergo one of two processes: **Program Review** – a review conducted by a qualified out-of-state external reviewer or **Academic Audit** – a faculty-driven review and structured process on the improvement in teaching and learning to enhance student success.

**Table 5.6**

Program Accreditation Status Academic Year 2016-17				
Institution	Number of Accredited Programs	Number of Programs Seeking Accreditation	Total Accreditable Programs	Percent Accredited
<b>TBR Community Colleges</b>				
Chattanooga State Community College	25	3	28	100.0%
Cleveland State Community College	8	3	11	100.0%
Columbia State Community College	8	1	9	100.0%
Dyersburg State Community College	6	0	6	100.0%
Jackson State Community College	9	0	9	100.0%
Motlow State Community College	4	2	6	100.0%
Nashville State Community College	11	2	13	100.0%
Northeast State Community College	13	1	14	100.0%
Pellissippi State Community College	9	1	10	100.0%
Roane State Community College	17	2	19	100.0%
Southwest Tennessee Community College	21	0	21	100.0%
Volunteer State Community College	13	1	14	100.0%
Walters State Community College	12	3	15	100.0%
<b>Community College Total</b>	<b>156</b>	<b>19</b>	<b>175</b>	<b>100.0%</b>
<b>Locally Governed Institutions</b>				
Austin Peay State University	20	8	30	90.9%
East Tennessee State University	62	4	67	98.4%
Middle Tennessee State University	60	4	64	100.0%
Tennessee State University	44	1	45	100.0%
Tennessee Technological University	33	4	37	100.0%
University of Memphis	68	1	69	100.0%
<b>LGI Total</b>	<b>287</b>	<b>22</b>	<b>312</b>	<b>99.0%</b>
<b>UT Universities</b>				
University of Tennessee, Chattanooga	35	2	37	100.0%
University of Tennessee, Knoxville	65	4	69	100.0%
University of Tennessee, Martin	22	2	24	100.0%
<b>UT University Total</b>	<b>122</b>	<b>8</b>	<b>130</b>	<b>100.0%</b>
<b>University Total</b>	<b>409</b>	<b>30</b>	<b>442</b>	<b>99.3%</b>
<b>Grand Total</b>	<b>565</b>	<b>49</b>	<b>617</b>	<b>99.5%</b>

Source: THEC Quality Assurance Funding Report for 2016-17

Note:

- **Percent Accredited** is calculated by dividing the *number of accredited programs* by the *total accreditable programs less the number of programs seeking accreditation*. The number of programs seeking accreditation reflects the programs for which an institution is actively seeking accreditation.

## Institutional Satisfaction Study

The Institutional Satisfaction standard is designed for institutions to improve the quality of their undergraduate programs as evaluated by various institutional stakeholders. In the 2016-17 academic year, the Community College Survey of Student Engagement (CCSSE) was administered at community colleges and the Faculty Survey of Student Engagement (FSSE) at universities.

### Community Colleges: Community College Survey of Student Engagement

CCSSE explores student engagement by evaluating student behavior and institutional practices that are relevant to student success. The survey includes questions about coursework, skill development, and student services, among others.

CCSSE was administered to a representative sample of undergraduate students in the 2016-17 academic year. Colleges' performance is compared to their peers, who are selected by the Center for Community College Student Engagement based on enrollment size. QAF points are awarded for survey responses where the effect size is greater than or equal to -.20 (met/exceed).

### Selected Survey Questions

**Survey Question:** In your experiences at this college during the current academic year, about how often have you done each of the following?

4d. Worked on a paper or project that required integrating ideas or information from various sources

4l. Talked about career plans with an instructor or advisor

4q. Discussed ideas from your readings or classes with others outside of class (students, family members, co-workers, etc.)

**Survey Question:** During the current academic year, how much has your coursework at this college emphasized the following mental activities?

5c. Forming a new idea or understanding from various pieces of information

5e. Applying theories or concepts to practical problems or in new situations

**Survey Question:** How much does this college emphasize the following?

9b. Providing the support you need to help you succeed at this college

9c. Encouraging contact among students from different economic, social, and racial or ethnic backgrounds

**Table 5.7**

Community College Survey of Student Engagement 2016-17 CCSSE Student Survey Results							
	Frequency			Coursework Emphasis		College Emphasis	
	<i>Worked on a paper/project integrating ideas from other sources</i>	<i>Discussed career plans with instructor</i>	<i>Discussed coursework outside of class</i>	<i>Form new ideas from various sources</i>	<i>Apply theories to practical problems</i>	<i>Provide support needed for success</i>	<i>Encourage contact among diverse students</i>
Chattanooga State Community College	Met	Met	Met	Met	Met	Met	Met
Cleveland State Community College	Met	Met	Met	Met	Met	Below	Met
Columbia State Community College	Met	Met	Met	Met	Met	Met	Met
Dyersburg State Community College	Met	Exceed	Met	Met	Met	Met	Met
Jackson State Community College	Met	Met	Met	Met	Met	Met	Met
Motlow State Community College	Exceed	Met	Met	Met	Met	Met	Met
Nashville State Community College	Met	Met	Met	Met	Met	Met	Met
Northeast State Community College	Met	Met	Met	Met	Met	Met	Met
Pellissippi State Community College	Met	Met	Met	Met	Met	Met	Met
Roane State Community College	Met	Met	Met	Met	Met	Met	Met
Southwest Tennessee Community College	Met	Exceed	Met	Met	Met	Met	Met
Volunteer State Community College	Met	Met	Met	Met	Met	Met	Met
Walters State Community College	Met	Exceed	Met	Met	Met	Met	Met

Source: Community College Survey of Student Engagement

Notes:

- The Center for Community College Student Engagement considers a difference in mean to be significant when there is an effect size of  $\geq .20$  or greater. THEC used this threshold to determine whether institutions were below ( $\leq -.20$ ), met, or exceeded ( $\geq .20$ ) their peer group.

## Universities: Faculty Survey of Student Engagement

FSSE provides information on faculty perception of student engagement, among upper and lower-classmen, and faculty teaching practices. This instructional staff survey is the complement to the National Survey of Student Engagement (NSSE), which was administered to university undergraduates in Tennessee in the 2015-16 academic year. The survey includes questions ranging from the use of analytical skills in class to the frequency of communications with advisees regarding career plans.

FSSE was administered to a representative sample of faculty who taught at least one undergraduate course during the 2016-17 academic year. This standard compares the performance of the institution to its selected peer group (comprising six universities that are in the same Carnegie classification and located in a Southern Regional Education Board member state).

### Selected Survey Questions

**Survey Question:** In your selected course section, how much does the coursework emphasize the following?

27b. Applying facts, theories or methods to practical problems or new situations

**Survey Question:** In your selected course section, how important is it to you that the typical student do the following?

23g. Connect ideas from your course to their prior experiences and knowledge

**Survey Question:** In your selected course section, how important is it to you that the typical student do the following?

22d. Reach conclusions based on their own analysis of numerical information (numbers, graphs, statistics, etc.)

**Survey Question:** During the current school year, about how often have you done each of the following with the undergraduate students you teach or advise?

8d. Discussed their academic performance

**Survey Question:** How important is it to you that your institution increase its emphasis on each of the following?

2b. Providing support to help students succeed academically

**Survey Question:** In your selected course section, how much opportunity do students have to engage in discussions with people from the following groups?

26a. People of a race or ethnicity other than their own

26b. People from an economic background other than their own

**Table 5.8**

Faculty Survey of Student Engagement 2016-17 FSSE Faculty Survey														
	<i>Coursework Emphasis - Apply theories to practical problems</i>		<i>Importance - Connect course ideas to prior experience/knowledge</i>		<i>Importance - Reach conclusions using own analysis of numerical data</i>		<i>Frequency - Discuss academic performance with students</i>		<i>Importance Institution Emphasis - Provide support for student success</i>		<i>Opportunity to engage with people of a different race or ethnicity</i>		<i>Opportunity to engage with people from a different economic background</i>	
	L	U	L	U	L	U	L	U	L	U	L	U	L	U
<b>Locally Governed Institutions</b>														
Austin Peay State University	Met	Met	Met	Met	Met	Below	Met	Exceed	Met	Met	Met	Met	Exceed	Met
East Tennessee State University	Met	Met	Met	Met	Met	Met	Met	Met	Below	Met	Below	Below	Below	Below
Middle Tennessee State University	Met	Met	Met	Met	Met	Met	Below	Met	Met	Met	Exceed	Met	Met	Met
Tennessee State University	Met	Met	Met	Met	Exceed	Exceed	Exceed	Exceed	Met	Met	Met	Exceed	Met	Exceed
Tennessee Technological University	Met	Met	Below	Met	Below	Below	Met	Below	Below	Below	Below	Below	Below	Below
University of Memphis	Exceed	Met	Met	Met	Met	Met	Exceed	Met	Met	Exceed	Exceed	Exceed	Exceed	Exceed
<b>UT Universities</b>														
University of Tennessee, Chattanooga	Met	Met	Met	Met	Exceed	Below	Met	Met	Met	Met	Below	Below	Below	Below
University of Tennessee, Knoxville	Met	Met	Met	Met	Met	Met	Met	Below	Met	Met	Below	Below	Below	Below
University of Tennessee, Martin	Met	Met	Met	Met	Below	Met	Met	Met	Met	Met	Below	Below	Below	Below

Source: Faculty Survey of Student Engagement (FSSE)

Notes:

- **L** indicates the faculty survey response regarding lower-division students, while **U** indicates the response for upper-division students.
- THEC considers a difference in mean to be significant when the t-value is greater than +/-1.96. THEC used this threshold to determine whether institutions were below (<=-1.96), met, or exceeded (>=1.96) their peer group.



## Adult Learner Success

A major objective of the 2015-25 Master Plan, Postsecondary Attainment in the Decade of Decision, and Tennessee Reconnect initiatives is to engage adult learners. The QAF implemented the Adult Learner Success standard to focus on the unique experiences of and challenges facing adult students. This component directs institutions to enhance the quality of adult student services to increase the enrollment, retention, and completion of adults. In 2015-16, institutions performed a self-study and gathered feedback from adult students to create a campus specific action plan for engaging adult learners. The standard also evaluates institutions' success in improving adult learners' completion rates (as compared to a three-year rolling average at the institution).

**Table 5.9**

Adult Learner Completions						
Institution	2012-13	2013-14	2014-15	Benchmark	2015-16	Percent Attained
Chattanooga State Community College	954	935	736	875	788	90%
Cleveland State Community College	575	666	425	555	413	74%
Columbia State Community College	477	471	421	456	398	87%
Dyersburg State Community College	322	278	263	288	173	60%
Jackson State Community College	329	280	378	329	269	82%
Motlow State Community College	292	270	273	278	283	102%
Nashville State Community College	878	938	1043	953	1,081	113%
Northeast State Community College	837	649	655	714	620	87%
Pellissippi State Community College	1082	969	1283	1,111	1,090	98%
Roane State Community College	492	500	482	491	486	99%
Southwest Tennessee Community College	957	867	739	854	659	77%
Volunteer State Community College	695	604	650	650	656	101%
Walters State Community College	906	879	713	833	713	86%
<b>Community College Total</b>	<b>8796</b>	<b>8306</b>	<b>8061</b>	<b>8388</b>	<b>7629</b>	<b>91%</b>
Locally Governed Institutions						
Austin Peay State University	991	943	920	951	913	96%
East Tennessee State University	886	875	852	871	871	100%
Middle Tennessee State University	1616	1554	1553	1574	1,561	99%
Tennessee State University	583	451	492	509	504	99%
Tennessee Technological University	550	424	489	488	505	104%
University of Memphis	1375	1374	1310	1353	1,340	99%
<b>LGI Total</b>	<b>6001</b>	<b>5621</b>	<b>5616</b>	<b>5746</b>	<b>5694</b>	<b>99%</b>
UT Universities						
University of Tennessee, Chattanooga	486	489	500	492	477	97%
University of Tennessee, Knoxville	733	729	733	732	686	94%
University of Tennessee, Martin	407	390	338	378	321	85%
<b>UT University Total</b>	<b>1626</b>	<b>1608</b>	<b>1571</b>	<b>1602</b>	<b>1484</b>	<b>93%</b>
<b>University Total</b>	<b>7627</b>	<b>7229</b>	<b>7187</b>	<b>7348</b>	<b>7178</b>	<b>98%</b>

Source: THEC Quality Assurance Funding Report for 2016-17

Note:

- Institutions with a **Percent Attained** value exceeding 100% indicate that the institution outpaced their benchmark for Adult Learner completions in 2015-16.

## Tennessee Job Market Graduate Placement

The Job Market Graduate Placement standard promotes continuous improvement in job placement among community college graduates. In previous cycles, community colleges surveyed graduates in order to determine placement rates; however, the Tennessee Longitudinal Data System (TLDS) allows THEC to complete a statewide job placement analysis that is uniform across all community colleges.

Using data from the TLDS, the standard tracks the employment of graduates, inclusive of all certificate and associate degree programs, over four fiscal quarters (one year) following graduation. A placement rate is calculated by dividing the total number of graduates working full-time in any of the four quarters by the total number of graduates engaged in the Tennessee Job Market. The Tennessee Job Market includes graduates employed full-time and those approved for unemployment insurance.

**Table 5.10**

Job Placement Rates - Community College Graduates Academic Years 2010-2011 through 2014-2015			
Academic Year	Total Placeable	Total Placed	Percent Placed
2010 - 2011	3,544	3,356	95%
2011 - 2012	3,819	3,655	96%
2012 - 2013	3,837	3,681	96%
2013 - 2014	3,954	3,842	97%
2014 - 2015	3,652	3,558	97%

**Table 5.11**

Job Placement Rates by Institution 2014 - 2015 Community College Graduates			
Institution	Total Placeable	Total Placed	Percent Placed
Chattanooga State Community College	423	409	97%
Cleveland State Community College	171	168	98%
Columbia State Community College	256	251	98%
Dyersburg State Community College	127	125	98%
Jackson State Community College	180	175	97%
Motlow State Community College	103	100	97%
Nashville State Community College	317	311	98%
Northeast State Community College	413	402	97%
Pellissippi State Community College	350	338	97%
Roane State Community College	326	321	98%
Southwest Tennessee Community College	277	263	95%
Volunteer State Community College	340	335	99%
Walters State Community College	369	360	98%
<b>Grand Total</b>	<b>3,652</b>	<b>3,558</b>	<b>97%</b>

Source: THEC Quality Assurance Funding Report for 2016-17 and TLDS

Notes:

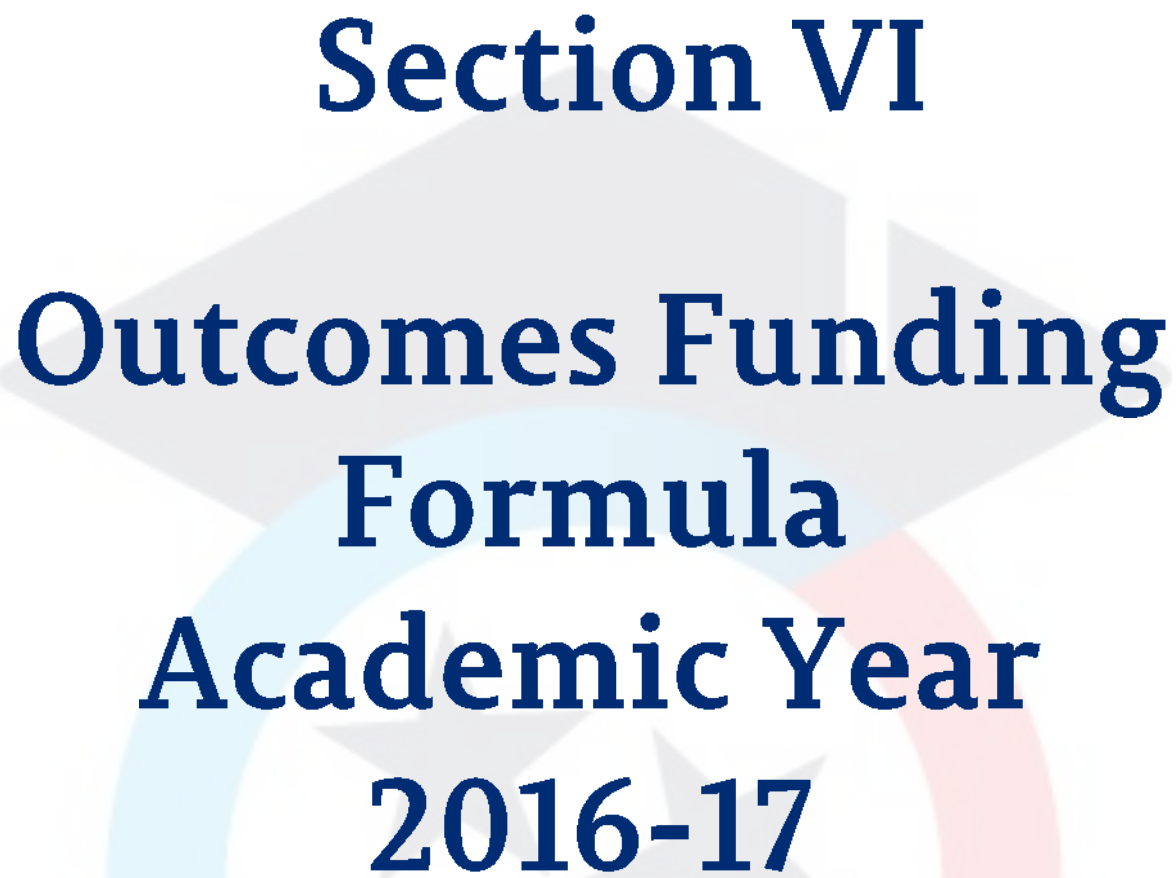
- **Total Placeable** is defined as the number of graduates working full-time plus those approved for unemployment insurance because they are seeking work.
- **Total Placed** is defined as the number of graduates working full-time with no unemployment insurance claims in the four quarters after graduation.

## **Student Access and Success: Focus Populations**

The Student Access and Success standard incentivizes institutions to improve outcomes for focus populations that are important to the institutions' mission. Institutions measure the quality of services provided to these student groups and their success is measured by an increase in the focus populations' completion rates (as compared to a three-year rolling average at the institution). Unless otherwise noted, the standard focuses only on the undergraduate student population.

Institutions can select from the following list of focus populations or propose their own focus population. THEC requires justification and documentation for an institutionally created focus population, including the degrees awarded to this group over the past five years.

Focus population data can be found in Section Two: Student Participation, Fall 2017 and Section Three: Student Success, Academic Year 2016-17.



**Section VI**  
**Outcomes Funding**  
**Formula**  
**Academic Year**  
**2016-17**

## Outcomes Based Funding Formula

The Complete College Tennessee Act of 2010 outlined that public higher education institutions (community colleges and universities) are to be funded based on outcomes rather than enrollment. To produce a fair and equitable distribution of public funds, THEC convened a statutorily-defined Formula Review Committee (FRC) to assist in designing a formula that would fund institutions using outcome metrics, balancing institutional priorities and missions with state goals and student success.

The metrics in the outcomes-based funding formula are weighted to align with institutional priorities and mission. The formula includes premiums for focus populations—for low-income (ever Pell-eligible), adult (age 25 and older), and, in the case of community colleges, academically underprepared students—and applies those premiums to student progression and undergraduate awards to encourage completion for these groups. Population premiums are graduated and elevated, such that meeting one focus population is associated with an 80 percent premium; two populations with a 100 percent premium, and, for three, a 120 percent premium.

In this formula, universities and community colleges compete for a share of all available state appropriations each year. They do this through improvement in their own outcomes and through outcome improvement relative to all other institutions. For example, if all institutions experienced net improvement in outcomes, institutions that experienced the *greatest* improvements would increase their share of total funding compared to institutions that lagged in performance. Outcomes-based funding models encourage institutions to strategically and significantly increase their outcomes, while providing the state a way to reward increased productivity in degrees, workforce development, research, job placements, and more.

After its first five years of operation, the formula was modified for the 2015-20 cycle with feedback from the FRC, institutional leaders, and state policymakers. For more information on the funding formula, please visit: <https://www.tn.gov/the/bureaus/finance-and-administration/fiscal-policy/redirect-fiscal-policy/outcomes-based-funding-formula-resources/redirect-outcomes-based-funding-formula-resources/2015-20-outcomes-based-funding-formula.html>.

## THEC Outcomes Funding Formula Definitions

Outcome	Definition
<b>University and Community College Outcomes</b>	
Student Progression	The number of students reaching 30, 60, or 90 credit hours at a University (12, 24, or 36 at a Community College) during an academic year.
Degrees and Awards per 100 FTE	The combined total of associate and bachelor's degrees (associate degrees and long-term certificates for community colleges) conferred in an academic year for every 100 undergraduate degree-seeking FTE.
<b>University Outcomes</b>	
Bachelor's and Associate Degrees	The total number of bachelor's and associate degrees conferred in an academic year.
Master's and Ed. Specialist Degrees	The total number of master's and education specialist degrees conferred in an academic year.
Doctoral and Law Degrees	The total number of doctoral and law degrees conferred in an academic year, not including MD or PharmD degrees.
Research, Service, & Sponsored Programs	The total of expenditures on activities eligible for indirect cost allocation, primarily externally-generated funding for research, service, or instruction.
Six-Year Graduation Rate	The six-year graduation rate of first-time, full-time freshmen who began in the summer or fall semester and were awarded a bachelor's or associate degree. The term includes a trailing summer. Students who transfer out of state to an NSC-participating institution are included.
<b>Community College Outcomes</b>	
Associate Degrees	The total number of associate degrees conferred in an academic year.
Dual Enrollment	The number (unduplicated headcount) of high school students taking degree-credit courses in an academic year.
1 to 2 Year Certificates (Long-Term Certificates)	The total number of certificates, requiring 24 or more credit hours, conferred during an academic year. General education certificates are excluded from this metric.
Less than 1 Year Certificates (Short-Term Certificates)	The total number of technical certificates (C1 in Academic Program Inventory), requiring fewer than 24 credit hours, conferred during an academic year.
Job Placements	The number of placeable graduates who obtain employment in a related field over the course of a full academic year within Tennessee.
Transfers Out	The number of students who, after accumulating 12 credit hours, transferred to any in-state public (and some private) institution.
Workforce Training	The total number of technical training contact hours in an academic year. These activities (50-minute minimum) provide technical or soft skills without carrying institutional credit toward a degree, diploma, or certificate.

Note:

- Detailed definitions and other formula information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec)

**Table 6.1**

Outcomes Formula Weights 2018 - 2019 Based on Institutional Missions									
Universities	UTM	APSU	TTU	UTC	MTSU	ETSU	TSU	UM	UTK
Students Accumulating 30 hrs	4%	3%	4%	4%	3%	6%	4%	3%	2%
Students Accumulating 60 hrs	6%	4.5%	6%	6%	4.5%	7.5%	6%	4.5%	4%
Students Accumulating 90 hrs	10%	7.5%	10%	10%	7.5%	9%	10%	7.5%	6.5%
<b>Progression</b>	<b>20%</b>	<b>15%</b>	<b>20%</b>	<b>20%</b>	<b>15%</b>	<b>23%</b>	<b>20%</b>	<b>15%</b>	<b>13%</b>
Bachelors and Associates	30%	28%	25%	25%	23%	20%	23%	23%	20%
Masters / Ed Specialist Degrees	15%	20%	15%	10%	20%	15%	13%	10%	10%
Doctoral / Law Degrees	0%	0%	5%	5%	8%	15%	8%	15%	13%
Research, Service, & Sponsored Programs	5%	10%	10%	10%	10%	10%	15%	10%	13%
Degrees per 100 FTE	10%	18%	10%	15%	10%	8%	13%	10%	18%
Six-Year Graduation Rate	20%	10%	15%	15%	15%	10%	10%	18%	15%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Source: THEC Fiscal Affairs

**Table 6.2**

Outcomes Formula Weights 2018 - 2019 Based on Institutional Missions													
Community Colleges	CHSCC	CLSCC	COSCC	DSCC	JSCC	MSCC	NASCC	NESCC	PSCC	RSCC	STCC	VSCC	WSCC
Students Accumulating 12 hrs	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%
Students Accumulating 24 hrs	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%
Students Accumulating 36 hrs	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%
<b>Progression</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>
Dual Enrollment	5%	8%	8%	15%	8%	8%	15%	10%	10%	15%	13%	10%	10%
Associates	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%	22.5%
Certificates 1-2 Years (Long-Term)	10%	3%	18%	10%	10%	0%	10%	13%	0%	10%	3%	5%	3%
Certificates Less than 1 Year (Short-Term)	10%	18%	3%	10%	10%	20%	10%	8%	20%	10%	18%	15%	18%
<b>Total Certificates</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>
Job Placements	15%	15%	5%	8%	15%	8%	8%	15%	8%	5%	5%	8%	8%
Transfers Out with 12 hrs	10%	5%	15%	10%	5%	13%	10%	5%	15%	10%	8%	15%	15%
Workforce Training (Contact Hours)	7.5%	10.0%	10.0%	5.0%	10.0%	10.0%	5.0%	7.5%	5.0%	7.5%	12.5%	5.0%	5.0%
Awards per 100 FTE	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Source: THEC Fiscal Affairs

### Table 6.3

Fiscal Year 2018 - 2019 Outcomes Funding Formula Data									
Universities									
Academic Year	30 Credit Hours	60 Credit Hours	90 Credit Hours	Bachelor's & Associate Degrees	Master's & Ed. Spec	Doctoral & Law	Research, Service, & Sprd Prgms	Degrees per 100 FTE	Graduation Rate
<b>University of Tennessee at Martin</b>									
2016-17	908	965	1,131	1,237	94	0	\$3,683,540	23.03	56.36%
2015-16	1,006	1,069	1,151	1,259	102	0	\$3,145,290	21.82	58.58%
2014-15	1,083	1,093	1,244	1,199	119	0	\$2,270,725	19.57	58.09%
<b>Austin Peay State University</b>									
2016-17	1,474	1,305	1,593	1,899	384	0	\$1,849,610	23.73	47.59%
2015-16	1,361	1,493	1,396	1,892	322	0	\$1,800,800	24.10	46.11%
2014-15	1,495	1,349	1,539	1,767	313	0	\$1,653,936	23.33	45.26%
<b>Tennessee Technological University</b>									
2016-17	1,404	1,679	2,066	2,163	398	23	\$10,933,685	25.06	58.44%
2015-16	1,508	1,887	2,021	1,984	327	12	\$7,744,116	22.13	60.09%
2014-15	1,944	1,845	1,907	1,857	341	19	\$7,910,306	19.74	61.85%
<b>University of Tennessee at Chattanooga</b>									
2016-17	1,654	1,702	1,952	2,022	358	79	\$6,616,535	21.89	62.19%
2015-16	1,664	1,722	1,942	2,049	385	40	\$7,510,256	22.47	60.08%
2014-15	1,728	1,764	1,815	1,825	428	64	\$8,607,946	19.81	59.80%
<b>Middle Tennessee State University</b>									
2016-17	2,711	3,157	3,716	4,225	820	75	\$9,183,451	24.90	49.67%
2015-16	2,885	3,090	3,765	4,131	791	37	\$9,551,390	23.87	50.21%
2014-15	2,928	3,228	3,601	4,051	847	30	\$9,789,671	22.74	51.12%
<b>East Tennessee State University</b>									
2016-17	1,755	1,823	2,249	2,375	714	145	\$18,236,625	23.29	49.55%
2015-16	1,811	1,814	2,128	2,380	611	127	\$17,075,583	23.12	50.10%
2014-15	1,807	1,702	2,021	2,229	585	122	\$18,039,143	21.74	52.19%
<b>Tennessee State University</b>									
2016-17	1,087	1,081	1,059	1,187	441	73	\$29,563,296	19.27	33.02%
2015-16	1,236	1,044	966	1,037	467	77	\$32,033,090	16.17	33.95%
2014-15	1,120	918	928	988	416	54	\$30,072,867	15.79	34.18%
<b>University of Memphis</b>									
2016-17	2,203	2,449	2,835	3,169	972	263	\$35,894,539	22.79	48.28%
2015-16	2,164	2,395	2,774	3,090	938	260	\$34,633,382	22.84	47.39%
2014-15	2,180	2,414	2,824	2,898	929	247	\$35,454,051	21.00	49.41%
<b>University of Tennessee at Knoxville</b>									
2016-17	4,156	4,442	4,512	4,698	1,545	562	\$146,223,669	22.85	79.70%
2015-16	4,146	4,245	4,407	4,569	1,473	593	\$139,510,443	22.61	79.96%
2014-15	3,881	4,075	4,305	4,445	1,552	572	\$138,314,792	22.55	79.50%

Source: THEC Fiscal Affairs

Notes:

- Data reflect individual year outcomes, not three-year averages.
- The progression metric (30-, 60-, and 90 credit hours) and the undergraduate degree (Associate and Bachelor's degrees) counts do not include focus population (low-income and adult) premiums.
- Counts for undergraduate degrees include Associate, Reverse Articulated Associate, and Bachelor's degrees; reverse articulated degrees are counted as 0.5 degrees.
- In some instances, the Funding Formula uses slightly different data definitions than other tables included in the Fact Book. The data, formula definitions, and other information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec).



**Table 6.4**

Fiscal Year 2018 - 2019 Outcomes Funding Formula Data Community Colleges											
Academic Year	12 Credit Hours	24 Credit Hours	36 Credit Hours	Dual Enrollment	Associate Degrees	1-2 Yr. Certificate	Less Than 1 Yr. Certificate	Job Placements	Transfers Out	Contact Hours	Awards per 100 FTE
<b>Chattanooga State Community College</b>											
2016-17	1,972	1,563	1,380	1,514	1,066	158	176	409	535	48,317	24.38
2015-16	2,280	1,687	1,387	1,485	1,099	123	172	453	606	50,084	22.58
2014-15	2,159	1,611	1,364	1,434	935	162	167	425	536	66,340	20.67
<b>Cleveland State Community College</b>											
2016-17	981	669	550	1,072	387	28	257	168	230	10,001	20.91
2015-16	1,054	683	578	1,100	390	15	241	306	272	7,760	19.81
2014-15	979	645	520	1,072	365	7	258	196	209	3,882	18.24
<b>Columbia State Community College</b>											
2016-17	1,581	1,265	1,006	1,378	636	66	118	251	391	51,592	20.77
2015-16	1,466	1,210	901	1,083	628	70	120	244	439	41,839	21.28
2014-15	1,330	1,104	955	1,121	687	57	98	188	436	49,671	24.62
<b>Dyersburg State Community College</b>											
2016-17	779	479	387	1,083	296	55	34	125	183	8,529	25.37
2015-16	768	514	392	1,114	277	23	45	123	173	14,434	21.63
2014-15	768	489	440	982	308	20	46	102	183	12,239	23.66
<b>Jackson State Community College</b>											
2016-17	1,409	907	779	2,147	464	0	37	175	286	25,372	18.59
2015-16	1,464	941	684	2,209	437	9	62	219	277	22,283	18.51
2014-15	1,318	831	704	1,993	416	14	83	229	266	28,337	18.54
<b>Motlow State Community College</b>											
2016-17	1,902	1,563	1,331	1,127	787	8	134	100	502	9,849	21.15
2015-16	1,992	1,511	985	865	679	10	126	102	574	5,133	20.43
2014-15	1,485	1,184	941	987	597	0	111	97	442	3,273	21.72
<b>Nashville State Community College</b>											
2016-17	2,106	1,664	1,408	1,402	759	125	114	311	991	23,221	17.29
2015-16	2,646	1,948	1,567	1,519	744	145	142	269	683	33,706	15.20
2014-15	2,477	1,878	1,540	1,390	669	135	84	250	581	23,562	14.03
<b>Northeast State Community College</b>											
2016-17	1,601	1,328	1,178	1,123	874	98	366	402	380	20,980	25.51
2015-16	1,595	1,419	1,070	905	793	110	249	341	347	18,056	23.29
2014-15	1,545	1,157	993	927	777	123	158	524	352	14,143	24.89
<b>Pellissippi State Community College</b>											
2016-17	2,590	2,315	1,884	1,779	1,393	18	424	338	885	53,091	24.14
2015-16	2,673	2,409	1,908	1,748	1,365	21	501	309	863	50,016	22.65
2014-15	2,549	2,297	1,915	1,620	1,290	4	583	284	835	49,799	21.06
<b>Roane State Community College</b>											
2016-17	1,450	1,227	1,108	1,708	879	61	53	321	370	111,294	27.27
2015-16	1,616	1,319	1,015	1,780	920	77	61	318	399	99,351	29.23
2014-15	1,518	1,184	987	1,750	787	95	66	285	446	79,517	25.84
<b>Southwest Tennessee Community College</b>											
2016-17	2,426	1,934	1,613	953	916	25	340	263	676	50,547	17.45
2015-16	2,943	2,260	1,591	912	726	14	268	356	682	52,042	12.85
2014-15	3,124	2,321	1,694	692	690	33	337	345	700	66,743	11.41
<b>Volunteer State Community College</b>											
2016-17	2,531	1,786	1,601	2,045	1,038	112	305	335	559	167,005	22.12
2015-16	2,370	1,780	1,300	1,743	936	79	343	334	536	121,639	21.12
2014-15	2,033	1,498	1,280	1,767	824	79	325	323	576	97,151	20.73
<b>Walters State Community College</b>											
2016-17	1,726	1,259	1,029	1,700	812	11	380	360	404	97,362	23.56
2015-16	1,777	1,253	991	1,585	866	24	275	468	416	85,970	25.56
2014-15	1,749	1,182	1,036	1,593	812	15	451	433	390	90,554	24.02

Source: THEC Fiscal Affairs

Notes:

- Data reflect individual year outcomes, not three-year averages.
- The progression metric (12-, 24-, and 36 credit hours) and the undergraduate degree (Associate and Certificate) counts do not include focus population (low-income, adult, and academically-underprepared) premiums.
- Counts for undergraduate degrees include Associate and Reverse Articulated Associate degrees; reverse articulated degrees are counted as 0.5 degrees.
- In some instances, the Funding Formula uses slightly different data definitions than other tables included in the Fact Book. The data, formula definitions, and other information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec).



# **Section VII**

# **Additional Resources and Glossary**

## Additional Higher Education Resources

**The Master Plan for Tennessee Postsecondary Education, 2015 – 2025:**

<https://www.tn.gov/content/dam/tn/thec/bureau/research/other-research/master-plan/MasterPlan2025.pdf>

**Southern Regional Education Board (SREB) Fact Book on Higher Education, 2017:**

<https://www.sreb.org/publication/2017-sreb-fact-book-higher-education>

**TICUA Characteristics, Fall 2017:**

[http://www.ticua.org/research/sm\\_files/Characteristics%20Fall%202017.pdf](http://www.ticua.org/research/sm_files/Characteristics%20Fall%202017.pdf)

**2017 Academic Supply and Occupational Demand in Tennessee:**

<https://www.tn.gov/content/dam/tn/thec/bureau/research/other-research/supply-demand/Academic%20Supply%20and%20Occupational%20Demand%20-%20Final.pdf>

**2017 Tennessee Education Lottery Scholarship Annual Report:**

[https://www.tn.gov/content/dam/tn/thec/bureau/research/other-research/hope/Suppressed\\_2016\\_TELS\\_Fact\\_Book\\_Final.pdf](https://www.tn.gov/content/dam/tn/thec/bureau/research/other-research/hope/Suppressed_2016_TELS_Fact_Book_Final.pdf)

**2016 – 2017 Tennessee Higher Education Adult Student Fact Book:**

[https://www.tn.gov/content/dam/tn/thec/bureau/research/other-research/adult\\_fb/2016-17\\_Adult\\_Student\\_FB\\_SUPPRESSED.pdf](https://www.tn.gov/content/dam/tn/thec/bureau/research/other-research/adult_fb/2016-17_Adult_Student_FB_SUPPRESSED.pdf)

**2016- 2017 Post Approval Monitoring Report:**

<https://www.tn.gov/content/dam/tn/thec/bureau/aa/academic-programs/program-approv/resources/THEC%20Jan%202018%20Post%20Approval%20Monitoring%20Summary%20Report.pdf>

**2018 Labor Education Alignment Program (LEAP) Annual Report:**

<https://www.tn.gov/content/dam/tn/thec/institutions/grants/leap/LEAP%202018%20Annual%20Report%20-%20LEAP%202.0.pdf>

## Definitions

**14<sup>th</sup> Day Enrollment:** The traditional date on which the first degree credit headcount and full-time equivalent enrollment reports are generated for all Tennessee public institutions. Table 2.2 provides information about census date and end-of-term enrollment differences.

**Degree Credit:** Credit that the institution designates as regular, occupational, certificate, extension, or co-op.

**Formula Units:** Academic entities that derive their operating funds from the public higher education funding formula, this includes: public universities, community colleges, and colleges of applied technology.

**Full Time Equivalent (FTE) Enrollment:** For undergraduate students, fall term FTE is the total number of credits attempted divided by 15. For graduate students, the fall term FTE is the total number of credits attempted divided by 12. For students in clock hour courses, the academic year FTE is the total number of clock hours divided by 900.

**University of Tennessee Health Science Center (UT HSC) FTE:** At UTHSC, the number of full time students cannot be reliably calculated based on credit hours due to the high (and variable) number of credit hours taken by students in the health professions. Many programs are year round, with 'semesters' lasting 6 months, and students are enrolled in a number of sequential courses during this period. In addition, many of the courses involve clerkship experiences requiring 40 hours per week for 4 or more weeks such that credit hours accumulate quickly. Since the curriculum is fixed for most of these programs and students proceed in a lock step manner without options to pursue coursework part time, UTHSC reports FTE based on the number of students enrolled in each of the professional programs. Exceptions that allow for part time students (e.g., in the graduate school and in Nursing) occur in some programs and are tracked for THEC reports. THEC replaces UTHSC FTE with headcount in relevant tables and figures throughout this report.

**Full-Time Student:** A student who is enrolled for 12 or more hours of degree credit in a semester.

**Mandatory Fees:** A required fee for all students, as opposed to a fee attached to a specific course.

**Non-Formula Units:** Non-academic entities that derive their operating funds from public higher education funding other than the outcomes based formula. This includes all entities other than universities, community colleges, and technology centers. Examples are the UT Veterinary School, the Space Institute, and the Centers of Excellence.

**Part-Time Student:** A student who is enrolled for less than 12 hours of degree credit in a semester.

**Southern Regional Education Board (SREB):** The nation's first interstate compact for higher education, the Atlanta based SREB is a coalition of educators, government officials, and civic leaders interested in advancing knowledge and improving the social and economic life of the South.

**Tennessee College of Applied Technology (TCAT):** There are 27 colleges of applied technology across the state that are governed by the Board of Regents. The workforce development mission of the TCATs is to give Tennessee residents the opportunity to obtain the technical skills and professional training necessary for advancement in today's competitive job market. The non-credit bearing Regents Online Continuing Education Program (ROCE), the non-credit bearing Special Interest Course, and the Continuing Education Unit (CEU) are excluded from TCAT total headcount.

## Institutional and System Abbreviations

<b>APSU:</b>	Austin Peay State University
<b>CHSCC:</b>	Chattanooga State Community College
<b>CLSCC:</b>	Cleveland State Community College
<b>COSCC:</b>	Columbia State Community College
<b>DSCC:</b>	Dyersburg State Community College
<b>ETSU:</b>	East Tennessee State University
<b>JSCC:</b>	Jackson State Community College
<b>LGI:</b>	Locally Governed Institution
<b>MSCC:</b>	Motlow State Community College
<b>MTSU:</b>	Middle Tennessee State University
<b>NASCC:</b>	Nashville State Community College
<b>NESCC:</b>	Northeast State Community College
<b>PSCC:</b>	Pellissippi State Community College
<b>RSCC:</b>	Roane State Community College
<b>STCC:</b>	Southwest Tennessee Community College
<b>TSU:</b>	Tennessee State University
<b>TTU:</b>	Tennessee Technological University
<b>UM:</b>	University of Memphis
<b>UTC:</b>	The University of Tennessee at Chattanooga
<b>UTK:</b>	The University of Tennessee, Knoxville
<b>UTM:</b>	The University of Tennessee at Martin
<b>UTHSC:</b>	The University of Tennessee Health Science Center
<b>VSCC:</b>	Volunteer State Community College
<b>WSCC:</b>	Walters State Community College
<b>TBR:</b>	Tennessee Board of Regents
<b>THEC:</b>	Tennessee Higher Education Commission
<b>TICUA:</b>	Tennessee Independent Colleges and Universities Association
<b>TCAT:</b>	Tennessee College of Applied Technology
<b>UT:</b>	The University of Tennessee